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NEWS SUMMARY

GENERAL

Begin attacks Europe peace bid

Israeli Prime Minister Menachem Begin yesterday attacked Lord Carrington, UK Foreign Secretary, for promising European support for the establishment of a Palestinian State in the Israeli-occupied West Bank and Gaza Strip. Lord Carrington is current president of the EEC Foreign Ministers' Council.

Lord Carrington leaves for Saudi Arabia today to discuss its eight-point peace plan for the Middle East.

President Ronald Reagan is seeking to draw moderate Arab States into the Camp David peace process between Israel and Egypt. Page 2; Background Page 7

Sadat plot leader

Muslim extremist group member Mohamed Abdel-Salam Farag was named as a leader of the plot to assassinate President Sadat.

'Cover-up' claim

Attorney-General Sir Michael Havers reopened the files on Soviet spy Lee Long as MPs alleged an "establishment cover-up" and demanded an inquiry.

Spy charges

Three men were arrested last week on charges of spying for the Soviet Union, the West German Federal Court said.

Jobs initiative

Debates at the CBI's annual conference showed a new willingness among employers to increase employment themselves rather than rely on the Government. Back Page; Conference report, Page 8

Ulster bomb fear

The Provisional IRA plans a new bombing campaign in Northern Ireland, police said.

Submarine move

The captain of the Soviet submarine grounded in a Swedish military zone left the vessel for questioning by Swedish naval officers. Page 2

Walesa victory

Solidarity leader Lech Walesa persuaded strikers in Tarnowice to suspend their action pending talks with the Government. Page 2

Police call

Police complaints board chairman Sir Cyril Phillips called for changes in the complaints system, including the appointment of an independent ombudsman. Page 6

Tunisia votes

Initial returns in Tunisia's general election suggest the Front National—a trade union and ruling Destour Socialist Party coalition—is heading for a landslide victory.

Magazine closes

The Accountants Weekly magazine will cease publication on Friday after 11 years and be merged with Financial Weekly.

Jones the Choir

The Welsh anti-apartheid movement said it would try to identify all 70 members of a male voice choir who took the name Jones to sing in South Africa.

Briefly...

General election will be held on November 18. Citizens' Band radio shops reported a large number of sales. Page 6

CHIEF PRICE CHANGES YESTERDAY

(Prices in pence unless otherwise indicated)

Rises	15
Treas. 11pm 1981	1577 + 1
Excheq. 13pm 1981	1581 + 1
Assoc. Comms. A.	53 + 11
Assoc. Dairies	168 + 10
Automated Security	148 + 13
Concord Rotaster	45 + 4
Dinots Photographic	150 + 13
First Castle	84 + 8
GEC	697 + 35
GKN	420 + 10
Hannover Bank	153 + 10
Houston Travel	225 + 10
Jasmine Motor	158 + 22
Land Securities	298 + 12
Mercantile House	415 + 23
Metal Box	136 + 6
Dolly Rock	385 + 19
Racial Electronics	391 + 18
Read Int.	334 + 6
FALLS	
Davies & Newman	70 - 15
Jerome (S.)	80 - 8
Euromarkets	22
Euro Options	20
Tiger Kemistry	68 - 4

BUSINESS

Sterling up 1.3c; Equities gain 10.4

STERLING improved against the dollar closing 1.3c higher in London at \$1.873. Against European currencies it ended closing at DM 4.163 (DM 4.177, SwFr 3.375 (SwFr 3.405), FF 10.43 (FFR 10.5125). Its trade weighted index rose to 88.3 (88.7). Page 25

• DOLLAR weakened, closing in London at DM 2.222 (DM 2.2425), SwFr 1.801 (SwFr 1.83) and Y229.1 (Y223.1). Its trade weighted index fell to 107.6 (108.8). Page 25

• GOLD rose \$4 to \$432 in London. In New York the Comex November close was 423.5. Page 25

• GILTS improved sharply on euphoria over interest rates. The Government Securities index gained 0.5 to 61.66. Page 28

• UK MONEY market rates fell below 16 per cent for the first time in over two weeks. Three-

month interbank rates shed half of one per cent to 15%. Page 25

• MAJOR U.S. BANKS cut their prime lending rates from 18 per cent to 17.5 per cent following Friday's 1.5 per cent cut in the Fed's discount rate.

• WALL STREET was 11.13 up at 863.68 near the close. Page 26

• CLYDE PETROLEUM, the independent UK-based oil group, bought a big stake in the North Sea Buchan Field in a £24m deal with City Investing Company of the U.S. Page 7

• BRITISH STEEL management is considering plans to reduce the corporation's workforce by a further 20,000. Back

• MOY VANDERVELL, stockbrokers, will cease trading in December because its five partners think there are more profitable ways of earning a living. Page 6

• AUSTRALIAN entrepreneur Robert Holmes a Court is attempting to purchase just over half of the non-voting "A" shares in Lord Grade's Associated Communications Corporation. Back Page

• YARROW and Co., the engineering group, reported pre-tax profits down from £1.65m to £53.000 for the year to end June on turnover of £17.21m (£18.83m). Page 18

• GRAIG SHIPPING increased pre-tax profits from £651,224 to £20,101 for the half year to end September. Page 18

• UNIT trust prices

The offshore and overseas section of the unit trust price service will from today be found on the Currencies, Money and Gold page. On Saturdays it will be on the second of the Stock Exchange dealing pages; on Mondays its position will be unchanged.

The World Value of the Pound and Dollar features will in future be found on the Stock Exchange report page.

• CHIEF PRICE CHANGES YESTERDAY

PICKET LINES at BL's Longbridge plant welcomed local Tory MP, Mr Jocelyn Cadbury, with good-humoured cries of "Who's a fruit and nut case?" He retreated to the safety of the flower beds on a traffic island overlooking the massed pickets at K gate and gave his rearranged television interview.

This is an area of Birmingham where unemployment has risen dramatically in recent months, and where whole suburbs are dependent on the sprawling Longbridge complex with its 15,000 workers.

The tall, donnish-looking Northfield MP, suitably dressed in a red anorak, explained in cultured tones why the BL workers should end their strike. The management offer was reasonable and they had made their point, he maintained.

Like many Conservative MPs, Mr Cadbury is aware not only of the economic but also of the political consequences of closing down at Long-

bridge. He might well have passed the queue of unemployed outside the social security office off the Northfield shopping centre.

There was no sign of manual workers wanting to break the picket. It was the staff—executives in newly registered Princesses with briefcases prominently displayed—that drove towards the massed ranks at K gate.

The half-dozen police offered a word of restraint to drivers. Mrs Sheila McGreevy, from the seat sewing room—the sweatshop as she calls it—strode forward to advise managers not to enter.

"I am always polite. Civility does not cost anything. These office workers are frightened for their future. You can tell it from their faces and the tone of their voice," she says while claiming a 50 per cent success

rate in deterring office workers since she joined the picket just after 5 am.

Her failures, as the workers retreat and the cars sweep through the gates, are greeted with jeers and cries of "scab."

A determined effort by a group of staff to break the barrier was parried by a figure like a slimmed-down version of Mr Derek Robinson, the once powerful but now dismissed Communist convert. Twin brother Dennis laughs as his pleads to the staff to look him in the eye go unheeded. They slip, heads bowed, into the plant.

Mr Johnny Barker, the local Transport Union official, strides cheerfully up and down, umbrella jntly erect, as he enthuses about the turnout. He

is followed by Mr Les Huckfield, a Labour spokesman on industry and veteran of the picket line.

Her failure to deter the workers is followed by an impromptu meeting on Friday to decide what to do about blacklegs. "They voted unanimously that they will never work again with anyone in the shop who crosses the picket line," he says.

A middle aged man who had worked at Longbridge for 30 years and has only one of his four children still at home, said: "I have never seen a mood like this before." This man Edwards is challenging not just our pay, but our right to negotiate, our right to respect as individuals. My life is staked in this plant. At Longbridge we have lost 5,000 jobs raised productivity 50 per cent and still we don't get the money."

The 250 men in the machining shop where he is steward called

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Reports from Cowley and Coventry. Page 9

Bitterness and humour on Longbridge picket lines

BY ARTHUR SMITH, MIDLANDS CORRESPONDENT

make light of the stewards' decision, arguing they were out of touch both with the trade union leaders who had recognised the revised offer as a basis for agreement and with the ordinary workers.

Mr Terry Duffy, President of the Amalgamated Union of Engineering Workers, the second largest union at BL, appealed to his members to ignore the stewards' recommendations.

Urgent talks on reconstituting the joint negotiating committee in association with the TUC. Sir Michael sees the JNC as a forum for discussion of a range of strategic matters, as well as one which could monitor and improve the bonus payments system and increase employee involvement in the company.

• NO improvement of basic rate offer: it remains at 3.6 per cent.

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EUROPEAN NEWS

Lambsdorff may consider resigning

BY JAMES BUCHAN IN BONN

FRESH EVIDENCE of the strains within West Germany's ruling coalition over the budget for 1982 emerged in Bonn yesterday when the Economics Ministry confirmed that Count Otto Lambsdorff, Economics Minister, would seriously consider resigning "under certain circumstances."

These are understood to mean any further squabbling or uncertainty over the budget if, as expected, further holes appear over and above the DM 7.8bn (£1.8bn) deficit which was plugged only with some difficulty last week.

In an address to the Bundestag last week, he said it would

The loss of Count Lambsdorff would be a serious blow to the coalition, and to his own party—the Free Democrats (FDP)—the minor partner in the coalition. However, the Economics Ministry explained yesterday that at best, Count Lambsdorff had no concrete plans to do so.

Count Lambsdorff is known to be exasperated by the uncertainty over the budget, and feels that it has damaged the credibility of the coalition and his own prestige.

The Minister is also under-

stand difficult for industry and business to follow the constant swings in economic policy. He could understand their feelings, he added.

He is known to have been depressed at his reception by parliamentarians of his own party in connection with the new budget deficit.

He had told the FDP members that if felt it would be necessary to increase the Government's net borrowing requirement, but had received not a single voice in support.

The Minister is also under-

stood to have been saddened by the strident Press criticism of the Government's latest budgetary manoeuvres.

• The heart complaint that has been troubling Herr Hans Mattheofer, West German Finance Minister, for some time has obliged him to cancel a further series of appointments.

Although Herr Mattheofer, 61, will not cut down on his commitments in Bonn, he has been advised by his doctors to travel less. He did not attend the meeting of EEC Finance Ministers in London at the weekend.

Submarine's captain questioned by Swedes

By Westerly Christner in Stockholm

SWEDISH NAVAL officers yesterday interrogated the commander of the Soviet submarine which ran aground last week on restricted area of the Swedish coast. They meanwhile pulled the boat off the rocks yesterday in gale force winds.

Captain Piotr Gusin and the submarine's navigation officer were questioned under the protection of temporary personal immunity aboard a Swedish torpedo ship Vastervik yesterday afternoon outside the high security area.

They were questioned in the presence of officials from the Soviet embassy in Stockholm after their Government issued permission only a few hours earlier for Capt Gusin to leave his vessel. Ironically, Mr Caspar Weinberger, the U.S. Defence Secretary, was aboard the Vastervik just a few weeks ago during his European visit.

The submarine was pulled free yesterday at the height of a severe storm. Winds up to 75 knots buffeted the boat causing its officers to broadcast a May Day signal and fire distress flares.

It is now at anchor and has been cordoned off. The Swedes have claimed the sole right to salvage the vessel and have demanded that the Soviet Union foot the bill.

Moscow also gave permission yesterday for the Swedes to board the vessel and inspect navigation equipment, sea charts and watch lists, according to Mr Ola Ullsten, the Foreign Minister. It had thus acceded to most of Sweden's demands, he said.

Defence experts believe, however, that any equipment used for espionage purposes would have been destroyed.

Swedish officials disagreed over what was meant by the term personal immunity for the Russians aboard the submarine. According to Mr Bo Johnson, legal adviser to the Foreign Ministry, this immunity elapsed as soon as the men were returned to their vessel.

The captain, officers and crew could still be arrested on espionage charges if the Swedish investigation of the incident revealed evidence of spying, he said.

Other officials, however, have stated that the Swedish Government saw no advantage in bringing such charges against the Russians.

Victory for Walesa in fight to contain Polish strikes

BY CHRISTOPHER BOBINSKI IN WARSAW

MR LECH WALESZA, head of Solidarity, won a victory in the union leadership's struggle to contain wildcat strikes when he persuaded strike leaders in Tarnobrzeg yesterday to suspend their action pending talks with the Government.

The development came on the eve of today's meeting of Solidarity's national commission at which the union's commission will urge that measures be taken against unofficial strikes.

The Tarnobrzeg strike had lasted 11 days and was costing some \$4m (£2.1m) a day. Around 100,000 people were idle in what is an important engineering and sulphur mining area.

Mr Stefan Olszowski, a member of the Polish party politburo, has meanwhile reaffirmed the party leadership's interest in reaching agreement with the union.

Mr Olszowski's statement at a party meeting yesterday came

just before his departure for the Soviet Union to attend an ideological conference together with Mr Mikhail Suslov, Moscow's chief hardliner.

Such an agreement, according to Mr Olszowski, would be based on last week's proposals made by General Wojciech Jaruzelski, the Polish leader. These suggest bringing more non-party members into positions of influence, and have so far been judged as inadequate by Solidarity.

Other strikes continued yesterday in Zielona Gora and in Zyrardow, while miners at the Sosnowiec colliery in Silesia, on strike for a week, extracted some coal for a local power station which was suffering from shortages.

Mr Walesa told the Tarnobrzeg workers that he supported their action, which was to demand improved food supplies and to rectify local grievances.

He said if talks with the authorities produced no results, then the nationalist leadership would approve renewed action.

The strike suspension will strengthen Mr Walesa's position at today's meeting of the union leadership and will bring pressure to bear on strikers in Zielona Gora, where the province wants the dismissal of a collective farm manager, and in Zyrardow, where 12,000 textile workers want full pay for the three weeks of their strike. The Government is offering half pay.

Today's national committee meeting will have to decide on the union's next move in light of the poor progress on Solidarity's main demand for a national economic council.

The meeting could approve "active strikes," which involve the taking over of management and distribution of goods by strike committees.

Army court sparks Spanish row

BY ROBERT GRAHAM IN MADRID

THIS DELICATE problem of military control of the Spanish military, side-stepped or treated with kid gloves since the abortive February coup, has come into the open as a result of two sentences by a military tribunal.

The sentences, handed out last week in Madrid, concern two incidents, both highlighting the contradictions which Spanish democracy confronts in trying to extend the rule of law to the military.

The military tribunal confined Captain Juan Milans del Bosch to barracks for one month and one day for shouting at the bar of one of Madrid's exclusive country clubs that the King was "a useless pig." This was the lightest sentence possible for insulting the King.

In the second sentence, Colonel Alvaro Grano was confined to barracks for two months and a day for writing an article in a Madrid newspaper alleging that the army

the apparent discrepancy in the punishments — especially as a civilian would have faced a much more serious punishment for insulting the King.

The two sentences would probably have attracted little attention if Capt. Milans del Bosch was not oSFju..... TSM AR had not been the son of General Jaime Milans del Bosch, former commander of the third military region, who is being detained for his part in the abortive February coup.

They immediately made front-page news. Editorials attacked

Italy Radicals pick leader

BY RUPERT CORNWELL IN ROME

SIIG MARCO PANELLIA hunger. But his political task over the coming months will be to help the Radicals, with their heavy orientation towards civil rights and disarmament, to hold on to, if not improve upon, the 3.4 per cent of the vote they won at the last general election in 1979.

The Government has announced that it will instruct the military prosecutor to appeal against the sentences.

Unity of Spain's Socialist Party in doubt**Gonzalez changes image**

BY ROBERT GRAHAM IN MADRID

POLITICS IN Spain are more about personalities than parties. This applies as much to the Right and Centre, in which the Socialists have been co-operating with the Government on direct investments abroad, in force since 1969, have been eased, generally with immediate effect, the Swedish Central Bank has said.

Swedish companies intending to invest directly abroad must still apply for permission, but applications will generally be considered favourably, a bank official stated.

The rule that Swedish companies' direct investments abroad shall be financed by loans raised abroad will still apply, he added.

Applications from now will be scrutinised to see if they are a direct investment or a portfolio nature, in which case the application will in most cases be rejected, the official went on, adding that foreign exchange controls remain in effect.

The main reason for the relaxation in regulations was to liberalise capital movements slightly.

Interest on accounts held by Swedish companies in foreign currencies at commercial banks for direct investment purposes will henceforth be permitted.

Interest on accounts held by

councils jointly, when he offered to include independents in the Socialists' lists at the next General Election.

All this underlines Sr Gonzalez's belief that the votes needed to bring his party to power are in the centre or marginally centre left. The ruling Union de Centro Democrático (UCD) has also competed for these votes. In the March 1979 elections, UCD got 35 per cent of the vote against the Socialists' 29 per cent.

National opinion polls show a steady rise of Socialist popularity and a decline of support for the UCD. With the recent Socialist victories in France and Greece, there is a growing presumption — even within the UCD — that the Socialists could triumph in Spain at the next General Election in 1983.

But to do this, the Socialists must perform better in regions where there are strong local groupings.

In the Basque country and Catalonia, the Socialist vote has been seriously eroded by nationalist parties and to a lesser extent in Andalucia. In the recent elections to the Galician parliament, the Socialists' performance was not that of a party about to win a nationwide victory.

The Socialists will also have to break away from the politics of consensus practised since the abortive coup. The major government policies since the coup, rationalising autonomy and establishing a social contract for 1982, have carried Socialist approval.

This consensus is already being strained by the Socialists' opposition to the Government's proposal to join the North Atlantic Treaty Organisation. At the same time, the Government broke a basic plank of the consensus when it sacked Sr Fernando Castro, the director-general of the State-run television network, without the Socialists' agreement. There had been an informal agreement that television should be controlled on a bi-partisan basis.

Moreover, the choice of Sr Carlos Robles Piquer, a brother-in-law of Sr Manuel Fraga, leader of the Right-wing Alianza Popular, as his successor, is scarcely designed to keep the UCD and the Socialists together.

THE IMPERIAL COLD STORAGE AND SUPPLY COMPANY LIMITED

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With reference to this company's interim report advertised yesterday, please note that the 1980 "Group profit after tax" figure should be R5 813 000 and not R5 833 000 as stated. 2 November 1981

Discontent growing over Kohl's leadership

BY JONATHAN CARR IN HAMBURG

CLEAR DIFFERENCES over the best strategy to unseat the West German coalition Government are emerging within the opposition Christian Democrat Party (CDU) which begins its congress here today. They imply that Dr Helmut Kohl, the party leader, faces an uphill struggle to keep his position as the man most likely to become Chancellor if Herr Helmut Schmidt's Left-Liberal alliance loses power.

Dr Kohl is certain of an enthusiastic reception from the nearly 800 delegates when he delivers his opening speech but there are growing signs of discontent, none the less.

Over the weekend, Herr Lothar Späth, Premier of Baden-Württemberg and one possible rival to Dr Kohl, said the party should demonstrate more strength of leadership. A

majority of West Germans felt the Government had made a mess of its economic and financial policy, he said, but still did not think the CDU could master the difficulties either.

Scarcely concealed criticism of his stand on security problems at the party's congress has also come from Dr Heiner Geissler, the party secretary-general, from the influential youth wing. Dr Geissler wants to underline that the CDU is open for a "critical dialogue" with the young especially with those, often with no party affiliation, who have been demonstrating recently against the arms race. As an experiment, therefore, he has invited about 500 young people—no means all CDU members—to speak at the Hamburg congress.

Dr Kohl's strategy—broadly speaking—is for the party to demonstrate its solidarity in the face of the sharp controversy within the Government parties and to wait for the Bonn coalition to crumble.

If Dr Kohl fails to unite the party behind this view in Hamburg, then his future looks increasingly bleak. There is certainly no lack of rivals to him waiting in the wings.

True, a recent opinion poll

• Dr Kohl . . . facing an uphill struggle

showed that the CDU (together with its Bavarian sister party) would win just over 50 per cent of the vote if a general election were held now. But Dr Kohl has been eager for eight years now and the party has often had excellent showings in opinion polls—but still remains firmly out of power.

In particular, Bonn has often stressed that it regards the

Yugoslavia attacked by Hoxha

By Our Vienna Correspondent MR LEONID BREZHNEV, the Soviet President, is to extend by two days his long-awaited visit to Bonn later this month.

West German officials say that the extension of the visit, now scheduled from November 23-25, is to permit greater flexibility and a less tiring programme for the 7-year-old Soviet leader.

None the less, the longer visit will help Bonn officials to sound out Soviet views on the

Grim outlook for Czech economy

BY PAUL LENYI IN VIENNA

CTOP CZECHOSLOVAK leaders have warned that the country's economic difficulties are "unprecedented" and that the economy will worsen in the next year.

Addressing last week's plenary meeting of the central committee of the Communist Party, President Gustav Husak, Mr Ljubomir Strougal, the Prime Minister, and other high-ranking officials revealed some sombre facts.

Industry in the first nine months failed to reach planned targets, almost three-quarters of the construction enterprises did not fulfil the plan and productivity in this key branch was 1.7 per cent lower than last year.

This year's grain crop, they said, fell 1.8m tonnes short. As a result of the "serious short-

falls" the Government has decided to import 500,000 tons of additional feed grain in order to ensure meat supplies.

During the past five years, Czechoslovakia has imported 1.5m tons of grain annually. However, consumers have been told that grain imports will be substantially lower and that investments will not be increased.

For the first time, raw materials, fuel and energy resources are to be kept at last year's level. This means that consumption of fuel oil and other petroleum products will have to be reduced by 12-13 per cent next year. Housing construction will be affected because of the difficulty of heating new buildings.

Czechoslovakia imports 40 per cent of its energy. Mr Strougal

revealed for the first time that Romania has halted supplies of electricity to Czechoslovakia but he gave no reasons. He added that coal imports from Poland are also running below contracted levels.

Both Mr Strougal and other speakers stressed that the gap between available supplies and domestic demand cannot be covered through imports financed through foreign credits. "Although our total indebtedness is not out of proportion compared to the economic strength of our country, we cannot take any risks. Not only for economic or financial reasons but particularly for political reasons we must seek the maximum possible equilibrium in our relations with the capitalist states."

The rule that Swedish companies' direct investments abroad shall be financed by loans raised abroad will still apply, he added.

Applications from now will be scrutinised to see if they are a direct investment or a portfolio nature, in which case the application will in most cases be rejected, the official went on, adding that foreign exchange controls remain in effect.

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Paris pledges 'new style' for African summit

BY MARK WEBSTER IN PARIS

FRENCE'S SOCIALIST Government has promised to show a "new style" in its relations with Africa during the two-day Franco-African summit which opens in Paris today. However, most observers expect that only the style will be new and not the substance.

OVERSEAS NEWS

Pretoria increases customs payments to black partners

BY BERNARD SIMON IN JOHANNESBURG

SOUTH AFRICA has agreed to substantial increases in the amounts it pays its partners in the Southern African Customs Union — Botswana, Lesotho and Swaziland — in lieu of customs duties.

The move is seen as a direct South African response to the efforts by the black states of southern Africa to reduce their dependence on Pretoria. It will actually increase their ties,

South Africa is using rebels in Mozambique to undermine the efforts of the black states to reduce trade and transport ties with the republic, a senior Mozambique official said in London yesterday. Quentin Peel reports.

Fernando Homwana, special assistant to President Samora Machel, said the main targets of the dissident Mozambique Resistance Movement were communications links with Zimbabwe and Malawi. "The strategic objective is obviously to prevent Mozambique providing an alternative to trade and transport links through South Africa."

because the customs union dues are a major source of revenue.

Officials of the four countries met secretly in Pretoria last month to put the finishing touches to changes in the revenue-sharing formula contained in the customs agreement. The revised formula will now be submitted to the four countries' Cabinets for approval.

Details of the formula have

Reagan woos moderate camp

By Reginald Dale in Washington

PRESIDENT REAGAN is now seeking to draw moderate Arab leaders into the Camp David peace process between Israel and Egypt, having seen the \$5.5bn (£4.7bn) Saudi aircraft deal safely through Congress.

Despite signs of U.S. interest in the eight-point peace plan put forward by Prince Fahd of Saudi Arabia, Mr Reagan stressed in a magazine interview published yesterday that he wanted to press ahead with Camp David.

"I think it is a case now of spreading from only one country that has made peace with Israel to other Arab States, and working out, mutually and with all of them, a fair solution to the Palestinian question," he said.

Botswana's share of the pool is expected to total 102m pula (£62m) under the existing formula next year. Swaziland's share is budgeted at 62.7m rand (£35.7m). Lesotho received 72m rand in 1979, three quarters of total revenue.

The three countries are, however, members of the Southern African Development Co-ordinating Council which aims to loosen the dependence of blockaded countries in the region on South Africa.

South Africa's eagerness to counteract the council in favour of its own "constellation of southern African States" policy has almost certainly played a role in its decision to agree to higher payments.

Victoria orders second power charges inquiry

MELBOURNE — The state government in Victoria is seeking a second opinion on increases in long-term electricity tariffs which have caused Alcoa of Australia to announce that it is re-examining plans for its aluminium smelter project at Portland in the west of the state.

Mr Lindsay Thompson, the state Premier, said the Government-sponsored Cochrane inquiry into the impact of State Electricity Commission tariffs on Alcoa had been unable to

resolve the fundamental issue of the long-term appropriateness of the tariffs.

Mr Thompson said a firm of chartered accountants, Ernst and Whinney, had been appointed to submit proposals by November 16.

The Cochrane inquiry began in mid-August after electricity tariff increases were announced and Alcoa, facing increases averaging 25 per cent said it was re-examining the economic viability of the smelter project. Reuter

Reuter adds: Prince Abdullah Ibn Abdul Aziz of Saudi Arabia said in an interview published yesterday that the U.S. and its alliance with Israel posed a greater danger to the Middle East than the Soviet Union.

Begin attacks Carrington over Palestinians

BY DAVID LENNON IN TEL AVIV

ISRAEL'S Prime Minister, Mr Menahem Begin, yesterday attacked Lord Carrington, the UK Foreign Secretary, for promising the Arab states European support for the establishment of a Palestinian state in the occupied West Bank and Gaza Strip.

Lord Carrington can run from one Arab country to another," Mr Begin told the opening session of the new Knesset (Israeli Parliament), but nothing will come of all his undertakings.

"He apparently forgot, perhaps out of hereditary im-

perialism, that without the consent of Israel, no agreement will be achieved in the Middle East."

Lord Carrington, president of the European Community, leaves London today for a visit to Saudi Arabia to clarify, among other points, the specific intentions contained in the eight-point Mid-east peace plan proposed by Crown Prince Fahd in August.

Mr Begin, who again rejected the Saudi peace plan, said the European initiative and the Venice declaration were totally unacceptable to Israel.

"The European initiative and the Venice declaration have no reality," he went on. "Israel is a small country, but it is 50 per cent of every agreement in the Middle East between our people and the other people living here."

Mr Begin recommended that Lord Carrington should put his talents to more effective use, and use his energy to pursue "just targets."

Declaring that the Saudi peace plan was a recipe for Israel's destruction, the Premier called on the Knesset delegation to send an inter-party delegation

to the U.S. to explain Israel's opposition to American support for the plan, and to demonstrate Israeli unity on this issue.

With only a narrow parliamentary majority, of one or perhaps two seats, the coalition can expect a rough time in the new House elected at the end of June.

Hints of what is to come were contained in the speech of Mr Shimon Peres, leader of the opposition Labour Party, who castigated the Government policy on the Palestinian issue for being "riddled with contradictions."

He warned that a consistent policy was necessary because pressure was beginning to build up on the Palestinian issue, with considerable Western support likely for the Saudi plan, which he described as nothing but a reiteration of extremist Arab positions.

The Government's strivings to achieve a partial agreement with Egypt on Palestinian autonomy might "at best produce a piece of paper."

But this would not be an adequate way to hold back the pressures for Israeli concessions.

Gulf states seek reconciliation

BY OUR CAIRO CORRESPONDENT

Q

ATAR and the United Arab Emirates have been trying secretly to bring about reconciliation between Egypt and Saudi Arabia, according to a report in May, the weekly newspaper of Egypt's ruling National Democratic Party.

The contacts are reported to have been taking place in the context of the Gulf Cooperation Council of which Saudi Arabia is a member with Oman, Kuwait, the UAE, Qatar and Bahrain.

The newspaper did not say where the contacts have been taking place but it linked them with a statement attributed in Bonn recently to Crown Prince Fahd of Saudi Arabia, favouring sup-

port for President Hosni Mubarak of Egypt.

W

While the contacts have probably taken place either in Egypt or in the Gulf, Mr Mubarak has denied in another publication that secret direct contacts with Saudi Arabia have occurred.

He has also made it clear that reconciliation with the Arab world, while welcome, is lower in Egypt's list of priorities than eradicating opposition to his regime by Moslem fundamentalists and dealing with the economy.

Above all, Mr Mubarak has made it plain that he intends to carry on negotiations with Israel about autonomy for the Palestinians and about

Israel's final withdrawal from Sinai next April.

The message is that any Arab state which makes its peace with Egypt — only Sudan, Somalia and Oman have full diplomatic relations at present — will do so on the basis of accepting Cairo's peace treaty with Israel.

At the same time, Mr Mubarak has been taking steps to open the way towards a dialogue, by ordering Egyptian newspapers and media to halt attacks on other Arab countries and by announcing that he has ordered some troops' reductions on the border with Libya in the Western Desert.



Hosni Mubarak: getting industrial projects moving

washing machines and cars.

Mr Mubarak has already spoken about wanting investment, particularly from abroad, to be productive and not in short-term profit-making areas.

Little economic leeway for Egypt

BY ANTHONY McDERMOTT IN CAIRO

PRESIDENT HOSNI MUBARAK does not have much economic leeway with which to underpin the political stability he is trying to enforce since the assassination of Mr Anwar Sadat, his predecessor.

According to Dr Suleiman Noureddin, Minister of State for the Economy, Egypt is expecting a balance of payments deficit this year of \$500m (£277m) — a steady decline from a peak surplus of \$1.5bn (£830m) in 1980.

He told the Financial Times that the deficit could be reduced by postponing some of Egypt's financial commitments — particularly debt repayments — for a year and "by deleting some of the projects which are supposed to be finalised." Dr Noureddin added that Mr

Mubarak's problems were compounded by the fact that "for 25 years . . . economic policy was following politics, not the other way round."

Dr Noureddin acknowledged that full attention to the economy had to be a secondary priority. "To [President Mubarak], security and stability is the number one point. But definitely we have to go secondly to meet the urgent needs of the masses."

At the same time, food imports are growing alarmingly. "We never knew," Dr Noureddin said "we were importing so many foodstuffs, dairy products and so on." Egypt's imports of farm products are expected to reach \$4.4bn in 1981, an increase of

about \$1bn on 1980, a total which would constitute more than half of all imports.

Dr Noureddin said that income from the four main foreign currency earners — oil workers' remittances, Suez Canal dues and tourism — were beginning to increase at a noticeably slower rate than in past years. This would have a major effect on the balance of payments deficit.

Sadat's purge of religious extremists in September and his assassination a month later have hit tourism badly. This sector brought in \$800m last year and was hoped to earn \$1bn this year.

According to Dr Noureddin, income from tourism "for this month will be at least 50 per

cent less. Hotel occupancy was down to "something like 50 or 60 per cent" when it is usually well above 90 per cent, he said.

Dr Noureddin hopes that after a month of local calm it will pick up again.

Dr Noureddin was adamant that the liberal "open door" policies initiated by Mr Sadat in 1974 would continue. He said this was essential to attract foreign investment.

One of Mr Mubarak's first actions, he said, had been to tell his economic Ministers to get industrial projects under way. Of these, 150 were awaiting approval by the investment authority. Dr Noureddin said that Mr Mubarak had also ordered a rise in the prices of such goods as refrigerators,

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AMERICAN NEWS

Washington wants to interfere less in securities, writes David Lascelles

Reagan's financial watchdog bites back

PRESIDENT REAGAN has picked several of his regulators from the ranks of those they must regulate, apparently because he thinks they know best how to run things. One is Mr John Shad, the new chairman of the Securities and Exchange Commission (SEC), who he plucked out of a top job in a large Wall Street stockbrokers to police the U.S. vast and turbulent financial markets. If Mr Reagan wanted someone after his own heart, he chose the right man.

After less than six months in office, Mr Shad has made it clear he thinks the commission's main job is to see that capital formation thrives with the least interference from Washington, not just as a matter of principle but because the success of the Reagan economic plan depends on it.

"I firmly believe that industry can regulate itself better than Government can," he told the Financial Times, reciting one of the canons of Reaganism.

With his heavy frame and gruff voice, Mr Shad seems built for the job of a watchdog and his former stockbroker colleagues. But he has alarmed others who fear that like many Reagan-appointed regulators, he may try and push the balance too far towards business.

Mr Shad sees his task more in terms of *wrongs that need to be righted*. Since the last war, he says, the U.S. has done everything it can to obstruct capital formation by slapping on taxes and regulations. As a result, U.S. growth and productivity has slipped from among the highest in the industrialised world to the lowest.

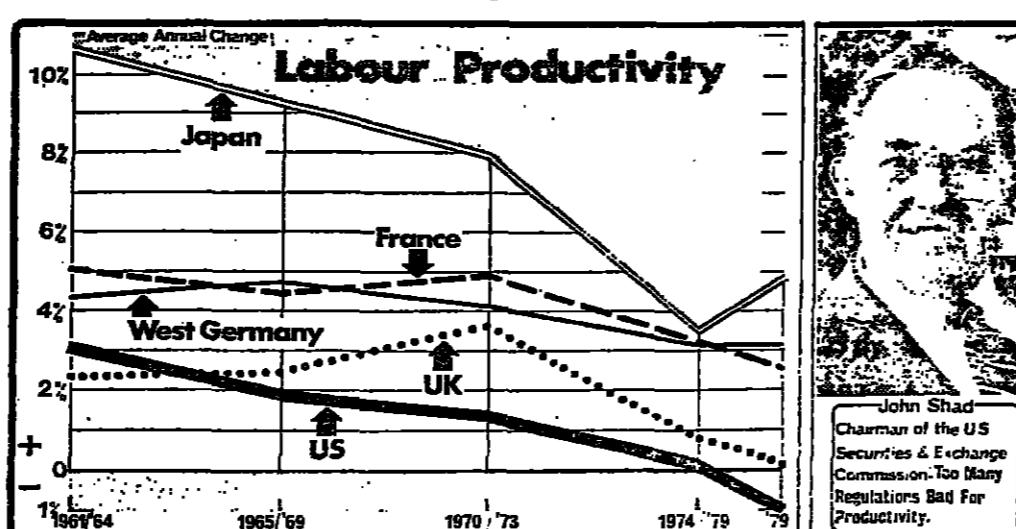
"These trends must be reversed now. I have great confidence in Mr Reagan's programme, an essential element of

The new chairman of the U.S. Securities and Exchange Commission believes that industry can regulate itself better than the Government can. But some fear he may try to push the balance too far towards business.

which is regulatory reform, said Mr Shad.

He calculates that more than 100 government bodies police the U.S. securities markets, ten of them at a federal level, choking the system with overlapping and conflicting responsibilities. Mr Shad wants to slim down the regulatory bureaucracy and shift some of the responsibility to self-regulating bodies in the private sector, like the Financial Accounting Standards Board (FASB), which sets rules for the accountancy profession. Reporting requirements will also be eased to make it cheaper and easier for borrowers to sell securities.

Not all Mr Shad's labours are directed towards shrinking the regulatory net. He is backing Congressional moves to oblige foreigners who buy U.S. securities, including companies involved in takeovers, to put up at least half the purchase price themselves—as U.S. residents must. Although this will only apply to foreigners who buy more than 5 per cent of a company's stock, Mr Shad thinks the bill is necessary to eliminate an unfair advantage that foreigners have enjoyed over



U.S. residents in the stock market. However, he admits that enforcing the bill could be difficult.

This drive to cut red tape is not new. It was begun by Mr Shad's predecessor, Mr Harold Williams, the Carter appointee who tactfully stood down when he saw which way the political wind was blowing. In other respects, Mr Shad has departed sharply from the Williams line, which was to extend rather than curtail the SEC's aegis.

Mr Williams believed the commission had a duty to instil in U.S. business a sense of corporate responsibility to society at large. He urged companies to appoint more outside directors and set up audit committees. "I'm not convinced that is necessary," Mr Shad said.

"I was on 17 boards when I was in Wall Street and I know that a lot of this committee stuff is make work. And that means you only get second rate people doing it."

Mr Williams and his hard-driving chief enforcement officer, Mr Stanley Sparkin, also pursued corporate wrongdoers with a relentlessness that many

people thought was overdone and possibly counter-productive. A case in point was the Foreign Corrupt Practices Act which was passed in the 1970s in response to the pay-off scandals that rocked the U.S. — and rigorously enforced by Mr Sparkin.

Mr Shad said: "Many companies have been inhibited from engaging in valid activities by that law." He has given his backing to a bill which would transfer some of the enforcement responsibilities from the SEC to the Justice Department and make it easier for corporations to account for foreign payments.

He is sensitive to suggestions that he is winding the commission's enforcement side down with everything else. "I would say we are being more aggressive in the pursuit of questionable conduct," said Mr Shad.

"But we're going after those who cheat and lie and steal, not those who fill out their forms wrong." A few days ago, the commission launched an insider trading action connected with the recent takeover bid by Kuwait for Santa Fe International, a large natural

resources company. Santa Fe's shares showed some unusual activity in the days before the bid was announced. The commission is out to make an example of the ease to which it is turning a blind eye to mischief.

The SEC also wants to get tougher with foreign buyers of U.S. securities who shelter in the secrecy laws of European banks. Last week it asked a federal judge in New York to prohibit Banca della Svizzera Italiana from trading in the U.S. unless it furnishes the SEC with information about its clients and the securities they are purchasing.

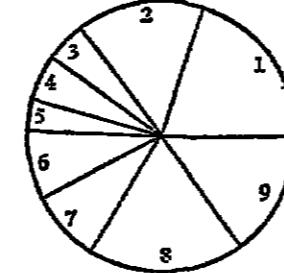
Mr Shad's brief time in office has coincided with tremendous upheavals in the broking business as Wall Street firms have been swallowed up by corporate giants like the Prudential Insurance Company, American Express and Sears Roebuck. But he welcomes the trend because it brings new strength to the securities industry.

"It's a feast and famine industry," he said. "Believe me, after 32 years on Wall Street, I know."

between various sector companies.

These companies operate not only in chemicals but also in Pharmaceuticals (Farmitalia Carlo Erba), Fibres (Montefibre), Retailing (Standa) and intermediates for fine chemistry (Acna).

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Governors' elections seen as test for policies

By Reginald Dale, U.S. Editor, in Washington

TWO ELECTIONS for state governor today, in Virginia and New Jersey, are being widely seen as a test for the policies of President Ronald Reagan, despite the Republican candidates' attempts to focus on local issues.

In both states, the polls show the Democratic candidates ahead, but with their Republican rivals catching up.

In normally Republican Virginia, Democrat Mr Charles Robb, son-in-law of the late President Lyndon Johnson, and Mr Marshall Coleman, for the Republicans, have been conducting an ungentlemanly media and advertising skirmish that Mr Coleman is still confident he will win.

Although Mr Reagan has in an appearance for Mr Coleman, the Virginian campaign has concentrated almost entirely on the personalities of the two candidates, who to many people are indistinguishable. Both are clean-looking former marine officers trying to outdo each other's conservative policies.

In normally Democratic New Jersey, Mr Thomas Kean, the Republican, initially allowed himself to be associated with Mr Reagan's economic policies, but has since backed away.

Vice-President George Bush, who last month described the New Jersey election as a referendum on Mr Reagan's policies, has changed his tune. He now says it is simply a race for governor, the people of New Jersey having registered their approval of Mr Reagan in last year's presidential election.

Mr Kean's Democratic opponent, Mr James Florio, has, however, been trying to tar Mr Kean with the Reaganite brush. He argues that his own election would provide "a reasonable alternative" to Mr Reagan's policies, and has called on voters to send "an overwhelming message" to the White House.

David Lascelles writes from New York: The city of New York holds its mayoral election today with little doubt about the outcome. Mayor Ed Koch, running for a second four-year term, is almost certain to return victorious.

Mr Koch has the endorsement of the Republicans as well as his own party, the Democrats. His only worry, he said yesterday, was that his supporters are so confident they will not bother to vote.

Unlike his six opponents, who have been stomping the election trail, Mr Koch has done hardly any electioneering. He is running on his record as the mayor who brought New York back into the black.

Mexico's oil price rise will boost income

By William Chislett, in Mexico City

MEXICO. THE world's fourth largest oil producer, will receive an extra \$650,000 (£352,000) a day as a result of the increase in the price of its benchmark crude by 50 cents to \$31.75 a barrel. Pemex, the State oil monopoly, has raised the price of its light Isthmus oil by \$1.00 to \$35 a barrel and kept its heavy Maya oil at \$28.50 a barrel. Mexico sells its oil in a 50-50 mixture of light and heavy, which now costs \$31.75.

Mexico, which is not a member of the Organisation of Petroleum Exporting Countries, had to reduce its oil price by \$4 a barrel in July. It also made substantial production cuts.

Congress may defer spending on MX missiles and B-1s

BY DAVID SUCMAN IN WASHINGTON

CONGRESS may respond to the Administration's call for more budget cuts by deferring spending on the MX missile and B-1 bomber.

Under an unusual legislative move, these two key elements of the Reagan nuclear programme may be treated as if they were foreign arms sales, like the Awacs (Advanced Warning and Control System) radar aircraft deal with Saudi Arabia.

Senator Robert Dole, Republican chairman of the Senate Finance Committee, has said such action on the MX and B-1 was a realistic possibility if the White House continued to push Congress to prune further the 1981-82 spending levels in order to try to contain the budget deficit.

The unusual proviso written into the 1981-82 defence authorisation Bill by House and Senate negotiators would allow the \$1.95bn (£1.05bn) for the MX and the \$2.1bn for the B-1 to be blocked by a majority of both Houses, if they acted before November 18.

This deadline gives MX and B-1 opponents on Capitol Hill little time to mobilise their forces against a President who has just pulled off the Awacs sale at greater odds and who has put the MX and B-1 development at the centre of his nuclear armament plan.

But approval of the legislative veto mechanism, hitherto used only on arms export deals, is a mark of growing doubts about the Reagan nuclear weapons programme.

Specifically, many Congressmen have questioned the wisdom of all-out funding for the MX, before the Administration has decided on a final site for the new missile.

As a stopgap, Mr Reagan has proposed putting some MXs in fixed sites now housing obsolete Titan rockets. But many experts doubt whether these sites can be strengthened to withstand Soviet attack.

The argument over spending \$2.8bn to build some 100 B-1 bombers turns on the criticism that they will prove an expensive and unnecessary stopgap between the existing B-52 bomber fleet and the radar-evading Stealth aircraft, which the Reagan Administration is committed to building for the 1990s.

VW assembly workers accept fresh contract

NEW STANTON, Pennsylvania—Workers at Volkswagen of America's car assembly plant have accepted a new 16-month labour contract which brings their wages close to those paid by General Motors and Ford Motor.

Of those voting, 57 per cent approved the new contract.

Both VW and the United Auto Workers Union had sought to keep the negotiations low-key and attain their own goals without being influenced by the battle over wage concessions shaping up in Detroit.

The UAW wanted the pay rate for VW workers to equal that at GM. VW wanted to keep its costs in line with those of its competitors. Both sides appear to have been reasonably successful.

The contract is a "great achievement," Mr Martin Gerber, the UAW's vice-president said. A VW official added: "We think it's a fair and equitable contract."

The contract immediately



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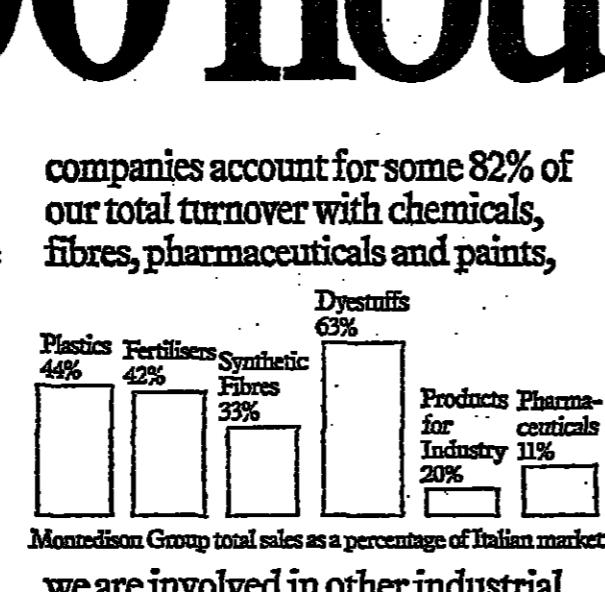
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WORLD TRADE NEWS

Australia decides to maintain motor industry protection

BY PATRICIA NEWBY IN CANBERRA

AUSTRALIA has decided not to make major changes to the levels of protection applying to the motor vehicle industry after 1984.

The decision has serious implications for the general review of the tariff structure which is being conducted by the Industries' Assistance Commission.

By committing itself to a high protection regime on motor vehicles in addition to the commitment to the highly protected footwear, clothing and textiles industries last year, the Government has virtually pre-empted the IAC's general review which the Government requested this April.

The motor vehicle decision, which came as a blow to anti-protection forces in Australia, including a substantial chunk of the Government's backbench, was conveyed in person to MPs by Mr Malcolm Fraser, the Prime Minister, at a meeting last week.

Full details of the decision will not be announced until parliament goes into recess this week for the summer.

The only concession to the anti-protection lobby is an extension of the export credits scheme for the motor vehicle

Alain Cass and Colina MacDougall, recently in Baoshan, find little activity at the steelworks
Peking's monument to inefficiency

WEARY OFFICIALS at the Baoshan steelworks, once the centrepiece of China's modernisation strategy, say that 50,000 workers are engaged in the construction of this ill-started project.

Nearly three years after work began on the greenfield site near Shanghai, this is not evident. The skyline is broken by idle cranes. Thousands of unopened crates are stacked outside warehouses packed with precision equipment, which will not be used for at least three years.

The only sign of consistent activity at this monument to the inefficiency of Chinese planners is at the blast furnace site, where the main structure is three-quarters finished.

Baoshan was conceived as a major component of China's 1978 programme to double steel capacity by 1985 and reach the forefront of the world's industrial nations by the end of the century.

Baoshan's output was to have been 6.7m tonnes of steel a year—more than one-fifth of China's present capacity.

Since then, Peking has realised that it can neither afford nor digest huge quantities of foreign technology.

Motor vehicles are subject to a 60 per cent tariff and the number allowed to enter the country restricted by a quota system to 20 per cent of the market.

to the wholesale abandonment of the 1978 plan.

Baoshan escaped the axe in 1978, but by 1980—when the full impact of China's economic problems was evident—the leadership cancelled Baoshan's second stage, the major part of its steel finishing capacity.

The project has been controversial, apparently dividing the leadership, disturbing the economy and shaking the world

The cancelled plans for stage two included a second blast furnace, a 2.1m tonne capacity cold rolling mill and a 1.6m tonne hot strip mill.

Compensation for the cancelled hot strip mill has been agreed with Japan's Mitsubishi.

The Chinese put this at 11 per cent of the original contract price of approximately \$300m (£166m). Schenck-Siemag, the West German contractor for the cold rolling mill, is still negotiating. Four smaller contractors have settled for 8.5 per cent of the full contract price.

The auxiliary pier at Baoshan port will be ready to supply coal in 1982. Asked about the main pier one official replied:

"Chinese managers on the site are uncertain over how long the bigger projects will take. Peking appears to be rationing funds and the management has to go cap in hand to finance each stage. "The more we get, the sooner it will be completed," an official said.

Baoshan, which is probably the biggest single project in the country's history, was approved and put into effect with almost unseemly haste under Mao Tse Tung's chosen heir, the now deposed Huo Guofeng, with little apparent thought for the consequences to the steel industry and the economy.

The first phase of the project is designed to produce 3m tons of crude steel and 500,000 tonnes of seamless steel tubes, half of which is destined for China's young offshore oil

industry.

The successful struggle at the top, led by Deng Xiaoping, to

unset Huo from the chairmanship of the Communist Party was partly focused on the split between those who favoured large industrial projects, and those who advocated developing consumer industries and upgrading China's heavy industrial base.

China's steel industry has been in trouble since the 1950s because of surplus crude production and not enough high grade iron ore or steel finishing facilities. Baoshan was originally conceived in part as an answer to these problems. It was designed to use high grade Australian ore and produce badly needed sheet steel.

In their haste to get the project started, China's planners overlooked the inadequacies of the Baoshan site. The Yangtze river mudflats on which it is built required huge quantities of concrete piling to support the weight of the structures, while Baoshan has no deep water port to accommodate bulk carriers from Australia.

The exact cost of Baoshan's first stage has not been finally calculated. Preliminary official estimates put it at around \$8.5bn (£4.7bn). This year, Baoshan is likely to swallow roughly more than 7 per cent of China's capital construction budget.

A battle is likely to be waged over whether Baoshan's second phase should be revived. "What China needs is finished steel,"

said one expert who has followed Baoshan's progress.

"Having built stage one at vast expense they may be forced to go ahead in order to benefit from the economies of an integrated complex," he added.

Officials already concede that Baoshan will need a second blast furnace within four to five years of the completion of the first phase. Blast furnaces require major overhauls after such a period.

Although China's first big effort to import Western technology has turned a disaster, Chinese officials and managers seem to have learnt from this bitter experience. The leadership is now more cautious in deciding how to allocate funds. China's sixth five-year plan will be outlined at the next National People's Congress this month. It remains to be seen whether the lessons of Baoshan will have been fully digested.

Work as it once was at Baoshan

MEA signs £79m deal for five A-310s

By Our World Trade Staff

MIDDLE EAST Airlines (MEA) has signed a contract with Airbus Industrie for the purchase of five A-310 aircraft worth well over \$150m (£79m) with options for 14 more, increasing the number of orders and options for the A-300/A-310 to over 500.

The contract was signed in Paris on October 30 by Mr Asad Nasr, chairman and president of MEA and Mr Roger Berthelot, executive vice-president and general manager of Airbus Industrie.

Delivery of the A-310s, powered by Pratt and Whitney JT9D-7RAE engines, will start in the Spring of 1984. The fuel-efficient, twin-engined wide-body jet, seating 207 passengers, in the MEA configuration, has proved after extensive studies by the airline to be the aircraft best suited for its plans and requirements.

Middle East Airlines, established in 1945, is one of the leading airlines in the area, and has contributed substantially to the development of the Lebanese economy.

The Airbus order will allow the airline to enhance its contribution.

MEA is thus Airbus Industrie's 42nd customer. The number of orders and options is now 502, of which 324 are for the A-300-255 firm plus 69 options—and 178 for the A-310-88 firm and 30 options.

Lance Keyworth writes from Helsinki: Wärtsilä, the largest shipbuilding company in Finland, has won an order valued at FM 780m (£36m) from Leif Høegh, the Norwegian shipping company. The order comprises the delivery in 1983-1984 of three multi-purpose, 41,000-deadweight-tonne cargo vessels.

The ships will be designed to carry container, bulk, special and automobile cargoes. The contract takes the value of Wärtsilä's orders in hand up to FM 6.5bn.

Japan set for £184m contract from Malaysia

By Wong Sulong in Kuala Lumpur

THE MALAYSIAN Government is poised to give the building contract for a \$350m (£184m) sponge iron plant to a consortium of Japanese concerns led by Nippon Steel, the world's biggest steel producer.

The Malaysian cabinet, meeting last week, agreed to award the contract to the consortium, and a letter of intent is expected to be signed when Mr Tengku Rithauddeen, the Trade and Industry Minister, visits Tokyo next week.

Mr Datun Musa Hitam, the new Malaysian Deputy Prime Minister, announced the go-ahead for the project over the weekend, but he did not disclose the successful bidder.

The project, to be sited at Kemaman in Trengganu State, is expected to produce 600,000 tonnes of sponge iron and steel billets annually, using the abundant natural gas off Trengganu as energy. The completion date of the plant is 1984-85.

Two other companies, Voest Alpine of Austria, and Ferrostall of West Germany, were in the final running for the project, but failed largely because their bids — at above \$300m — were too high.

The Japanese consortium also had the advantage in that it was prepared to take up 30 per cent equity in the project. The remaining 70 per cent will be held by Heavy Industries Corporation of Malaysia (Hicom), a Government agency set up to implement the second phase of Malaysia's industrialisation programme.

The Japanese consortium includes Mitsubishi Heavy Industries, Chiyoda Chemical Engineering, Daido and four others.

It will be the second sponge iron plant to be built in Malaysia. Last May, the Sabah State Government in east Malaysia awarded \$180m contract to Voest Alpine to build a similar plant at Labuan.

India criticises developed nations' breach of MFA

By K. K. SHARMA IN NEW DELHI

DEVELOPED countries were criticised severely yesterday for adopting increasingly protectionist policies on textile imports in violation of the original aims of the Multifibre Arrangement (MFA).

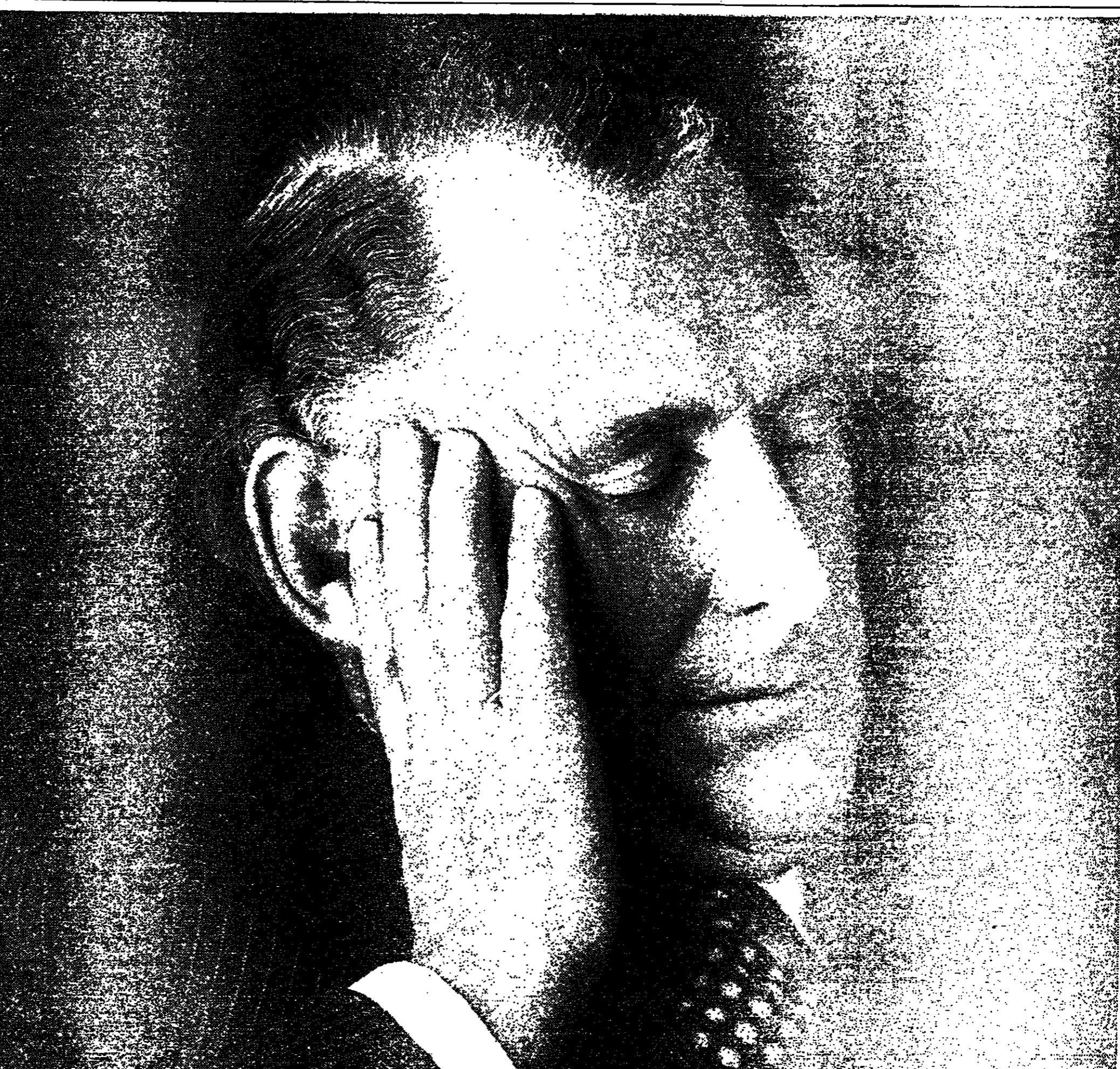
Negotiations on the renewal of the MFA are to be held in Geneva from November 18. Mr Pranab Mukherjee, India's Commerce Minister, spoke of the "crisis" facing the developing countries and said that "the fact is that the developed countries are hardening their attitudes to the legitimate concerns and aspirations of the developing countries."

The Minister was opening a five-day conference in New Delhi of 27 textile exporting developing countries which hope to adopt a unified strategy for use at the Geneva conference.

The aim of the New Delhi conference is to try to introduce into the new MFA safeguards to prevent abuse of its provisions. Mr Mukherjee said it was time "to halt, if not reverse," the momentum towards increased protectionism in textiles.

The emphasis of the agreement, it is hoped, will be on expansion of market opportunities for developing countries on a product group in which they have a comparative advantage.

"Preaching of the virtues of market mechanism is of no use when developed countries practice the opposite to protect their entrenched sectional interests," Mr Mukherjee said.



The trouble with a sleeping partner.

Perhaps you know only too well.

A sleeping partner never stirs himself. He wants something out of the business, but he puts nothing in.

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There's no one to back you in developing the business, which is your main interest in life.

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We can help a sleeping partner realise his investment faster than he might otherwise have hoped, because our business is investing in successful private companies.

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UK NEWS

Service in nationalised industries criticised

THE National Consumer Council yesterday repeated its criticisms of the standard of service in Britain's nationalised industries.

Mr Michael Shanks, the NCC's chairman, told a business conference at the new Barbican conference centre that consumer surveys had shown the nationalised industries produced "shouldering discontent, involving millions of people". He warned that the nationalised industries would ignore this discontent at their peril.

The NCC recently made wide-ranging criticisms of the standard of service and price levels in the nationalised industries, although the council was subsequently itself criticised for its comments.

Plan to automate meter reading

EXPERIMENTS will take place in Milton Keynes next year which may eliminate the need for gas and electricity inspectors to visit homes to take meter readings.

Meters which automatically transmit readings to a central billing computer will be installed in 200 houses. The first 94 houses will be connected by June 1982.

New ticket system

A BRITISH RAIL ticket system which does away with collectors began in northern Scotland yesterday. Tickets are checked on the train by a guard and anyone caught without a ticket will have to pay a £1 fine and the fare.

Stations in the west country will join the experiment in January. Fraudulent travel is estimated to cost BR £16m a year.

Nightie boom

THE BOOM in luxury night dresses costing up to £140 is so great that the Janet Reyer factory at Wirksworth, Derbyshire, has had to recruit 33 extra staff. Despite the recession the company is rapidly expanding and plans its first foreign store in West Germany.

Big demand for CB radio sets in Britain's high street shops

BY ELAINE WILLIAMS

The return of new rules at AON CITIZEN'S BAND radio became legal in the UK yesterday and high street shops reported a large volume of sales.

Rumbelows, part of the Thorn-EMI group, expects to sell nearly 8,000 sets in the first week and some outlets are already out of stock. The high street chain will place extra orders with its Far East suppliers to meet the demand.

Sales estimates for CB radio sets range from 1m to 3m in the first year. Argos, the discount chain group, has ordered 75,000 sets from Amstrad which it believes will be sold before Christmas.

CB equipment costs between £60 and £100. There are three basic sets: A walkie-talkie carried in the hand, a battery-operated set for cars and larger mains sets for the home.

Most sets are made in the Far East which has the capacity to

manufacture in large volumes and can gear production quickly.

But there is still dissatisfaction among the existing 1m or so illegal CB-users who operate on the 27MHz AM (amplitude modulated) frequency band which is banned in the US but is used in the U.S. and in Europe.

The new UK service operates on 27 MHz FM (frequency modulated) in a slightly different part of the frequency band.

Buzzing about with Bumble Bee on the legal Citizen's Band

By Arthur (breaker, breaker) Sandles

PERHAPS IT was my handle ("City Pink"), which hardly had the necessary macho ring about it, or perhaps because the top of a metal filing cabinet rather than the roof of some gas-guzzling virility symbol. But yesterday was not a good first day on air for the old (and illegal) AM holder No. 555293.

My breaker companion, Bumble Bee, had rather more

modulated) frequency band which is banned in the UK but is used in the U.S. and in Europe.

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success.

Bumble and I buzzed around the new legal 27 MHz CB channels trying to find new friends.

Thus we spent our day giving our 20s (four locations) and reporting our readability (at best you are "wall to wall"). Enthusiasts for the old (and illegal) AM frequencies tell me that the fun is disappearing already.

It allows 40 individual channels for communication instead of 20 on the AM system.

AM users are disappointed by the government's refusal to ban illegal AM, claiming that Britain is out of step with the rest of Europe which is working

towards a common standard for CB.

Lobbyists for the illegal AM system say that when a standard is agreed Britain will be unable to comply with it. Many illegal users say they will not buy new equipment even though

the government has warned that it will continue to prosecute users of AM sets.

The Government chose FM rather than AM because the Home Office said this would cause the least interference to television sets and other users

of the 27MHz band, such as radio-controlled models and radio pagers.

Illegal AM users caused 3,800 complaints to the Home Office of interference to radio and television in September alone. Most users have already been allocated a new frequency band because of the interference problem.

Professional suppliers of paging systems asked the government last month to allocate new transmitting frequencies for hospital paging. They say that CB sets will interfere with pagers.

The reason is that selective paging operates on 27MHz FM and AM. There are more than 4,000 systems operating in the UK with about 100,000 users connected to them. They are used to locate personnel within a building by bleeping pocket receivers.

Moy Vandervell to cease trading 'while profitable'

BY CHRISTINE MOIR

MOY VANDERVELL, a medium-sized stockbroking firm, will cease to trade on December 4 because its five partners think there are "more profitable ways of earning a living."

The decision highlights the problems facing most of the medium-sized firms in the stock market which lack specialists' profit centres.

High fixed costs, low turnover in the market and the tendency of the investing institutions to place their business with a limited number of firms offering specialist services are taking their toll of the middling firms.

Moy Vandervell is profitable at the moment. The partnership said the year to June was a record one for profits and, even in the last quarter, the results were strong.

But it said although it can "see profits for the foreseeable future," the longer-term is more clouded. The partners said: "We have decided to cease trading while we are still profitable."

colleagues, so making long-term personal investments in the firm and stockbroking generally.

Prospects for a firm of the size of Moy Vandervell seemed "too unclear" to warrant such an investment, one of the partners said yesterday, "so we decided to cease trading while we were still profitable."

Three of the partners and a "number of the staff" of about 50 will seek jobs with other broking firms.

Law on estate agents to take effect next May

BY MICHAEL CASSELL

MEASURES designed to provide greater protection for consumers in their dealings with estate agents are to become law next May.

Mrs Sally Oppenheim, Minister for Consumer Affairs, announced yesterday that the main provisions of the Estate Agents Act 1978 will take effect from May 3.

Under the Act, the Director General of Fair Trading will be able to ban an "unfit" person from estate agency work.

According to the Department of Trade, "unfit" can mean that an agent has been convicted of offences such as fraud or dishonesty, has been guilty of race or sex discrimination or has failed to comply with the requirements of the Act.

NCB warned on prices

BY GARETH GRIFFITHS

THE CENTRAL Electricity Generating Board expects to share some of the benefits of improved productivity in the coal industry in the form of restrained price increases this year. Mr Glyn England, the CECB chairman, said yesterday.

He warned the National Coal Board at a meeting of the Coal Industry Society that consumers were resisting price rises and

Estate agents will have to hold clients' money in clearly identified accounts, keep proper accounts and records showing all their dealings with clients' money and have them audited annually.

Agents will also be bound to pay interest on deposits of over £10 and will be obliged to quote whatever charges will arise. Any personal interest in a transaction will have to be declared.

The Department of Trade said last night that failure to comply with any of the new requirements might lead to criminal proceedings or to banning action, or both. The estate agent concerned would have the right of appeal to the Secretary of State.

Mr Christopher Carr, for Legal and General, told the tribunal that the case was of paramount importance to the insurance business.

It had become apparent in the late stages of preparation that it would be necessary to call an actuary as witness. The importance of the case, combined with the nature of the issues, made the expert assistance of an actuary of very great importance, he said.

Mr Frederick Reynold, for Mrs Almeida, resisted the application for an adjournment.

He said that it was extraordinary on any view, that it had become apparent only at this late stage that Legal and General's case would be assisted by actuarial evidence.

The tribunal granted the adjournment on grounds of the importance of the issues and the desirability of having all the facts recorded for subsequent courts to consider. No date was fixed for a resumption of the hearing.

Other high prices in a

Sex bias alleged over 'female ailments'

BY ERIC SHORT

THE HEARING against Legal and General Assurance Society, a leading insurance company, over alleged sex discrimination practices under one of its insurance policies has been adjourned by South London Industrial Tribunal to enable the company to call an actuary as witness.

The case is brought by Mrs June Almeida, of Leslie Park Road, Croydon, against her former employer, Stuart Cabell, a Wimbledon firm of management consultants, as first respondent, and Legal and General as second. Mrs Almeida is backed as a telephone sales clerk until March.

The claim relates to a group policy issued by Legal and General to employees of Stuart Cabell under which benefits are said to be excluded for "ailments peculiar to the female sex."

This, claims Mrs Almeida, infringes the 1975 Sex Discrimination Act. Mrs Almeida is backed by the Equal Opportunities Commission.

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Other high prices in a

Woolworth moves to sell sites in areas yielding low profits

BY FINANCIAL TIMES REPORTER

THE F W WOOLWORTH stores chain is pressing ahead with its plans to sell prime High Street sites which are not pulling their weight.

The store chain made clear at its annual general meeting earlier this year that "areas of low profitability" would be eliminated and that this included closing down some stores. Last month, Woolworth put up for sale its flagship store in London's Oxford Street which has more than 70,000 sq ft of selling space, at a price over £1m.

Woolworth maintains that the property sale is part of its overall strategy in the depressed High Street conditions and has no connection with its £20.1m cash acquisition recently of the Dodge City DIY retail chain.

Woolworth has more than 1,000 High Street sites worth almost £500m.

However, the company has found it increasingly difficult to find a successful trading formula to meet the problems caused by the recession and changing patterns of retail trading.

In the half year to July 31, 1981, Woolworth reported an interim pre-tax loss of £1.48m, compared with a profit of £20.1m in the same period last year. In the first half of the year, it produced a surplus of £85.5m on property disposals, excluding sale and leaseback of properties.

BY MICHAEL CASSELL

CUTS IN Government expenditure are pushing more and more of the nation's housing stock into a state of irreversible disrepair, says the Royal Institution of Chartered Surveyors.

A report from theRICS calls for urgent action to rescue large numbers of properties from serious deterioration and says the current lack of spending on housing is "storing up serious trouble for the future."

The report claims that, without immediate remedial action, homes will reach a state where the only cure will be massive use of the bulldozer.

The RICS document says one in 10 homes in the Greater

London area are unfit for human habitation and that the total cost of repairs would be over £5bn. It quotes a nationwide housing repairs bill, estimated by the Association of Metropolitan Authorities, at more than £14bn.

The report includes contributions from local authority housing officers, building societies and chartered surveyors and provides case studies of how lack of expenditure is hitting housing maintenance in public and private sectors.

While £40m a year is required to repair and maintain the London borough of Southwark's public housing stock, only £22m

has been allocated for the current year.

The main effect, say the authors, is maintenance slippage which leads to an accumulation of crippling bills.

The chartered surveyors call for more comprehensive inner-city housing appraisal programmes and the establishment of more rational grant structures which would allow block-by-block renewal in all areas of housing stress. A local authority housing official suggests more self-help by council tenants, with councils providing repair hand books and maintenance packs to enable them to carry out simple repairs.

Sotheby's slow to add in premium

SALEROOM

BY ANTONY THORNCROFT

printed book sale were the £8,000 from a Swiss dealer for a first edition of De Humanis Corporis Fabrica by Vesalius; £6,000 for a first edition of Esdale's 1846 report on operations under hypnosis; and £2,100 for a first edition of Freud's Die Traumdeutung, the study of dreams on which

psychoanalysis was based. Christie's sale on the premises of Leonardslee at Horsham in Sussex, by order of Sir Giles Loder, was the first to add in the premium. The top price of £30,800 for a pair of late 18th-century North Italian commodes in the style of Maggiolini was more than twice the forecast and an Italian Carrara marble centre table of the 19th-century also did well at £19,250. A set of 24 Victorian mahogany chairs realised £11,320.

A FIRST edition of De Revolutionibus by Copernicus was sold

at Sotheby's to a Norfolk dealer yesterday for £12,500, plus the 11.5 per cent buyer's premium and VAT.

Although pledged to add the premium into the hammer price, Sotheby's seems remarkably slow to effect the change, which was part of the agreement with the dealers to end the hostility between the two sides. Christie's yesterday ended in the premium to its knock-down prices.

Other high prices in a

A MOVE is to be made in Parliament tomorrow to try to force new town development corporations to open their monthly board meetings to the Press and public.

All new towns now hold their meetings in private although they are empowered to hold open meetings. Many new town functions correspond to local authority functions and councils do hold their main meetings and many committee meetings in public.

Mr Norman Hogg, Labour MP for East Dunbartonshire, will table a motion in the Commons

urging that new towns should open their meetings. At the same time Cumbernauld Development Corporation will meet to decide whether it should unilaterally open its doors to the public.

Members of new town boards are not elected but are appointed by the government. Earlier this year, Mr George Younger, Scottish Secretary, refused a request from Mr Hogg that the boards should be compelled to open their meetings but said he did not rule out individual corporations taking the initiative.

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UK NEWS

Clyde Petroleum buys big stake in Buchan field

By RAY DAFTER, ENERGY EDITOR

CLYDE PETROLEUM, a UK-based independent oil group, has bought a major stake in the North Sea Buchan Field as part of a deal worth almost \$80m (£32m).

The agreement, with City Investing Company of the U.S., provides Clyde with its first share of North Sea oil production. Dr Colin Phipps, Clyde's group chief executive, said that the deal also represented the first significant acquisition of foreign-owned North Sea assets outside of British National Oil Corporation's activities.

Some \$37m-\$38m is being spent by Clyde on the acquisition of a 13.3 per cent share in the Buchan Field and a 14 per cent stake in the exploration area immediately around the reservoir. In addition Clyde has assumed liability for an outstanding loan of \$11.4m. The remaining sum has gone towards City Investing's oil and gas interests in South America, the U.S. and Egypt controlled by City Petroleum and City Exploration.

Dr Phipps said that the deal -arranged hastily in view of competition from German interests-would provide Clyde with production revenue and tax advantages which would help to underwrite future exploration and development securities in the North Sea.

The acquisition, arranged with the backing of six internationals banks led by Singer and Friedlander, also pushed Clyde into a higher "league" of UK independent oil companies alongside Tricentrol and Burmah, Dr Phipps added.

The Buchan Field is one of the most recent to come on stream. Recoverable reserves have been provisionally estimated at 52m barrels-the basis of Clyde's negotiations. Unofficial industry estimates put ultimate recoverable reserves at nearer 70m to 100m barrels.

The field, operated by British Petroleum, cost £225m to develop. Its platform has been designed to handle a peak production of 72,000 b/d.

Clyde has financed the \$45m cash deal through a syndicated bank loan, arranged by Singer and Friedlander, in less than a fortnight. The banks involved are Singer and Friedlander, Barclays International, Clydesdale, Royal Bank of Canada, Canadian Imperial Bank of Commerce and Bank of Scotland.

Some \$15m is to be repaid immediately following a proposed Clyde Petroleum rights issue. The remaining \$30m will be repaid over four years. Clyde intends to issue £15m 5.5 per cent cumulative redeemable preference shares which will be convertible into ordinary shares at a premium. Globe Investment Trust has agreed to underwrite that of the Confederation of British Industry.

The new director-general will need to combine a range of talents. Mr Frodsham has suggested that the EEF should develop from its industrial relations role, to co-ordinate the work of engineering trade associations.

CBI conference, Page 8

THE ENGINEERING Employers Federation is to re-advertise for a new director-general, to succeed Mr Anthony Frodsham, who is retiring in February.

An initial advertisement

earlier this year produced a substantial amount of interest,

at one stage the federation was close to making an appointment. The selected candidate then withdrew,

however, and EEF leaders

have now decided to renew their search rather than attempt an appointment from among the original applicants.

The EEF, with some 6,000 member companies, is Britain's largest employer organisation. While the proposed pay of a new director-general has not been advertised, federation leaders see the post as broadly comparable in status and reward to that of the director-general of the Confederation of British Industry.

The company's philosophy is that with the massive investment needed in the new electronic hardware-it plans to spend about £100m on the equipment in the 1980s-it is vital first to get the software systems working properly.

It has already spent some £4m in the current financial year preparing for the introduction of scanning equipment and is likely to spend a similar amount next year.

The laser-scanning checkout systems which will become a

Tesco to install electronic checkouts

David Churchill looks at the race for laser-controlled grocery bills

THE TESCO STORES group is planning to leap-frog its High Street supermarket rivals in the race to introduce laser-scanning electronic checkouts by installing this equipment in 15 of its largest stores by next spring.

This will give Tesco more than double the total number of such systems currently in use in the UK.

Tesco has decided not to follow the other major supermarket chains such as Asda or J. Sainsbury in testing the new scanning equipment in only one or two stores before full-scale implementation. Instead,

Tesco has opted to install the new system in 15 stores within the space of a few months starting at its Edmonton branch in North London.

Although Tesco has decided against an experimental trial of the new system, it has spent the past few years developing its stock control and management information systems to ensure that the best use is made of the laser-scanning equipment when it is installed.

The company's philosophy is that with the massive investment needed in the new electronic hardware-it plans to spend about £100m on the equipment in the 1980s-it is vital first to get the software systems working properly.

It has already spent some £4m in the current financial year preparing for the introduction of scanning equipment and is likely to spend a similar amount next year.

The laser-scanning checkout systems which will become a

more accurate than under conventional systems.

For the supermarket operator, the system offers more efficient stock control and higher productivity from fewer staff.

These black lines of varying thicknesses represent a 13-digit number which is unique to each grocery product. Each number identifies the manufacturer and gives full details about the product, including size and weight.

A number of leading retailers and manufacturers have already agreed for some re-ordering to be carried out by computer, based on the out-of-stock positions revealed by the new checkout systems.

In addition, retailers and manufacturers have agreed to pool the marketing data captured by the new systems. Use of this data will enable companies to establish more accurately than before the effectiveness of advertising and sales promotion.

The key to the great laser-scanning race rests on how many goods are marked at source with the special bar-code printed on them. At present, only about 50 per cent of the volume of grocery items are bar-coded and most supermarkets agree that this is too small to start full-scale scanning operations.

However, Tesco believes that about 70 per cent by volume will be bar-coded by next spring when it is launching scanning in the 15 stores. It bases this belief on the fact that the 30 per cent of its grocery volume which is own-label will have bar-codes printed on labels by then.

Until the majority of grocery items are bar-coded at source, all sizes of shops.

supermarkets which are operating scanning systems will have to continue to put codes on by hand, which reduces the cost savings from the system.

In the U.S., the percentage by volume of goods which are bar-coded at source is about 95 per cent. There are some 3,500 stores with scanning equipment.

In Europe, West Germany is the most advanced country with scanning installations with 23 stores using the equipment at the beginning of this year. About two-thirds of its grocery products are bar-coded at source. Elsewhere in Europe, the level of penetration of scanning systems and bar-coding is similar to that in the U.K.

In the UK at present, the Key Markets supermarket chain has three scanning stores in operation and has plans for a further nine scanning systems next year.

J. Sainsbury, Asda, and Mains-Stop all have one scanning store in operation in an experimental basis and are still evaluating the systems. There are believed to be two test scanning systems being planned for Co-operative retail stores.

One major development has been the installation of scanning equipment into two small stores-a Spar supermarket in Oldham and a Mace one near Aberdeen. Both these stores are small by comparison with the superstores already using scanning equipment.

He said: "Our turnover in 1982 is expected to be around £5m. We intend to increase our sales in the Continental market and break into the U.S., but our main customers, such as Stanley Tools, will continue to be in the U.K."

The purchase has been supported by Barclays Bank following strong support from key customers.

Birmid sells foundry division

BIRMINHAM QUALCAST, the West Midlands foundry group which has contracted rapidly in the past two years because of the recession in the motor industry, has sold one of its foundry operations, employing 500 people, to its managing director.

Qualcast (Wolverhampton) has been purchased by Mr Roger Lackner for an undisclosed amount and three other directors will soon take an equity share in the new company, to be called Crane Foundry.

The division has suffered losses recently in manufacturing castings for hand tools, electric motors and domestic appliances but its new owner is confident that it will break even next year.

Mr Lackner said that Birmid had agreed to the sale because the division's activities did not fit in with the company's mainstream business, in which more than 3,000 jobs have been shut during that period.

He said: "Our turnover in 1982 is expected to be around £5m. We intend to increase our sales in the Continental market and break into the U.S., but our main customers, such as Stanley Tools, will continue to be in the U.K."

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Prices of North Sea oil to increase this week

By OUR ENERGY EDITOR

BUYERS AND sellers of North Sea oil have been told formally by the British National Oil Corporation (BNOC) that prices are going up this week.

But the extent of BNOC's proposed increase is not expected to be announced before tomorrow. It is understood that corporation officials want first to clarify the pricing policies of African producers - particularly Nigeria - which sell oil of similar quality to that produced in the UK.

BNOC, the North Sea pricing leader, has told other UK oil companies that the increase will be backdated to last Sunday. The corporation is hoping to raise the North Sea reference price by \$1.50 to \$2 a barrel. This would bring the price of Forties Field crude to \$36.50 to \$37 a barrel.

The state corporation has already begun a round of informal discussions with other major North Sea companies seeking a UK consensus. Some companies with production and refining interests - like British Petroleum - have questioned whether a reference price of around \$36.50-\$37 a barrel could be justified in the light of the present weak market.

BNOC has already cut its direct link with Saudi Arabian pricing policies because of the uncertain market conditions. In the third quarter, the corporation stipulated that it would match Saudi price movements cent-for-cent. This no longer applies.

Saudi Arabia has raised the reference price of its crude oil from \$32 to \$34 a barrel as part of a package, agreed by the Organisation of Petroleum Exporting Countries (Opec) in Geneva last week, designed to restore pricing unity among the leading exporters.

High-grade North Sea oil is of better quality than Saudi Arabia's reference crude. As a result, it can command a premium. But BNOC is unsure how big the differential should be.

There is also uncertainty within Opec. Under the exporters' Geneva agreement, Algeria and Libya are allowed to charge up to \$38 a barrel while Nigeria has settled for a basic price of \$37 a barrel.

BNOC officials are trying to assess whether the African prices will hold in present market conditions, in particular, whether Nigeria will continue to offer discounts to raise exports.

According to yesterday's edition of London Oil Reports, an oil market newsletter, Nigeria is telling customers that its top price in November will be \$36.50.

Northern counties plead for more state help

By NICK GARNETT, NORTHERN CORRESPONDENT

THE GOVERNMENT was told yesterday that the five most northerly counties in England need an extra £250m of public money a year for the next 10 years to reduce a widening gap between them and the rest of Britain in investment, economic health and employment.

The plea for extra money came from the North of England County Councils Association. Mr Norman Lamont, Industry Minister, yesterday met representatives of the association to discuss the councils' third state of the region report.

According to the report, the five counties - Tyne and Wear, Durham, Northumberland, Cleveland and Cumbria - are the most deprived in Britain. Government policy is severely hindering economic regeneration and the region's share in the national production of goods and services has been falling since 1977.

The Government already spends £3.5bn to £4bn - 11.5 per cent more than the national average - in the northern region. Council planners say this is too small and that the figure is misleading because so much goes on unemployment benefit and other social security payments.

The report is critical of the Government's lack of regional policy. The Government is no longer involved in the northern counties' regional structure report and the original report was virtually consigned to the dustbin by government ministers in

Post for engineering chief readvertised

By Alan Pike

THE ENGINEERING Employers Federation is to re-advertise for a new director-general, to succeed Mr Anthony Frodsham, who is retiring in February.

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He said: "Our turnover in 1982 is expected to be around £5m. We intend to increase our sales in the Continental market and break into the U.S., but our main customers, such as Stanley Tools, will continue to be in the U.K."

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supermarkets which are operating scanning systems will have to continue to put codes on by hand, which reduces the cost savings from the system.

In the U.S., the percentage by volume of goods which are bar-coded at source is about 95 per cent. There are some 3,500 stores with scanning equipment.

In Europe, West Germany is the most advanced country with scanning installations with 23 stores using the equipment at the beginning of this year. About two-thirds of its grocery products are bar-coded at source.

Elsewhere in Europe, the level of penetration of scanning systems and bar-coding is similar to that in the U.K.

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UK NEWS—THE CBI AT EASTBOURNE

Better youth training and earlier retirement urged

BY LISA WOOD

A RADICAL approach to youth unemployment, coupled with a reduction in the male retirement age, was demanded by members during emotional debate on how to tackle the problem of unemployment.

Mr Jim Mundell, chairman and managing director of James H. Dennis, Manchester, said Britain was the only western industrialised nation without a plan to bridge school and work.

"We urgently need to introduce such a programme," he said.

"It should cover every youngster not going on to higher education and last for two years. But we need it now, not in five years' time."

The Manpower Services Commission has recommended a programme of good quality vocational preparation lasting one year for all young people who do not go on to higher education.

This forms part of the commission's New Training Initiative, which also proposes a reform of the apprenticeship system and better provision for adult training.

Mr Norman Tebbit, Employment Secretary, is expected to reach a decision soon on the future of statutory industrial training boards and a Government decision on how to achieve the objectives of the New Training Initiative is expected later this year.

Mr Mundell, referring to the other end of the age spectrum, said retirement ages for men and women must be brought into line.

There are currently over 1m over-60s in employment, and a reduction in the male retirement age to 60 could reduce unemployment to 1.8m, he said.

Attitudes to employment should also be changed, said Mr Mundell.

George Orwell, he said, wrote in 1937 that the middle-classes still talked about "lazy idle loafers on the dole." In a



Vincent St G. Brealy

Ian MacGregor

thinly disguised attack on Mr Tebbit, Mr Mundell said that when he heard Ministers glibly telling the unemployed "to get on their bikes and look for work" he wondered if attitudes had really changed.

Mr Ian MacGregor, chairman of British Steel, said the country could not continue with existing training methods and called on the Government, trade unions and industry to improve training systems.

A practical way in which the CBI and trade unions could co-operate on training was put forward by Mr Chris Bailey of Bristol Channel Shipbuilders and C. H. Bailey.

Conference adopted his suggestion that the CBI should set up an unemployment action group with the authority to invite members of the TUC to join them in formulating proposals on how to minimise

unemployment and its costs, and at the same time encourage competitiveness.

Mr Ken Cooper of the National Federation of Building Trades Employers, said Government and industry must share responsibility for financing training.

There were critics, however, of the resolutions on tackling youth unemployment.

Mr Vincent St. Brealy, a farmer who said his own business was five times more competitive than 20 years ago with a third of the staff, accused the CBI of being a "confederation of British idiots."

He said one could not tend "that all these pious ways of helping school-leavers was the answer."

"We have to be honest," he said. "There are not going to be the jobs if we continue as we are."

Mr R. C. Sansom of the Construction Plant Hire Association, said the level of pay claims rather than settlements suggested that the uneasy truce theory was the correct one. "I think we have come to the stage in our national affairs where we have to say the norm is zero."

He said: "We have to get away from the expectation of an increase every year."

'Realism on pay must outlive recession'

By Alan Pike

THE paramount need to ensure that realistic attitudes towards pay outlive the recession was stressed during yesterday's opening debate.

Delegates were asked to consider whether the sharp reduction in both strikes and the level of pay settlements over the past year represented a permanent change of attitude or merely a temporary and uneasy truce.

Mr James Goold, chairman of the Scottish CBI, said many companies often failed to explain to employees that reducing the level of pay settlements was not a hostile, mean, piece of employer self-interest but the make-or-break issue for all.

This year, however, was different. Those companies which had been through the mill and survived had certainly come out fitter, slimmer and more efficient and this must continue.

"I do not believe that attitudes have changed because of the recession," he said. "They may have changed during the recession, because time and effort have been put into leading and listening and explaining."

The pay bargaining responsibilities of a successful company, said Mr Goold, were not only to its own employees but to other employers, in setting the pace, and to customers in keeping prices down.

Managers must resolve that on matters of pay bargaining, marketing, profitability, productivity, investment, training and all other ingredients of success there would not be an employee who did not understand the reality of the situation.

Not all speakers were convinced that the "new spirit of realism" was more than a temporary phenomenon.

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said the level of pay claims rather than settlements suggested that the uneasy truce theory was the correct one. "I think we have come to the stage in our national affairs where we have to say the norm is zero."

He said: "We have to get away from the expectation of an increase every year."



CBI president Sir Raymond Pennock on the platform with Mr J. A. S. Cleminson of Beckett and Colman

Pennock presses case for cut in NIS

By Lisa Wood

SIR RAYMOND PENNOCK, president of the CBI, stepped up pressure in his opening speech for a reduction in the national insurance surcharge, despite a firm declaration by the Government on the eve of the conference that it had no intention of abolishing the tax.

Full abolition of the 1.5 per cent tax would not lead to it being absorbed in higher wages, Sir Raymond told delegates.

In his own company, BICC, the abolition of NIS would increase the firm's UK profits by 20 per cent, he said.

Sir Geoffrey Howe, the Chancellor of the Exchequer, his guarantee that the money would be spent on higher wages but on investment to create new jobs.

In a well-received speech, in which he said the CBI was not in business to tell the Government how to run the country,

Sir Raymond listed the CBI's achievements, or as he termed it the organisation's Ten Commandments for 1981.

Issues included the CBI's lobbying efforts over Britain's membership of the EEC, the trade imbalance with Japan, public spending, industrial rates, relief on energy costs, and the work of the CBI's smaller firms council.

Sir Raymond gave the Labour Party's intention to take Britain out of the EEC was an "arrant nonsense" which could affect up to 2m jobs.

Pay, he said, was the very root of inflation.

"The quickest way back to competitiveness, prosperity and the reduction of the 3m out of work," he said, "is for the 2m in work to receive increases, if not nothing, at least not more than those of our German and Japanese rivals, and positively by increased productivity."

Sir Raymond paid particular attention to the problem of the young unemployed and the opportunity for the creation of a new national system of training and work experience for all school leavers.

In order to succeed, he said, "this must incorporate the best features of present apprenticeship training and this must in turn mean full-blooded, unconditional involvement of the trade union movement."

Heavy opposition to Labour plan to pull out of Common Market

By Lisa Wood

EXPORTERS, IMPORTERS, bankers and farmers united in opposition to the Labour Party's intention to take Britain out of the EEC.

All the speakers except one spoke in favour of continued membership with only minor adjustments. Withdrawal would be an "unnecessary disaster" and a sufficiently active and positive role in lobbying European decision-makers over issues that affected them.

Mr Richard Hill, of Charles Hill of Bristol, said those who called for withdrawal would be blindsided in oil by consumers, while the extra unemployed would burn them at the stake.

The Common Agricultural Policy (CAP) was stoutly defended by both Sir Richard Butler, of the National Farmers Union and Dr G. Chambers of the Milk Marketing Board of Northern Ireland.

Delegates from Northern Ireland and Wales most vividly described what they believed withdrawal could mean for jobs and future investment prospects in their regions.

The EEC accounts for some 40 per cent of British trade, to which some 2.5m jobs are directly related.

"CAP is successful by and large," he said, "and has kept, over the last two years, annual food price increases below the level of inflation."

Successive governments were criticised, however, for not communicating effectively the

benefits of membership. Similarly, businessmen were informed by Mr Cyril Coffin, of the Food Manufacturers' Federation, that they had not played a sufficiently active and positive role in lobbying European decision-makers over issues that affected them.

Mr Bernard Forbes, of Horstmann Gear Group, raised the problem of hidden non-financial barriers in trade within the Community, such as different standards for inspection.

Failure to join the European Monetary System was similarly criticised by two members.

Mr G. A. Clayton said the EEC "should demand that the Government takes EEC membership seriously and joins the EMS straightforwardly."

Successive governments had failed to do so because "it is votes that makes cowards of them all."

Mr Alan Raisman, chairman of the CBI Europe committee and of Shell UK, was loudly applauded when he said he shared "the widely growing view that the time has come for us to join."

Open trade backed but calls for action on unfair competition

By Lisa Wood

FREE TRADE has not had its day, according to delegates, although unfair competition should be more effectively countered.

Conference affirmed its belief in the need for an open trade system, and rejected calls for a managed trade and protectionist system.

Mr Derek Kingsbury, chairman of the CBI Overseas Committee, said in opening the debate that it was easy to blame difficulties and failures on the acts of other nations, on the two big surges in Opec oil prices, for example, or on Japanese competition.

But in reality, he said, "the heart of our problem is our ability to compete whatever the cause of the difficulties. If we cannot compete no amount of protection will prevent our standards of living from falling."

"Furthermore, if we retreat behind tariffs and quotas, whether we call it managed trade or not, additional and new barriers will in turn be erected against us around the world, handicapping our exports and discouraging investment from all sources."

Much of the discussion revolved round what has been called the Japanese "laser-beam" approach, in which a deep and concentrated attack is made on selected sectors.

Mr Pat Gailey, of the Machine Tool Association, said that in his sector twice as many lathes were imported as were made in the UK in 1980. In Europe, he added, there should be a high but temporary tariff to build up a competitive industry.

Mr Kenneth Edwards, of BEAMA, said that protectionism was not a dirty word in those parts of industry affected by these "laser beam" approaches, and could be used as a temporary measure.

A defence of Japanese industry was made by Mr G. W. Triggs, of Sony, who described how Japanese manufacturers achieved their successes. How many British businessmen, he asked, had read standard Japanese literature, for example?

It was "time British people learned how to deal with Japan."

He said as an aside that Sony had a special subsidiary company which imported foreign goods into Japan.

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Procedure shift yields lively day

By John Elliott, Industrial Editor

A MAJOR ATTEMPT has been made by CBI leaders to make this, their fifth conference, more lively and spontaneous than last year's relatively dull proceedings.

One major criticism last year was that the regulations organised in advance of the conference were so broad and abstract that they stultified debate and had little meaning.

As a result, the CBI yesterday experimented with a new system which helped to enliven much of the day.

For the first time, the conference was not presented with resolutions in advance from either the CBI leadership or from individual organisations.

Instead, the sessions were hinged on "issues for debate" contained in small policy leaflets prepared on individual issues by CBI staff.

Campbell seeks lead on pay

Financial Times Reporter

BRITAIN'S BOSSES were told to cut their own pay increases by Sir Colin Campbell, chairman of Glasgow-based James Finlay. He told delegates: "Let all of us, the leaders of this country, moderate our own increases, take a standstill, or link any increase to the performance of our companies."

If you don't keep up research and development your competitor does and makes products obsolete."

Mr Peter Blood of the Institute of Marketing reminded delegates that three years ago he had reported to the conference on tour of British companies.

His researches then unveiled hobby management, lack of export efforts and apparently bad marketing.

He had now completed another tour and was able to tell of a transformation.

UK NEWS - LABOUR

John Lloyd and Philip Bassett consider the first big industrial test of last year's Employment Act concerned with strikes

Government advice ignored as pickets start at BL plants



Battle of wills as pickets try to prevent people from entering BL's strike-bound Cowley plant

PICKETING began in earnest yesterday at all BL plants involved in the strike. While there were some ugly incidents—notably at the Cowley plant at Oxford—it seemed for the most part relatively well ordered, though the Government's guidance on picketing practice was widely disregarded.

Pickets were in position at many of the plants from very late on Saturday evening; those at Cowley, which assembles the Princess, the Ital and the new Acclaim, and produces bodies for all these three cars as well as for Rover, were among the first to take up their station.

A token picket was mounted on Sunday, and throughout Sunday night in preparation for mass demonstrations yesterday morning. A clear indication of how far the Government's picketing guidance—the code of

practice attached to last year's Employment Act limiting the number of pickets per gate to no more than six—was likely to be ignored was given by the night picket. Even at 5 am yesterday morning, there were at least a dozen on the main gate of the Cowley assembly plant.

If the BL picketing yesterday was the first major industrial test by a group with proven muscle of the provisions of the code since it came into force in December last year, then it clearly failed. Not only did it seem immaterial to pickets when questioned but it was not raised at all by the police.

Strength of feeling

At the two main gates to the assembly plant, either side of the main road into Oxford,

there were some 200 pickets each. Other gates spread around the Cowley complex were similarly manned; there were probably about 1,000 pickets in all, or about 10 per cent of the Cowley workforce, suggesting a strength of feeling considerably wider than any core of union activists at the plant.

Even so, there were some ugly incidents. A clerical worker was severely jostled as he passed through the crowd. He fell over, either because of the pushing or because he slipped, and was kicked as he lay on the ground. He sprang up, himself kicking back, and suddenly a number of pickets joined in with their fists.

In another incident, led to one of the two arrests of the morning, the police were trying to clear a path for a car which had been experiencing considerable difficulty in gaining entry. One policeman was kicked in the mace and a suspect was taken off and eventually bundled into a locked van.

As the car went through the lines, to the accompaniment of thumps on the bonnet and roof, one picker swung a savage kick at the driver's door, severely denting it.

Many management and staff went through the lines, the majority in cars; very few headed the pickets' press and turned round. Each car was stopped and its driver spoken to for at least five minutes. With another five minutes to press through the crowd, a long tailback of vehicles quickly formed.

Prominent among the crowd was Mr Alan Thorne, the TWGCU shop steward at Cowley, once dubbed "The Mole" for his activities at the plant. Many management and staff determined to vote against the pay-off at Birmingham, were optimistic that the vote at the plant's mass meeting today would reject it.

The police, mostly local, handled the picketing very calmly in the main, turning a blind eye to probable offences.

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Some, though, were much more doubtful, pointing to the widespread confusion over the late-night offer, and doubting its value.

Coventry's fallen aristocrats smile through adversity

Showing a rare news sense, BBC Radio Four has declared this week West Midlands week.

"The West Midlands sense of humour is quite unique," said a prominent local personality early yesterday morning, searching a little desperately for a bright side to look on.

That sense of humour is having a uniquely good opportunity of testing itself in adversity. To a general question on wage levels, the most repeatable reply from a picket at Jaguar's Coventry assembly plant was: "Things are so bad round here, son, that when we finish work we go out mugging tramps."

Jaguar's 4,000 workers were once the labour aristocrats of the town. Ten years ago, as

Mr Brian Redhead reminded us later in West Midlands West, to have predicted 15 per cent unemployment for Coventry was to invite more of that unique humour. Ten years ago, say the massed pickets outside Jaguar assembly in Browns Lane, Jaguar workers were earning 30 per cent above the national average. Now, with gross pay often in the £90-£100 range, they claim to be about the same below the £140 national average.

There were as many as 100 workers at the main gate when picketing was at its early-morning height. Nearly half of them gathered round to give instances of their recent and rapid slippage down the pay league (from third to

92nd, says one picket). Says Jim Higgins, an assembly line worker with 16 years' experience: "We're making the dearest cars in the world with the cheapest labour in the world." These workers build an international luxury car; they make international comparisons—£220 a week for Mercedes workers, £180 a week for Japanese car workers, national average plus 10 per cent for Renault workers.

Further, they say, the bonus cannot be properly earned because of constant hold-ups in supplies. Problems at the Castle Bromwich paint shop have meant one- and two-day layoffs a week for the assembly workers; they get their basic pay, but no bonus.

No one will allow that Sir Michael has pulled the company round from disaster, or done well in pushing the

Metro, or concluding agreements with Honda.

Ron Newcombe, the Transport and General Workers' convenor, went to yesterday's joint negotiating committee meeting with a solid vote to cast for continuing the strike. "We've had a 50 per cent improvement in productivity with all the workers we've lost, and we've taken a real wage cut. Why should we take it again this year?"

There is another shared view: they want Jaguar out of BL. They—or many of them—want someone to buy it as a separate, going concern; they regard the mass car division as a milestone. "If Edwards said he'll flag us off to someone and we could get a share of the pro-

fits, I'd take the offer now," says Jim Higgins, to general agreement.

Around 8.30, as office workers are let in with no more harassment than wolf whistles for the women, the rain starts. Soon, it is dripping from the heads of the two white leaping Jaguar symbols above the main gates, giving them the appearance of weeping. Clearly they do not share the unique West Midlands sense of humour.

Knitwear wage talks put off

PAY TALKS between the National Union of Hosiery and Knitwear Workers and the employers' Knitting Industry Federation have been adjourned

Judgment poses threat to closer working within union

BY PHILIP BASSETT, LABOUR STAFF

PROSPECTS of closer working between sections of the Amalgamated Union of Engineering Workers worsened significantly yesterday, following a High Court judgment which upheld a decision by the Certification Officer to prevent a transfer of engagements between all but the white-collar section.

Under the proposals rejected by Mr John Edwards, the Certification Officer, the dominant engineering section of the AUEW was to take over the engagements of the foundry and constructional sections of the umbrella union in a merger with the sheet metal workers.

However, the Technical, Administrative and Supervisory Section of the overall AUEW opposed the merger, saying it was against AUEW rules.

TASS, led by its Communist general secretary, Mr Ken Gill, feared that it would be overwhelmed by an enlarged and predominantly politically moderate engineering section within the AUEW. The political overtones of the

case were recognised yesterday both by Sir John Boyd, engineering section general secretary, who claimed that TASS's opposition to the amalgamation had been politically motivated and by Mr Justice McNeill, who in delivering his judgment acknowledged that it might "create difficulties if, for example, the sections have political and industrial differences."

Apart from impeding progress towards one union for the engineering industry, the judgment poses an immediate threat to the AUEW national conference due to be held in Eastbourne later this month.

Some union officials thought the judgment would make the staging of the conference impossible—even though the engineering section was ready to submit its rule changes.

These would have expanded its policy-making national committee to 91 lay members. The section was ready to attend the conference instead with an ad hoc body the same size as the old 52-member national committee.

New problems for Port of London

THE LOSS-MAKING Port of London Authority faces new financial problems after failing to achieve the 600 redundancies among its registered dock labour force which it was seeking under the national two-month special severance scheme.

Britain's port employers are trying to shed some 3,000 dockers—15 per cent of the registered force—by a temporary top-up of maximum severance payments from £10,500 to £15,000.

National Dock Labour Board (NDLB) officials are still adding up applications under the scheme, which closed at the weekend. Unofficial forecasts suggest that applications may total 2,500-2,700.

The PLA, however, has had only 250 applicants, while the Port of London as a whole has had 350. In addition some 80 tally clerks, part of the registered force, have applied and will in the longer-term increase the total if dockers can be retained in take their jobs.

The PLA is nonetheless still likely to carry 200-300 dockers more than it wants into the New Year, when the payroll levy it contributes to the NDLB

largely to pay for severances—goes up by 2 per cent to 15 per cent.

It is another headache for the authority at a time when its five-year plan is being considered by Mr David Howell, Transport Secretary.

The reason for the poor response to the scheme is that the port had already shed some 800 dockers earlier this year under a special severance offer at London and Liverpool, which also provided payments of up to £10,000.

The PLA is seeking further redundancies partly because of last month's closure of the Royal Docks and transfer of business to Tilbury. The full 800 would have cut the PLA's registered workforce from 2,985 to 2,735.

The other ports, which saw applications for severance dry up after the London and Liverpool scheme as dockers anticipated its extension elsewhere, have done much better in the past two months.

In the meantime Mr Laird, an executive council member of the Amalgamated Union of Engineering Workers, said that the committee would be seeking a further meeting with the Hoover management in an attempt to prevent the Perivale closure. However, he added that he was "not optimistic" that the decision would be reversed.

Referring to Hoover's call for a further cut of 800 jobs at the company's Scottish and Welsh plants, Mr Laird said: "If our members at any plant seek support from unions at a national level to resist job cuts, we will support them."

Mr Tony Lushy, regional officer for the General and Municipal Workers Union, said he was "highly satisfied" with the support for Perivale.

Support pledge for Perivale

A JOINT committee of shop floor leaders and union officials representing workers at Hoover's three UK plants last night pledged "unequivocal support" to fight the threatened closure of the company's Perivale plant in London with the loss of over 1,000 jobs.

Speaking after the meeting at the General and Municipal Workers' Union London headquarters, Mr Gavin Laird, the committee chairman, warned that the unions would back Hoover workers "by any means necessary" should they decide to resist the Perivale closure.

Shop floor representatives from the company's plant in Merthyr Tydfil in Wales and Cambuslang in Scotland also undertook to resist the company's plan to re-deploy equipment and work from London to the other factories. This decision is expected to be endorsed by workers at mass meetings in Scotland and Wales due to be held later this week.

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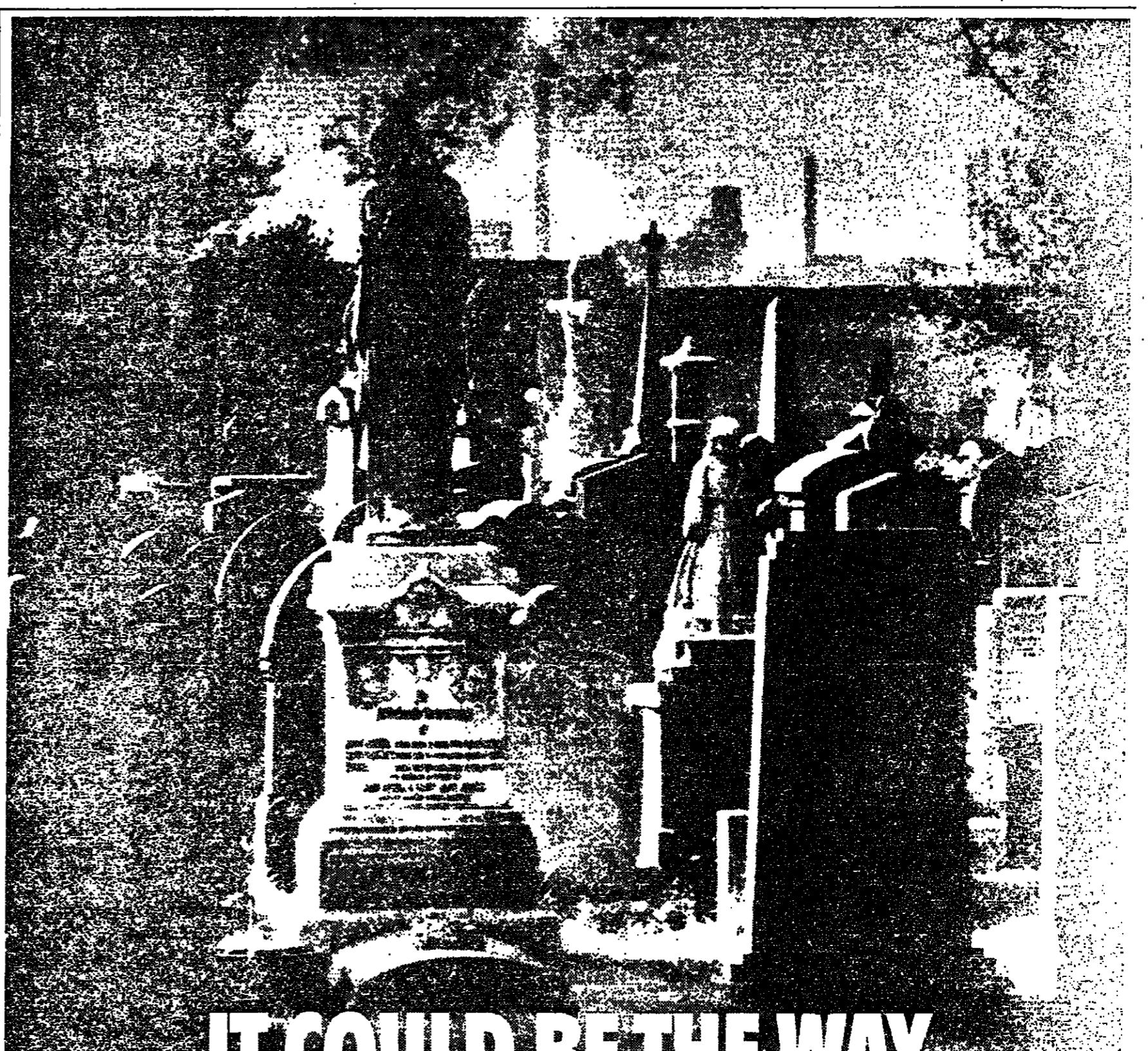
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Crane drivers strike

THE SPECIALISED container terminal at the £50m Royal Seaford Dock complex on the Mersey at Crosby was at a standstill again yesterday, when crane drivers walked out in a dispute over the role system.

The men, who are employed by the Mersey Docks and Harbour Company, took the



IT COULD BE THE WAY OF ALL METAL, TOO.

TECHNOLOGY

EDITED BY ALAN CANE

Traffic jam service suffers new delay

BY ELAINE WILLIAMS

THE INTRODUCTION of Carfax, a radio information service for motorists developed by the BBC, is being delayed because of failure to obtain Home Office approval.

Despite tentative Government sanction and a promise of partial funding, the Home Office refuses to authorise the system to operate on the frequency the BBC has proposed because it might interfere with continental transmitters.

Carfax gets out to give motorists equipped with a suitable radio receiver details of traffic jams, road works and accidents which might affect their journeys.

The BBC has estimated that the UK could save between £5m and £10m a year by reducing the amount of time motorists spend in traffic hold-ups.

However, a nationwide service would cost about £2m with annual running costs of about £1m. So far the Department of Transport and Road Research Laboratory has spent more than £250,000 developing the trials.

The Home Office is worried that the frequency of 526.5 kHz which the BBC has used for trials in London and the home counties may cause interference with transmitting beacons used for air and sea safety by overseas countries.

But the BBC is reluctant to look for an alternative frequency and says that 526.5 kHz is the only available part of the broadcast medium wave band which could be used for Carfax.

Discussions about the frequency have been going on for several months and little head-

way seems to have been made about resolving the problem.

Carfax is a new broadcasting system with its own network of transmitters, hopefully operating on 526.5 kHz, which is at the very edge of the medium frequency band.

The idea for the system was proposed ten years ago by Mr Ron Sandell, a technologist at the BBC's Kingwood engineering research establishment in Surrey.

He wanted to provide a receiver in vehicles which would automatically interrupt normal radio programmes to allow the driver to pick up traffic information in the frequent times.

The plan is to create a nationwide network of up to 80 transmitters to broadcast local and national traffic news and to store in a computer up-to-date information gathered from motorists' organisations and the police.

When the problems are sorted out—though the BBC is not optimistic about an early resolution—the service will start in London with five transmitters, where extensive trials have already been carried out.

According to the BBC, the Government has agreed to put up £400,000 to fund the initial London service, a sum which will be matched by the BBC. Gradually, the system will be extended to the rest of the country.

Interest in mass producing receivers has been expressed by the car radio manufacturers. About six companies including Radiomobile have worked closely with the BBC on developing the system.

Timothy Kirk

London snarl-up: Carfax could help the motorist

It also claims that British manufacturers would have greater export opportunities because Switzerland, Austria, Spain and Denmark have already adopted the system.

However, it seems that unless the question of frequency allocation is sorted out the prospect of Britain introducing a motorist information service seems pretty remote.

Nearly a year ago Radiomobile said that it was ready to go into production as soon as the go-ahead was given. It has already supplied more than 100 receivers to the BBC for its trials.

Manufacturers think that the cost of a receiver with Carfax would cost about £50 although Ron Sandell, a technologist at the BBC's Kingwood engineering research establishment in Surrey.

There is a rival system to Carfax—ARI (Autofahrer Rundfunk Information), which has been developed by Blaupunkt in West Germany where the system has been operating for several years.

ARI sets out to give motorists the same sort of motorist information but uses the conventional local radio broadcasting networks.

ARI receivers are tuned manually or automatically to local transmitting stations. West Germany is split into 13 zones which operate on six different frequencies.

Bosch which operates for Blaupunkt in the UK carried out trials with a London radio station five years ago and claims that ARI will be cheaper and easier to install on a nationwide basis.

It also claims that British manufacturers would have greater export opportunities because Switzerland, Austria, Spain and Denmark have already adopted the system.

However, it seems that unless the question of frequency allocation is sorted out the prospect of Britain introducing a motorist information service seems pretty remote.

Helping the heart through the skin

A TRANSDERMAL medication method for treating angina pectoris patients has been developed by Ciba-Geigy AG, of Basle, in co-operation with its U.S. subsidiary, Alza Corporation, Palo Alto. This involves the administration of nitroglycerin through the skin, allowing a uniform therapeutic effect over 24 hours.

Although nitroglycerin has been in use for more than a century as an active substance to arrest attacks of angina pectoris, its very short effective duration has rendered it unsuitable to prevent attacks. The new "transdermal therapeutic system" (TTS) provides an alternative to doses of nitroglycerin or related substances taken several times daily.

The new product has just been approved by the U.S. Food and Drug Administration and Swiss Drug Registration authorities. It is to be introduced next year.

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Hepworth automates for major savings

HEPWORTH AND SON, the menswear group, is investing more than £2.4m in automating its operations at a time when the clothing retail industry is in difficulties.

By the middle of next year most of its computer-controlled network will be complete. The group says it has already made major savings since it started its automation programme four years ago.

At the heart of the Hepworth

system is an IBM computer which is used to run the group's Club 24 credit operation.

The automated warehouse system to speed up collection of items ordered by stores, company payrolls, financial modelling, word processing and to communicate with sophisticated point of sale terminals and electronic cash registers—spread throughout its stores.

So far about 80 of its 350 Hepworth Retail stores have been equipped with electronic tills linked to the main computer at Leeds.

At the end of Saturday's

trading the central computer automatically dials each store and reads the sales information stored in the till's memory. The computer can dial up to four stores at a time.

By Monday, the computer has prepared a detailed statistical breakdown showing which stores have the highest and lowest turnovers, the best and worst selling items and regional differences in trading.

This information gives

managers a sporting chance

to keep overall staffing levels down.

On the point of sale application alone the company has saved more than £250,000 gross, representing annual savings of more than £177,000.

In the past two years the group has diversified by acquiring W. and E. Turner, a Leicester-based shoe chain with 150 shops and Kendall, a ladieswear chain with nearly 90 stores.

This is in addition to its own 350 high street menswear shops and the Club 24 credit operation it set up four years ago with Forward Trust, a subsidiary of Midland Bank, to run its in-house credit facilities.

Since then the Club 24 credit system has been offered to other companies to the retail



Lovell
for Development

trade in competition with other credit houses such as Access and Barclaycard Visa. There are now 16 companies including Dixon Photographic subscribing to Club 24 with more than 850,000 credit card holders. Hepworth on its own has about 300,000 card holders.

Hepworth in the past few years has introduced some automation to making suits. "Charlie," as the system is affectionately known, works out patterns for suits based on the measurements fed into the computer.

Hepworth says that up to 90 per cent of credit card transactions can be handled by its computer, cutting down the time taken for telephone calls from 40 seconds to an average of 20 seconds.

The system could also allow the company to increase its credit card-handling ability without a significant increase in its present staffing.

In March, Hepworth set up its own computer services company because it felt that the skills it had built up for its in-house computer operations could be marketed to others.

The company is offering to set up and operate electronic retail systems for small chains with about 20 or so shops using the main computer as well as the larger retail outlets with 100 stores or more.

Teaching robot from Didactec

A COMPACT, lightweight, microprocessor-controlled robot designed to help engineering students and apprentices to understand and appreciate the new science and technology of robotics has been introduced by Didactec Engineering Teaching Equipment, Huddersfield (0484 845039).

The robot, named "Robert," can pick up objects, measure them, and sort them into different containers. It can be interfaced to most school and college computers. Every computer instruction is displayed on a cathode ray screen so that students can follow the process step by step.

Monoxide detector

AN INTEGRATED carbon monoxide detection and alarm system is being designed and manufactured for installation at the Huntley B power station in the North Island of New Zealand by the Slough-based fire and gas engineering company Siemex (75 755551).

When New Zealand Electricity Department safety engineers made routine checks of the plant they found that carbon monoxide, which is lethal in large concentrations, was emitted by eight coal storage silos, endangering men working on suspended catwalks nearby.

The machine weighs about 2½ tons, has an overall height of 6ft and covers a floor area of 10ft by 8ft. A detachable table and copying equipment and a central lifting eye are designed to facilitate transport and installation.

Siemex therefore specified the installation of a non-dispersive infrared analyser designed to measure, in sequence, air pumped from sampling points in each of the eight silos.

Each sample will be analysed for 20 seconds every two minutes and the CO level displayed in analogue form on a control panel. A manual override facility allows engineers to select instantly any of the points in the silos so as to measure the air/CO mixture.

The internationally-agreed maximum CO concentration which can be tolerated in terms of workers' health and safety, assuming a 40-hour working week, is 50 parts per million. If this level is exceeded, audible and visible signals will be activated in the power station's central control room.

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SECRETARY



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Telephone: Worthing 502541
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the switch in one position the left hand plate moves inwards and forwards while the right moves inwards and back. Reversal of the switch causes the left hand plate to move out and back, the right out and forward.

In this way, and with the aid of the lamp, any wear or slackness in joints and bearings becomes clearly visible. The whole system works for safety from 24 volts DC.

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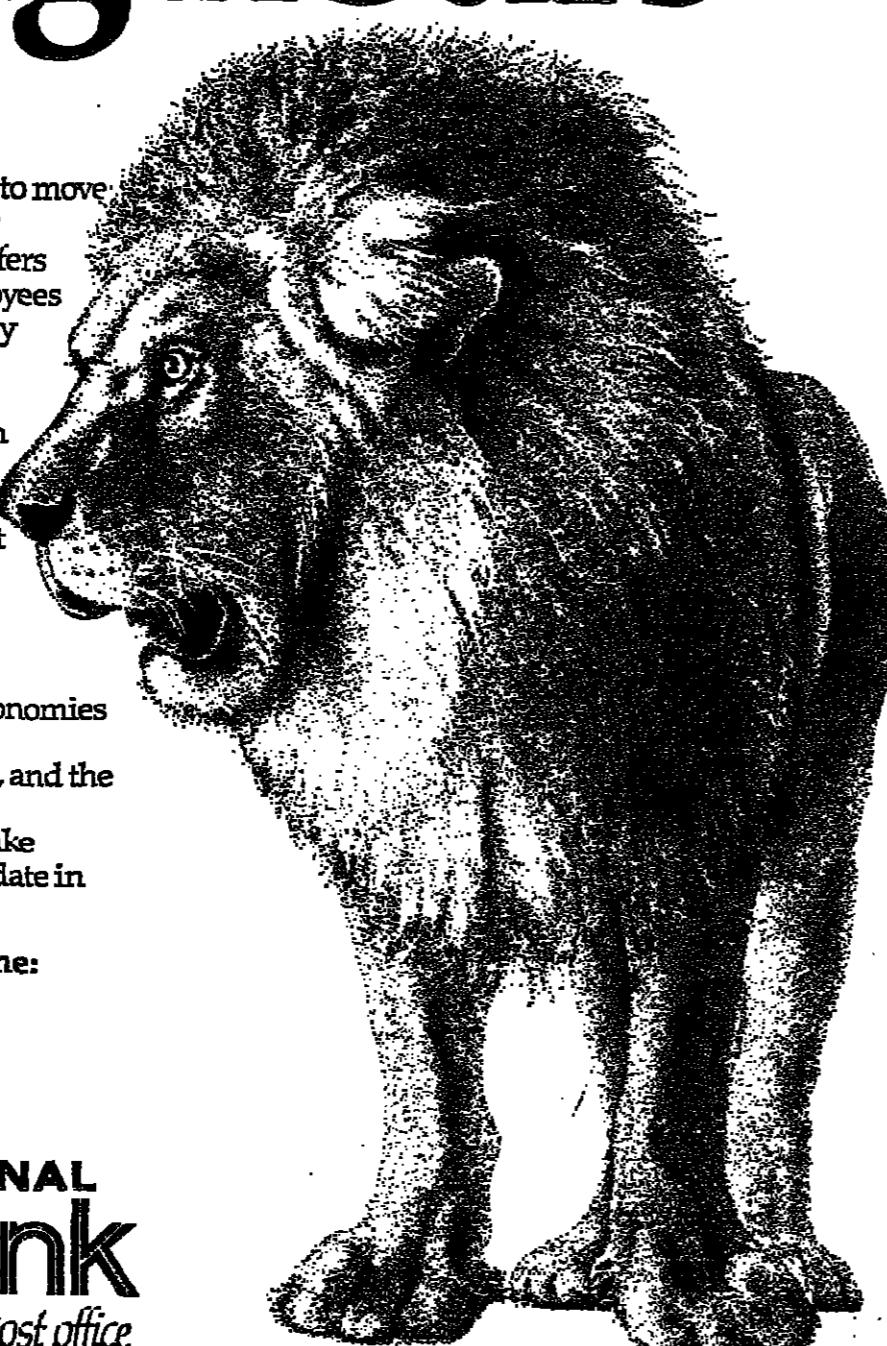
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BBC 1

TELEVISION

Chris Dunkley: Tonight's Choice

9.05 am For Schools, Colleges.
 12.30 pm News After Noon.
 12.57 Regional News for England (except London) London and SE only: Financial Report, News Headlines with subtitles.
 1.00 Pebble Mill At One.
 1.45 Over The Moon, 2.00 You and Me, 2.14-3.00 For Schools, Colleges, 3.25 O dro I dro, 3.53 Regional News for England (except London), 3.55 Play School, 4.20 Laurel and Hardy (cartoon series), 4.25 Jackanory, 4.40 Play Away, 5.05 John Craven's Newsround, 5.10 Screen Test Film quiz, with Brian Trueban.

5.40 News with Richard Baker.
 6.00 Nationwide (London and 6.25 Nationwide, 6.50 Barbara's World of Horses and Ponies, 7.15 Angels, 7.40 The Rockford Files, 8.30 Yes Minister, 9.00 News, 9.30 Play for Today: "A Room for the Winter" by Rose Tremain. A white South African writer facing imminent arrest for acts of sabotage, has escaped to England, 10.30 Norman St. John-Stevens in conversation with the Speaker of the House of Commons, 11.00 Rojana, starring Telly Savalas, 11.50-11.55 News Headlines.

All IBA Regions as London except at the following times:

ANGLIA

12.30 pm Gardening Today, 1.20 ANTV News, 5.15 About Anglo 7.00 Bystones, 11.30 Wheels, 12.00 The Jazz Series: Dick Morrissey and Jim Mullen, 10.00 John Scott Quirke, 12.30 am The Church and the Dragon.

ATV

12.30 pm Gardening Today, 1.20 ANTV News, 5.15 Mark and Mindy, 6.00 ANTV News, 6.05 Crossroads, 6.30 All Today, 7.00 Emmerdale Farm, 11.30 Wheels, 12.00 ANTV News, 12.30 am Something Different, 1.20 Border News, 5.15 Mark and Mindy, 6.00 Lookaround Tuesday, 7.00 Emmerdale Farm, 11.30 Border News Summary.

CHANNEL

12.30 pm Gardening Today, 1.20 Channel Lunchtime News, What's On Where and Weather, 6.00 Channel Report, 7.00 Survival, 10.28 Channel

(5) Stereophonic broadcast
Medium wave

RADIO 1

5.00 am As Radio 2, 7.00 Mike Read, 9.00 Simon Baits, 11.30 Dave Lee Travis, 2.00 pm Paul Burnett, 3.30 Steve Wright, 5.00 Peter Powell, 7.00 Talkabout, 8.00 David Jensen, 10.00-12.00 John Peel (S),

RADIO 2

5.00 am Ray Major (S), 7.00 Terry Wogan (S), 10.00 Savannah Simons (S), 12.00 John Dunn (S), 2.00 Ed Stewart (S), 4.00 David Hamilton (S), 5.45 News: Sport, 6.00 David Synodus with Michael Moore (S), 8.00 The Crash, 10.00 Stan (S), 12.00 Listen to the Band (S), 9.30 The Organ, Entertaining (S), 9.55 Sport, 10.00 Tommies, Steelie-His Life, Hit Song (S), 10.00 Brian Matthew with Round Midnight, 1.00 am

BBC 2

9.30 am CBI Conference, 11.00 Play School, 11.25-12.30 pm CBI Conference, 3.55 Antiques Roadshow, 4.35 Everybody's Doing It!, 4.55 In Search of... Boudica, 5.40 The Five Faces of Doctor Who, 6.05 Grange Hill, 6.30 The Waltons, 7.15 News Summary.

+ Indicates programme in black and white

LONDON

9.35 am Schools Programmes, 12.00 Rod, Jane and Freddy, 12.10 pm Pipkins, 12.30 The Sullivans, 1.00 News, plus FT Index, 1.20 Thames News with Robin Houston, 1.30 Armchair Thriller, 2.00 After Noon Plus, 2.45 Heartland, 3.45 Looks Familiar: Denis Norden invites you to join him for another look back to the '30s and '40s and helping him look back are Dickie Henderson, Liz Fraser and Brian Johnston, 4.15 Tweety Pie, 4.20 Get it Together, 4.45 Vice-versa, 5.15 Emmerdale Farm.

5.45 News, 6.00 Thames News, 6.20 Help!, 6.30 Crossroads, 6.55 Giving London, 7.30 Give Us a Clue: Host Michael Aspel and captains Una Stubbs and Lionel Blair, 8.00 Rising Damp, 8.30 It Takes a Worried Man starring Peter Tilbury and Angela Down, 9.00 Brideshead Revisited, 9.30 News, 10.30 David Frost Special "O'ward Christian Soldiers," the Moral Majority, 11.30 Talking Bikes, 12.00 Going Out, 12.25 am Close: Sit up and Listen.

+ Indicates programme in black and white

FT COMMERCIAL LAW REPORTS

Insurance custom cancels contract

GENERAL REINSURANCE CORPORATION v FORSAKRINGSAKTIEBOLAGET FENNIA PATRIA

WHERE AN underwriter subscribes to an amendment to an insurance policy by initialising an amendment slip, the act of initialising creates a contract between him and the assured which can be unilaterally cancelled by the assured at any time before the remaining subscribers to the policy have initialled the

writer might find that he was not entitled to receive the full premium for which he had bargained, because his proportion of the risk had been reduced.

In the light of the evidence that the market considered underwriters bound at the time of initialising, and the difficulty of finding any later stage at which the contract could be said to be concluded, his Lordship held that the act of initialising a slip was an acceptance on the part of an underwriter which created a contract.

The second proposition, that a broker might "write down" the percentages on an oversubscribed slip, provided at least one firm instance where one party had a right to modify unilaterally a concluded contract in certain defined circumstances.

The question was whether any other instances existed, by reason of custom and practice, or arising from the need for business efficacy. The evidence showed that while an original slip was going round the market and was not yet accepted by 100 per cent, those underwriters who had subscribed accepted it.

General Reinsurance had initialled the amendment slip. On the following day, after learning more about the fire, Fennia asked General Reinsurance to cancel the amendment, but the re-insurer refused. If it was cancelled, General Reinsurance would be liable for FM 12m, whereas if it was not cancelled, they would only be liable for FM 2m.

At no stage was the amendment slip presented to or initialled by all the 28 reinsurers, and it was not suggested that they were in any way bound by it or entitled to rely on it. The question was whether Fennia was entitled to cancel it. The issue was a matter of law, and of the custom and practice of the London insurance market.

In previous cases relating to slips the courts recognised the rights of fire and flood at places of storage, under a contract between Fennia and 28 reinsurance companies in London. The terms of that contract were set out in what was called a "slip policy." It looked like any other slip used in the London market, but was intended to be the reinsurance contract itself and would not be superseded by a policy.

It was a general principle of the London market that a specific cover protected more general cover behind it. That might mean that the whole account reinsurers were themselves reinsured by the specific reinsurers when the loss came within the terms of the specific cover.

There appeared to be an overlap between the whole account cover and the specific cover, and on February 14, 1977, Fennia instructed its brokers to prepare an amendment slip, which when initialled by the 28 insurers,

Two propositions were clear from the evidence. First, that as soon as an underwriter had put his initials on a slip, he was bound by what he had subscribed. If a loss occurred the next day, he must pay. Secondly, that in the event of a broker obtaining subscriptions for more than 100 per cent of the risk, he was entitled to reduce proportionately the subscriptions of all, until they totalled no more than 100 per cent.

That proposition, known as "writing down," was accepted, at any rate in some quarters of the market, though perhaps not with great enthusiasm. The result was that any under-

writer might find that he was not entitled to receive the full premium for which he had bargained, because his proportion of the risk had been reduced.

Although there was no custom or practice specifically proved for amendment slips, there was no reason why the custom and practice proved for original slips should not extend to amendment slips. An assured was entitled to cancel an amendment slip until it had been subscribed by all the original underwriters, provided, perhaps, that he did so within a reasonable time, and subject to the payment of the appropriate time-on-risk premium.

Moreover, the requirements of business efficacy seemed to support the right to cancel an amendment slip.

Accordingly, Fennia was entitled to cancel the amendment slip and its counterclaim succeeded in the full amount claimed.

For General Reinsurance: Simon Tuckey, QC, and Jeremy Storey (Davies, Arnold and Cooper).

For Fennia: Simon Goldblatt, QC, and Jonathan Sumption (Hulse and Co.).

By Rachel Davies Barrister

FT wine column

EDMUND PENNING-ROWSELL'S articles will in future appear fortnightly on our Saturday pages. His next article will be published on November 7.

RACING

BY DOMINIC WIGAN

JOSH GIFFORD could be the man to follow to Fontwell today. The former champion jockey, who has had so many successes on this Sussex track over the past few seasons, must be more than hopeful that Eddie can land the Rank Challenge Cup and Sarem Kybo the Petworth Novices Chase half an hour later.

Both horses will be ridden by stable jockey Bob Champion.

The five-year-old Prince Regent gelding, Eddie, was one of last week's most impressive winners when scoring at Plumpton. It will be disappointing if a 10 lbs penalty incurred there prevents him from winning again.

The powerfully made bay, who was completing a double when scoring over this course and distance last term, faces six rivals of whom only Vespucci and Toulouse are out of the reckoning.

Last year's winner, Killer Shrike, has a formidable task

with 16 lbs more in the saddle and forecast backers may do better with Seaway.

This compact Kalmoun gelding will be all the better for a recent outing, and is leniently handicapped. It was at his second attempt that he obliged last year.

Sarem Kybo, whose popular local owner, Isodore Kerman, was treated to so many happy moments through the exploits of Kybo, is another Findon runner in fine heart. Placed in each of his five appearances this season, this son of Orchadist can return to winning form now that the field for the Petworth Novices Chase has been decimated through withdrawals.

It was in a division of the race last year that Ta Jette sprang an 11-1 surprise for Gifford and Champion.

FONTWELL

2.30—Glenhawk

3.00—Eddie*

3.30—Sarem Kybo**

LEICESTER

1.15—Hippo Disco

3.15—Sugar and Mint

SEDFIELD

2.15—Lord Provost**

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With DebitKey, we can help reconcile your accounts by providing a list of transactions (cheques, money transfers, reimbursements and LCs) sorted by your own system of reference numbers. We have also introduced TeleDraft, a telex initiated collection draft for the international banking market.

Beyond that we offer an automated Letter of Credit system that is one of the most sophisticated available and NoteLine, a computer based system for processing

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APPOINTMENTS

Group treasurer
at Tricentrol

Mr W. R. Harrison has been appointed group treasurer of TRICENTROL from November 1. He takes over from Mr Bruce Patey who retires at the end of the year and, in addition, will have responsibility for the Group's corporate finance activities.

Mr Harrison was formerly deputy managing director with Lehman Brothers Kuhn Loeb and, previous to that, was a senior executive of the British National Oil Corporation from its inception. *

Mr M. J. Meyrick has been appointed to the board of MORGAN GREYSON AND CO. *

Mr G. W. T. Johnson has been appointed a Director of THE CHERRY TREE MACHINE CO., a subsidiary of the Weston-Evans Group and a member of the engineering division of Johnson and Firth Brown. *

Mr Brian Gibbs has been appointed company secretary of THE TAUNTON CIDER CO. *

Mr Roger Hollick, chief executive, has been appointed a Director of the DERBYSHIRE BUILDING SOCIETY. He has been general manager and secretary since 1977. Mr Roger H. Hollister has relinquished his directorship due to increasing UK and overseas business commitments with the Whosoe Group, and the British Gas Corporation. *

Mr Victor P. Rigby, chairman of EDBRO MACHINE TOOLS, Walsall, has additionally taken over as managing director from Mr R. D. Murphy who has left the company. *

Mr Graham Tilford, who retired as investment manager of BP Pension Fund in March, has been appointed editor of The ISIS Bulletin, a quarterly economic and multi-sector investment review published by stockbrokers Laurie, Milbank and Co. *

Mr Stephen Gibbs has joined the board of BAIN DAWES (SCOTLAND) as a non-executive director. *

Mr Ian Goodman, company secretary at HELLMAT HOLDINGS, has been appointed a main board director with responsibility for day-to-day financial administration. *

Mr Alan D. Marriott previously audit manager for Far East operations of American Express, has joined WOOD BUTCHER & PARTNERS' financial loss prevention consultants, as a senior consultant in their City of London office. *

GOODEARL-RISBORG has appointed Mr Peter Askew as sales director. *

Mr Ken Hall has been appointed a director of TROLLOPE & COLLS MANAGEMENT, management contracting arm of the UK building division of Trafalgar House. Mr Hall, formerly managing director of Holland Hamm & Cubitts, will be responsible for production. *

CEMENTATION INTERNATIONAL technical director, Mr Michael J. Slater, has been appointed to the main Cementation International (CIL) board, a Trafalgar House company. *

AGB Research has set up AGR INFORMATION SYSTEMS, the board of which will comprise Mr Alan Bates (chairman), Mr David Elvan, Mr Bernard Shuck and Mr Alan Smith. Mr Robert Ainsworth has become financial controller of the new company. *

Mr Theo C. R. van der Meer has been appointed marketing director for ORTHO-PHARMACEUTICAL. He was previously marketing manager for Bristol Myers in the UK. *

Mr Peter Thackham has been appointed production director of THERMA-STOR. *

Mr Edgar McLaughlin has been promoted to managing director of FILMCO INTERNATIONAL, Inc., Sedgefield, Stockton-on-Tees, a business unit of R. J. Reynolds Development Corp., packaging subsidiary of R. J. Reynolds Industries, Inc., Winston-Salem, N.C. *

Mr Bryan Davies is to become managing director of BOWMAKER from January 1. He is presently an assistant managing director and will succeed Mr Gordon Stevenson who retires on December 31, after 46 years' service. *

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THE ARTS

York University

La Dafne

by ARTHUR JACOBS

Musical performances will appropriately adorn the exhibition which opens at the Victoria and Albert Museum this week under the title *Splendours of the Gonzaga*. As dukes of Mantua, the Gonzaga family were patrons of Monteverdi and of his first opera *Orfeo*. Not *Orfeo*, however, but an unfamiliar Mantuan opera of one year later is being presented here by a group of Mantuan singers and instrumentalists. This is *La Dafne* by Marco da Gagliano, commissioned for a ducal wedding feast in 1608. York having established itself as a lively centre of early music, it was appropriate that a preview should have been granted at the Lyons Concert Hall of York University on Saturday evening.

It is a much shorter work than Monteverdi's lasting little more than an hour in performance. Yet it is not unworthy of the comparison, as a Polydor recording has already shown. With *Orfeo* it shares much more than a common basis in classical myth. It exalts the musically expressive powers of that newly found device, the recitative, in contrast with lively, short choral and instrumental movements. The climax of its action—the metamorphosis of Daphne into a laurel tree as she flees from the amorous Apollo—is conveyed not directly but by the longer narration of a messenger as Eurydice's death is conveyed in Monteverdi's music.

Marco da Gagliano, in the printed score of *La Dafne* omitted to provide details of instrumentation, but these can be worked out reasonably enough. What the composer did supply was a copious instruction on the physical staging of the drama—including the positions of the soloists and chorus, their actions and facial expressions. *La Dafne* thus offers the modern

stage director (Ferruccio Bolognesi) failed indeed to integrate the work in any convincing—let alone authentic—way.

Dramatic action remained rudimentary throughout. One could listen with great pleasure to the Apollo of Mario Bolognesi, who cultivated tone and ease of line encompassed all the difficulties of coloratura which the composer imposed. Daphne (*Carmen Viñales*) and Cupid (*Giuseppe De Vittorio*) sang acceptably; not so the Latin author of the *Metamorphoses*, entrusted with the prologue of the opera, entered in evening dress. The chorus of five singers, likewise dressed (with a quite inadequate soprano and tenor) stood behind the orchestra. Apollo, Venus, Cupid and Daphne acted in costume but with inappropriately modern hairstyles instead of wigs or hair-dresses. To deliver the record of Daphne's fate a recorder player from the orchestra rose from his seat and became counter-tenor of not very secure technique.

The stage director (Ferruccio Bolognesi) failed indeed to integrate the work in any convincing—let alone authentic—way.



Detail for "By the Sea, Evening" by John Houston, and "Girl on a Terrace" by Patrick Caulfield

London Galleries

Scotland the brave by WILLIAM PACKER

One of the most frustrating and wasteful of our fixed attitudes within the art world is that which inclines us so readily to identify certain artists with particular regions and circumstances. Conveniently localised and thus contained, they see themselves patronised and insensibly demeaned, the more general acceptance and appreciation of their work considerably inhibited, and the true reading of their achievement and comparative standing denied. Often the artists themselves connive at this arrangement, preferring beneath the mask of resentment and bad luck, to bask safely close to home than to take their chances in cooler, choppier waters.

No regular visitor to Scotland, for example, could do other than confirm that Scottish art remains consistently remarkable for its interest and accomplishment, something indeed in which to take a real British pride. But in London we see little of it, and, out of habit, what little does come our way is put into that special box marked "Scotland," with every allowance most carefully made, and thus made innocuous. Scottish art shown as a matter of course, without special pleading and with every confidence in the broader British context, would be none the less natural for that; and we would all gain

from it. That the conductor had absorbed the symphony whole was most tellingly shown by the finale, which gave space for the opening flourishes to make an effect instead of hurrying, embarrassed, into the movement proper. Both fugatos were despatched with enormous elan; the solo trumpet's final nostalgic remembrance of things past was perfectly etched against the general excitement. Earlier Haitink had conducted an exciting account of Walton's *Scapino* overture, hard driven rather than witty, and accompanied Radu Lupu in Mozart's C minor piano concerto, a ländler, unadorned reading, moving in a curiously dispassionate way.

No artist's work, if indeed it

is art, is ever immutable: change, shift, growth are all as necessary as they are in any case inevitable, though they may be slight enough. The process of accommodating and resolving them, however, is not always easy, and Houston would most certainly admit that he has had a difficult passage for a year or two. He is an expressionist and a colourist, and with him each picture must be made and resolved thereon the canvas, a direct physical achievement. If it goes wrong, it must be accepted as something quite else, or done again. As with cooking, serious, careful thought, intuitive, practical art that it is tinkering does not help. But though he had never abandoned the figurative motif, land and sea-scape in particular, he moved towards a Rothko-esque simplicity of surface and image, close to abstraction, that for him represented a kind of trap, a predictable and over-priced mannerism.

He has broken out of the impasse by the simple expedient of returning to the figure: and the struggle, the battle to make the figure work, both in itself and in relation to the landscape, has freed his handling once more, which is as bold and decisive as it is unaffected. The odd side-effect of this is that the occasional and simplest of seascapes, the bare restatement of his long established formula, is laid in with a panache and practical effectiveness that a year or two ago was impossible for him. To add a steamer at a stroke is merely to demonstrate his recent high spirits. He is more than happy to nod at his mentors, for he knows he remains nevertheless his own man, and for us here to think of artists as various as Nolde, Munch or Wilson Steer at Walberswick, is to acknowledge Houston himself as a mature and particular artist.

Patrick Caulfield, who is currently enjoying a major retrospective at the Tate (until January 3) is an artist of a very different stamp, everything indeed as they are in any case inevitable, though they may be slight enough. The process of accommodating and resolving them, however, is not always easy, and Houston would most certainly admit that he has had a difficult passage for a year or two. He is an expressionist and a colourist, and with him each picture must be made and resolved thereon the canvas, a direct physical achievement. If it goes wrong, it must be accepted as something quite else, or done again. As with cooking, serious, careful thought, intuitive, practical art that it is tinkering does not help. But though he had never abandoned the figurative motif, land and sea-scape in particular, he moved towards a Rothko-esque simplicity of surface and image, close to abstraction, that for him represented a kind of trap, a predictable and over-priced mannerism.

The work, in fact, is rather more intriguing than it at first appears, growing palpably curioser and curioser under consideration. My own invariable experience at any exhibition of Caulfield's work is to have an initial certainty of expectation, sometimes amounting almost to boredom, insidiously subverted into a positive enjoyment. His paintings are, after all, very clever and beautifully made things.

The drawing of the image is simplified schematically, just so, describing space, establishing character with absolute authority and yet the barest minimum of means. The colour, laid on for the most part impersonally and without inflection, seems at first arbitrary and unhelpful. Thus Caulfield sets the stage for his own highly particular, exquisitely judicious interventions and painterly leases: the trompe-l'œil modern clock on its awful veneer, the photographic fountain outside the window, green sky, orange sky, goldfish and a Matisse joke.

National Geographic? tulips, and the view across the lake.

In his imagery he is the connoisseur of the awful, the kitsch and the self-conscious, yet he refines and transforms everything he sees, so that there is no condescension in the work, and the joke, if there is a joke, lies elsewhere. Above all he is a colourist, for without the colour his work falls away into clever graphics; but he is a colourist at a distance, of perfect if outrageous taste, a kind of modern mandarin. He ponders, decides, acts with a certain circumspection and style, and leaves personal expression to shift for

himself, to brook no interference from the unvary or the uncurious.

The image alone comes across, belying its true sophistication, its double nature as artifice and object.

This exhibition was organised by the Walker Art Gallery in Liverpool, with help from the Arts Council. Its only other showing is this at the Tate.

Round House

Camden Jazz Week

by KEVIN HENRIQUES

It was perhaps fitting that Dickie Dirts, the London organisation specialising in selling what could be described as anti-Establishment clothing and vigorous campaigners against the archaic shop opening hours which blight this country, should sponsor six nights of jazz, basically an anti-Establishment form of musical expression, which they so successfully did last week at the Round House. Whether this first-time sponsorship was successful from their viewpoint is a Dickie Dirts decision but the array of international talent certainly gave value-for-money customer satisfaction if the last two evenings were a yardstick.

Saturday was a South African celebration with two celebrated sons—one Cape Coloured, one white—that country sharing the evening. Abdillah Ibrahim, better known as Dollar Brand, presented an engrossing 75 minutes of his unclassifiable piano explorations. Playing almost non-stop but evoking a generous variety of music from jazz and without, he captivated his listeners. Drawing upon his fertile heritage of musical experience he at times caressed the keys like a performer of romantic piano music, full of shading and nuance. He shifted the tempo and mood, adroitly taking in boogie woogie, rollicking church music and, unsurprisingly, creating a monege of homage to his mentor, Duke Ellington, including in his portrait "Chelsea Bridge," "Lush Life" and "In a sentimental mood."

Climaxing the evening, and the week, was the 13-piece Brotherhood of Breath led from the piano by its creator Chris MacGregor. Also evoking the music of South Africa in its rhythmic and tonal approach this latest and much-changed edition of the band—two bassists, two drummers, no Dudu Pukwana or Louis Moholo—was more disciplined and coherent than before.

The opening part of the evening was devoted to the instrumental virtuoso, John Surman. Fronting a four-trombone, three-trumpet, bass and drums band, Surman played new compositions by John Warren. These gave ample room for Surman to show his commanding facility on tenor, soprano and baritone saxes as well as bass clarinet. Warren's writing utilised the comparatively small forces in a most productive way—two of the trombones were the bass tone, trumpets doubled on flugel-horn. But Surman's mobility on the baritone and

reliance on written arrangements and less of the free-form breakdowns which characterised the band in the past. The musical energy was as supercharged as ever. Ensembles had that attractive raggedness which fits the band's style. There was more tunefulness in the compositions and, for once, textures and colouring in slower tempos. But the exotic South African roots have not been lapped and with its new multinational line-up MacGregor's Brotherhood could be on the verge of a welcome renaissance.

Festival Hall

Philharmonia

by ANDREW CLEMENTS

In March next year Sir William Walton will be 80. No doubt the occasion will be lavishly celebrated when the time comes, but on Sunday evening at the Festival Hall the Philharmonia Orchestra presented its own tribute four months prematurely. The orchestra has had a long association with the composer and his music especially on record, and the performance of the first symphony that Bernard Haitink conducted will this week be transferred to disc by EMI. Each decade seems to produce one version of the work; in turn Sargent, Previn, and most recently Haitink have held sway. Haitink's advocacy is as welcome as it is surprising; that he is totally convinced by the score was quite obvious.

A conductor with such unerring architectural sense might have been expected to produce a firm, coherent account of the first movement, but it began almost placidly, with little hint of spite or frustration, the horns' germinial chord carefully assembled, the strings' ostinato eased into being. But it gradually became clear that the centre of gravity of the movement had been precisely located; everything built towards the recapitulation and towards the Sibelian waves of

the score before the coda. Nothing was wasted; the total effect was as overwhelming as in any more brutal performance, and more organic.

There is always the sense in this symphony that the battle is over with the end of the first movement, that the rest merely lies in loose emotional ends. Haitink's scherzo lacked an edge of *diablesse*, though it showed off some splendidly deft orchestral playing, but the slow movement (a very measured reading of its Andante marking) was woven into a most uplifting idyll, a succession of woodwind solos, timeless and remote.

That the conductor had absorbed the symphony whole was most tellingly shown by the finale, which gave space for the opening flourishes to make an effect instead of hurrying, embarrassed, into the movement proper. Both fugatos were despatched with enormous elan; the solo trumpet's final nostalgic remembrance of things past was perfectly etched against the general excitement. Earlier Haitink had conducted an exciting account of Walton's *Scapino* overture, hard driven rather than witty, and accompanied Radu Lupu in Mozart's C minor piano concerto, a ländler, unadorned reading, moving in a curiously dispassionate way.

No artist's work, if indeed it

is art, is ever immutable: change, shift, growth are all as necessary as they are in any case inevitable, though they may be slight enough. The process of accommodating and resolving them, however, is not always easy, and Houston would most certainly admit that he has had a difficult passage for a year or two. He is an expressionist and a colourist, and with him each picture must be made and resolved thereon the canvas, a direct physical achievement. If it goes wrong, it must be accepted as something quite else, or done again. As with cooking, serious, careful thought, intuitive, practical art that it is tinkering does not help. But though he had never abandoned the figurative motif, land and sea-scape in particular, he moved towards a Rothko-esque simplicity of surface and image, close to abstraction, that for him represented a kind of trap, a predictable and over-priced mannerism.

He has broken out of the impasse by the simple expedient of returning to the figure: and the struggle, the battle to make the figure work, both in itself and in relation to the landscape, has freed his handling once more, which is as bold and decisive as it is unaffected. The odd side-effect of this is that the occasional and simplest of seascapes, the bare restatement of his long established formula, is laid in with a panache and practical effectiveness that a year or two ago was impossible for him. To add a steamer at a stroke is merely to demonstrate his recent high spirits. He is more than happy to nod at his mentors, for he knows he remains nevertheless his own man, and for us here to think of artists as various as Nolde, Munch or Wilson Steer at Walberswick, is to acknowledge Houston himself as a mature and particular artist.

Patrick Caulfield, who is currently enjoying a major retrospective at the Tate (until January 3) is an artist of a very different stamp, everything indeed as they are in any case inevitable, though they may be slight enough. The process of accommodating and resolving them, however, is not always easy, and Houston would most certainly admit that he has had a difficult passage for a year or two. He is an expressionist and a colourist, and with him each picture must be made and resolved thereon the canvas, a direct physical achievement. If it goes wrong, it must be accepted as something quite else, or done again. As with cooking, serious, careful thought, intuitive, practical art that it is tinkering does not help. But though he had never abandoned the figurative motif, land and sea-scape in particular, he moved towards a Rothko-esque simplicity of surface and image, close to abstraction, that for him represented a kind of trap, a predictable and over-priced mannerism.

The work, in fact, is rather more intriguing than it at first appears, growing palpably curioser and curioser under consideration. My own invariable experience at any exhibition of Caulfield's work is to have an initial certainty of expectation, sometimes amounting almost to boredom, insidiously subverted into a positive enjoyment. His paintings are, after all, very clever and beautifully made things.

This exhibition was organised by the Walker Art Gallery in Liverpool, with help from the Arts Council. Its only other showing is this at the Tate.

Copenhagen Theatre

Earthworms by OSSIA TRILLING

The symbolical title that the Swedish dramatist P. O. Enquist has given to his new play, the third member of a noted trilogy, that began with *The Life of the Tribes* and *To Phaedra*. In that lowly species of animal life Enquist finds an apt analogy with the lowest levels of human existence. Unlike *Tribades*, first seen in Stockholm, but like *To Phaedra*, *Earthworms* saw the light of day at the Royal Theatre in the Danish capital. Its protagonist is the lowly-born Danish writer Hans Andersen, luckless in his literary ambitions and in his sexual and social life alike.

Enquist's dramatic framework is a fictional encounter in Copenhagen in the year 1856 between Andersen and Johanna Louise Heiberg, herself no mean authoress of vaudeville farces. As a well-known actress and the wife of the celebrated writer Johann Ludwig Heiberg, Enquist's play carries the subtitle "a family portrait" and invalid-chair, who may or may

not be Mrs Heiberg's senile mother, acts only as a sounding-board to the others' explosions.

Brigitte Price and Jorgen Reenberg movingly represent the combative female and the ineffectual male protagonists of a piece that might easily have been subtitled "Love's Denial."

Poor old Andersen! The man, who failed to realise his true worth as a teller of fairy-stories, became by committing a dreadful faux pas at a royal reception at Court, where he had hoped to find support for his unsatisfied literary ambitions, and tactlessly came to seek solace in Mrs Heiberg's salon, only to be derided and humiliated still further. The plot may seem contrived when stated so baldly, but in the event, as in some Greek tragedy, the demeaning social and spiritual circumstances of the bourgeoisie of the times are revealed in all their naked reality. The hollowness of the illusory world of ideals, something that Ibsen, too, depicted as inevitably leading to disaster is laid bare before our unbelieving eyes.

F.T. CROSSWORD PUZZLE NO. 4,714

ACROSS

1 Sense the affirmative in a crew (8)
2 Where horses run and jump but it's wrong to make money thereon (9)
3 Wipe out a part of a joint (5)

12 Cavity holding insect with spirit (6)
13 Mixed a coreless dish of food (9)

14 ... or wood you initially make pallid (4)

16 Instrument to turn and catch ... (7)

18 ... and instrument for a doctor in a pleasure trip (7)

21 A wise herb (4)

24 Professional thief and his staff (5)

25 Where horses run and jump but it's wrong to make money thereon (9)

27 Concealed in the French marquee (6)

28 Note is followed by note to make as light as possible (8)

29 Tell soldiers to be out of office (6)

30 Opportunity to confront railway in court (8)

DOWN

1 Metropolitan making record with cuning following (6)

2 For the self-centred person it goes on changing (6)

3 Fibre contained in bristles (5)

4 His conservative life-story (7)

6 A touching yarn (8)

7 I'm a corny variety with bitterness of feeling (8)

8 Chew the cud, but think about it (8)

11 Looks up and down (4)

15 Store I catch making knitted fabric (8)

17 Come the French ringleader? It needs a keen disciplinarian! (6)

18 Wicked about the start of term but never to be for-

gotten (8)

20 Scratch your head—it's valuable (4)

23 Diminutive film star with a cold? (6)

26 Headless pinion in the head (5)

28 Some clocks do it to stop (5)

Solution to Puzzle No. 4,713

FINANCIAL TIMES

FINANCIAL TIMES

BRACKEN HOUSE, CANNON STREET, LONDON EC4P 4BY
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Tuesday November 3 1981

The piper must be paid

PERHAPS half the readers of this column are hardened law-breakers who habitually commit premeditated illegal acts which are closely analogous to stealing. The nefarious practices in question are not some new-fangled kind of bond washing that has suddenly swept the City, but a simple and seemingly innocuous domestic pastime: the copying of records, radio broadcasts or television programmes on to tapes, without payment of any kind to the programme makers whose intellectual property is thus abstracted.

Widespread

As the publicity campaign launched last week by British Phonographic Industry and the Musicians' Union makes plain, the real objection to unauthorised copying of records and broadcasts is not that it is technically illegal, but that it is "killing music." The claims about music being killed off by the home-tapers may be somewhat premature and exaggerated, but the figures on sales of records and blank tapes in Britain and many other countries do strongly reinforce what is in any case suggested by common sense: that, as home recording technology has become more refined and more widespread, it has begun to threaten the livelihood of performing artists and the prosperity of the record industry.

Whether or not one accepts the BPI's estimate that the British record industry last year lost £200m—about one-third of its total potential revenues—as a result of taping, even the rough orders of magnitude imply that this is no longer an issue which can simply be disregarded. When home tape-recorders first became widespread some 25 years ago, governments in most countries were right to decide that it was better to turn a blind eye to the technical illegality of home-taping rather than establish new taxes or bureaucratic controls to correct the theoretical injustice suffered by performers and record companies whose products were being exploited.

From a British government, such indifference is particularly inexplicable. For Britain has arguably benefited more than almost any other country from the growth of the record industry. British recording artists

and record companies have enjoyed considerable international success.

It is, therefore reasonable for British musicians and recording companies to call on the British Government to lead the way to establishing a system of levies on recording equipment and tape which would redistribute revenues back to the recording industry and the performers. The fact that other governments (for example in Germany) have so far only attempted such redistribution on a very limited scale or that in the U.S. the whole issue has been the subject of lengthy litigation should not be an excuse for inaction.

Proceeds

When it comes to deciding on the scope, administration and distribution of the levy much greater difficulties arise, although many of the objections which the Government put forward in the Green Paper are spurious: for example, the argument that a levy would run against the Government's counter-inflation policy, or that some of the money from a levy would be channelled abroad because 65 per cent of British record sales were by foreign-owned companies. The administrative problems are unlikely to be as onerous as the Green Paper suggests.

The greatest difficulty in principle, would arise in devising a fair system of apportioning the levy proceeds between the owners of copyright. The obvious solution of distributing proceeds in direct proportion to record sales could be less than satisfactory, since it would probably penalise some kinds of music which are frequently copied and give undue preference to other, more ephemeral, records. It would certainly provide no solution for the problem of off-air recording. However, such details could certainly be resolved, once it becomes plain that the government is taking the problems of the music industry seriously.

Caribbean initiatives

SOME OF the richer countries of the Western Hemisphere announced in the middle of this year that they were concerned about the political and economic circumstances of the countries of the Caribbean basin and were going to act jointly to assist them. After many fanfares however, there is no sign of anything tangible happening. If nothing emerges quickly, the expectations which were raised in Central America and the Caribbean will start to wane. The donor countries will come in for increased criticism from countries which they were originally attempting to bind closer to them.

Examined

The origins of what has come to be known as the Caribbean Basin Initiative are to be found in the Washington of President Carter when the U.S. administration first became conscious that the region could become a troublesome and potentially disastrous area. When Mr Reagan moved into the White House there was talk of a "mini Marshall Plan;" that phrase was subsequently rejected when it became clear that the new U.S. leader was unwilling to spend any great amount of public funds on aid. He preferred new incentives for private enterprise, local and foreign.

Nevertheless, the idea took on greater weight when Mr Reagan and President López Portillo of Mexico discussed it at their June meeting at Camp David. Details were further examined when Mr Alexander Haig, the U.S. Secretary of State met his colleagues from Canada, Mexico and Venezuela in July in Nassau.

By this time the potential recipients in Spanish speaking Central America and English speaking Caribbean countries were looking forward to the sort of economic boost which would relieve some of their most pressing financial and trading problems.

Each group of countries met to co-ordinate attitudes to the initiative, a process which in itself gave a welcome boost to those flagging sense of unity, and for the past few months have been hoping for action.

That action is needed to improve the economic climate in the Caribbean basin has been forcefully illustrated by a

Once more unto the beach

While nobody actually wrote "gloves will be worn" on the invitations to this year's CBI conference the instruction may be taken as read. A few backwoodsman may still be hacking away in the hinterlands of the south coast; the sunset sky may show just the slightest trace of "could it be?" limehouse pink. But the first day's motions enjoyed an agreeably untroubled passage, even if they might have seemed to lose in directness what they gained in volume.

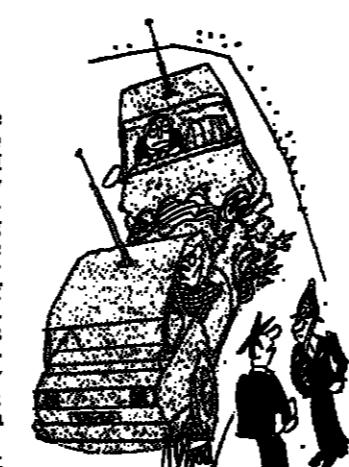
Indeed, one might almost have thought that BL and the West Midlands were 200 miles apart, were it not that the sea-front around the conference centre looks like the car park for a meeting of a Rover and Jaguar appreciation society. And were it not also for the presence of a Mini Metro in a conference centre, prominently displayed as the prize in a charity raffle.

Could things have sunk so low as to force BL into such straits? In fact, no. The raffle will benefit the disabled, and a brisk business is being done in £5.00 Metro tickets. The rarity value goes up with every minute that passes, explained CBI president Sir Raymond Peacock.

And so, down to business on the trendy blue stage. Voting would be by show of hands—no rubbish about secret ballots here. And a special word for the disco-style light show, thoughtfully built into the rostrum to discipline wordy speakers. A green light while you arrange your papers on the stand; an amber light while you clear your throat, and a red light to pull you up just as you get to the point that you want to make.

Some speed merchants, needless to say, drive recklessly through the red lights, and in

Men & Matters



"They were so busy chatting to each other on their CB radios, they didn't see each other!"

inevitably collisions do occur between those of the left- and right-hand sides of the road.

While the morning meeting as a whole seemed determined to set through the topics of pay policy and unemployment with scarcely a mention of capital or even corporal punishment, Sir Peter Shepherd, a builder, was heard to say that less than half the unemployed were actually seeking jobs.

Christopher Bailey, one-time champion of private ship repairers, called those present "completely nutty... a lot of dumb-dumb" for approving a resolution demanding a national plan for school-leavers' employment and an earlier male retirement age.

"Pomposity and pontification," fumed Bailey, "most of you are already asleep."

Anybody who was asleep must have been rudely awakened when Bailey then took off his coat to reveal a magnificent mosaic of a shirt with neither sleeve alike in pattern or hue. Sartorially, it was the star of the show.

You will find elsewhere in

this newspaper, an admirably clear summary of what was said. But in brief: education a good thing; unemployment—could do better; unions—need a firm but kindly hand.

A sort of hunt-the-British-thimble game ensued among the auditorium's elegant (Italian) seats, with the prize going to another shrewd observer who spotted the only readily identifiable domestic products—a couple of bottles of Malvern Water.

The 24-hour event, including a videotape of Margaret Thatcher extolling the wonders of IT, was transmitted to audiences in seven other cities linked by Contransit, British Telecom's television conference system. But in spite of a £600,000 subsidy from the Department of Industry (plus some private funds) for the year's boost-British activity, the system was deemed too expensive to provide two-way pictures. So no-one in London could see what was happening in the provinces.

A computerised opinion poll revealed that most journalists paid to read about IT knew what the initials meant. Most of the general public, it seemed, by selecting older chickens or younger wines.

Forget IT

A razzmatazz launching yesterday for Britain's "Information Technology Year" at the City headquarters of the Institute of Marine Engineers. Brave choice of sashes, too, considering the state of the shipbuilding industry.

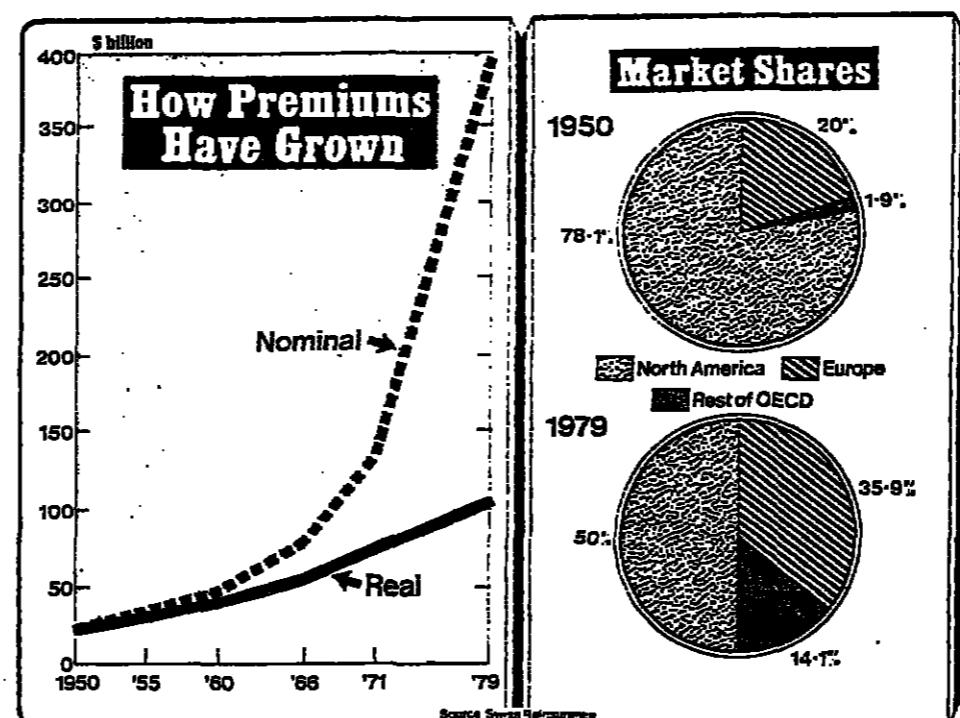
But Government Ministers Kenneth Baker and Barney Hayhoe might have got a clearer message across to the assembled reporters if they had not kept them waiting for 35 minutes.

Looking tidy around while they waited, reporters noticed that... the event was being covered by television cameras made by Hitachi, pictures were

INSURANCE INDUSTRY

A worldwide merger wave

By Richard Lambert, Financial Editor



pany which has inherited this one basket containing all its eggs.

Despite its poor economic performance, the UK is seen as an attractive area for expansion by international insurers. Allianz set the doves fluttering earlier this year when it bought a significant stake in Eagle Star, one of the major composite insurers, against the company's will.

This made even the biggest companies feel insecure—to the benefit of their shareholders, since dividend payments have in several cases been boosted sharply since the Allianz raid.

By international standards, the UK is a very profitable place to be an insurer. Companies such as Guardian Royal Exchange and Commercial Union confirm that their overall return on capital in the home market compares well with anywhere in the world, with a few possible exceptions in the Far East.

The non-life sector is concentrated in the hands of around 10 major companies which write over half the available business, and competition tends to be less cut-throat than in many other countries. The business is also less tightly regulated than in the U.S. and most of Continental Europe, with the authorities prime concern being solvency rather than premium rates.

In addition, it is much easier to buy a big stake in a UK insurer through the stock market than would be the case, for example, in Germany. Although a number of major insurers are owned by their policyholders (mutual societies) and thus immune from hostile takeovers, there is also a large actively traded quoted sector.

However, U.S.-based companies also have sound reasons for wanting to expand overseas. For one thing, the insurance industry has been growing at a slower rate in the U.S. than elsewhere in the world. Back in 1950, North America accounted for nearly 80 per cent of OECD premium volume.

The U.S. is also the most mature insurance market in the world. Premium income in North America represented over 7 per cent of GNP in 1979, compared with 4.1 per cent in Western Europe and just 1.5 per cent outside the OECD countries.

The insurance companies would like to emulate the U.S. banks in catering for their multinational customers around the globe. They are also having to cope with serious competitive pressures in their own back yard. Underwriting losses on property and casualty business currently represent a higher proportion of premium income than at any time since the war.

Foreign companies are able to select their preferred lines of business when they move into the U.S., and are prepared to take a long-term view. The perspective is different for a com-

panies are expanding internationally—and Allianz wants to go with them.

However, the number of countries into which companies can diversify is limited. Economic nationalism is one consideration. According to a recent estimate by the Royal, British insurers have in the past 30 years been forced—or otherwise found it necessary—to withdraw from 18 African, eight Asian and two Latin American territories.

Japan is one of the fastest growing insurance markets in

world: North America as a whole accounts for 50 per cent of premium volume in the OECD.

And although it is tightly regulated, it is also very fragmented.

So it is possible to acquire companies that would be big by European standards but which only have a tiny share of the available U.S. business.

Figures produced recently by the Department of Commerce show that in 1979 and 1980 foreign companies spent some \$3bn in acquiring or establishing U.S. insurance businesses. European groups figured largely among the bidders.

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All the same, it is not advisable to call up senior executives of U.S. companies first thing in the morning for a foreign accent. Although the dust has now settled a little in the aftermath of the Eagle Star raid, the chances are that they still won't think it is funny.

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Observer

FINANCIAL TIMES SURVEY

Tuesday November 3 1981

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NIGERIA

PART TWO: PART ONE APPEARED YESTERDAY

Nigeria is the biggest market in black Africa for goods from the Western world and a major supplier of oil to the U.S. and Europe. But its oil wealth is proving a two-edged weapon because traditional exports have been virtually eliminated. Paul Cheeseright discusses the dilemma.

PROBLEMS ARE crowding in on Nigeria's civilian Government. The hopes which its presence has aroused and the promises which its development plan held in store may be foiled because it cannot break out of the pattern of external trade relations inherited from the past.

President Shehu Shagari faces the dilemma that Nigeria is no more self-reliant than when it became independent 21 years ago. The range of the products which it can sell abroad has narrowed to one: oil. It is the dilemma of distortion, and the only change has been the nature of the distortion.

Manipulated by colonial masters, Nigeria before independence was "a mere exporter of raw materials and importer of manufactures" in the official view. It was simply meant to be "a ready source of supply of raw materials for feeding British industry as well as an outlet for the surplus British industrial products."

In the years immediately after the Second World War, agricultural products provided 78.5 per cent of Nigeria's export earnings while more than 60 per cent of its imports came from the UK. By 1980, oil accounted for 96.1 per cent of export earnings while the UK provided 23 per cent of non-oil imports.

Behind these figures are the fundamental shifts in Nigeria's trading. Its range of import customers has widened, largely to embrace more West European countries, but the spread of its earnings has narrowed. It remains a mere exporter of raw materials and importer of manufactures.

Oil has permitted Nigeria to draw up an elaborate and far-reaching development programme, but has no more provided the certainty of paying for it than reliance on the sale of agricultural products would have done.

This distorted pattern of trading has increased Nigeria's vulnerability. The wealth

associated with oil has increased what Nigerian economists have called the country's "ultra import-biased taste". In practical terms, Nigeria is seeking to buy all a ready-made industrial sector and a modern farm sector through the import of modern technology and capital goods.

But the changes in oil prices have meant that the flow of imports to satisfy this taste has inevitably become erratic. The ability to buy at one time stokes up expectations which are dashed later. The virtual elimination of traditional exports from the national trading pattern has left Nigeria with nothing to fall back on, with little resistance to the cyclical changes in the international

economy. Further, the development of the oil sector has been locked into the ability to pay for imports. "The excessive dependence of the manufacturing sector on foreign inputs continued, with expenditure on imported raw materials constituting about 74.3 per cent of total raw materials cost in 1980, as against 75.6 per cent in 1979," the Central bank complained in its latest report.

The vulnerability was evident in 1978-79 when the military government, having ignored all the international signals and operated its finances on the basis of budgets rather than figures, suddenly cut back imports. It has become increas-

ingly apparent this year as President Shagari's civilian government has prepared to back up an internal programme of greater economic frugality with import cuts, effectively turning its back on the increased liberalism evident in its 1980 tariff and licensing policy.

Of course the aim of government policy is to reduce the vulnerability and flatten the distortion by industrial and agricultural development. Its trading policy, or more precisely its imports policy, is a reflection of this.

It all looks carefully controlled: where local industry is developing, protect it from the imported finished product and make the purchase of imported

raw materials easy. But the consistency of the policy is put at risk by two factors.

The first is the wide degree of smuggling. This is not only hurting the fledgling industrial base, which in any case is not working at full capacity, but it is also depriving the Government of control over foreign exchange spending.

The Government might know the amount of expenditure it is permitting through its Form M control scheme, but it does not know what the nation is actually spending. Imports in 1980 came to 9.6bn naira (nearly £8bn) on official estimates, but the true figure must have been higher.

The second is that, because the Government has only limited control over the size of its export revenue, it has to respond to its rise and fall with changes in import policy—freedom when the revenue are high, restrictions when it is low. By the third quarter of this year, the Government was changing gear downwards, starting with a slowdown in the rate at which foreign remittances were allowed.

But the picture of the slowdown was itself posing problems. With an election two years away the Government, having aroused expectations through the publication of the development plan, could not apply the slowdown evenly. Politically it was necessary to push ahead with projects of high visibility—rural electrification and water supplies, for example. At the same time, it was using import licences as a form of political patronage.

Until the Government has

successfully supervised a diversification of the Nigerian export economy, these erratic shifts will continue. The Government is committed to the growth of manufactured exports and sees the 16-nation Economic Community of West African States (Ecowa) as providing the most

type in the country.

So far, 13 Indian-Nigerian joint venture companies have been established in sectors as varied as light engineering, roofing and pharmaceuticals.

Hindustan Machine Tools is co-operating with the development of Nigeria Machine Tools, the first venture of its

type.

There are 15,000 Indian expatriates in Nigeria, working not only in the joint venture companies but in academic institutions and state bodies like the National Electric Power Authority.

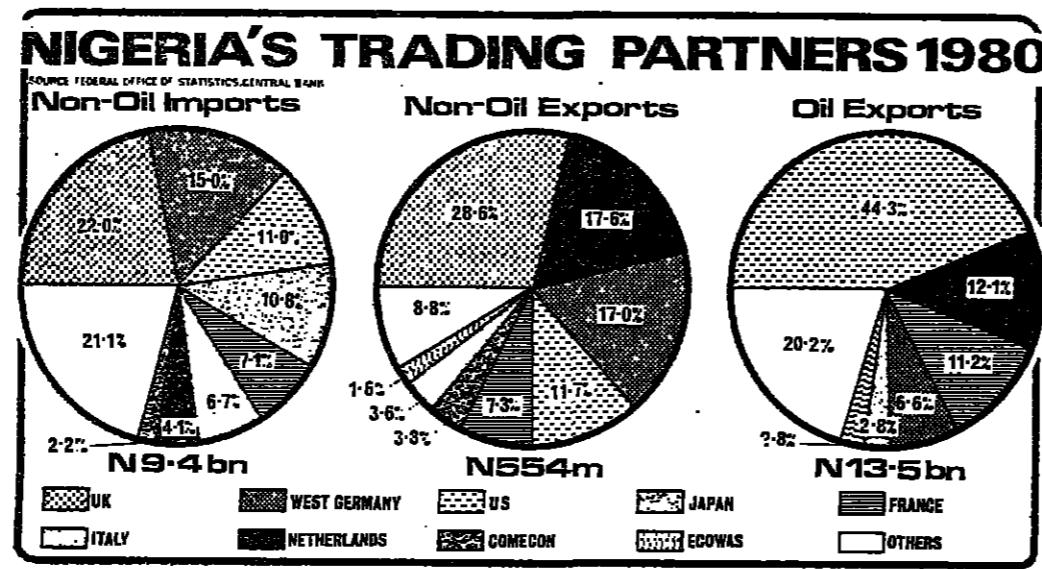
Indian companies have been providing consultancy or management services at the Ajaojuta steel works, the cement plant at Port Harcourt, the paper mill at Iwoipin and on the national railway system. At present management contract at the National Electric Power Authority and the Telecommunications Authority of India is bidding for similar work in telecommunications.

The Indian presence in key sectors springs from their traditional ability to make the complex work cheaply and from the use of a common language.

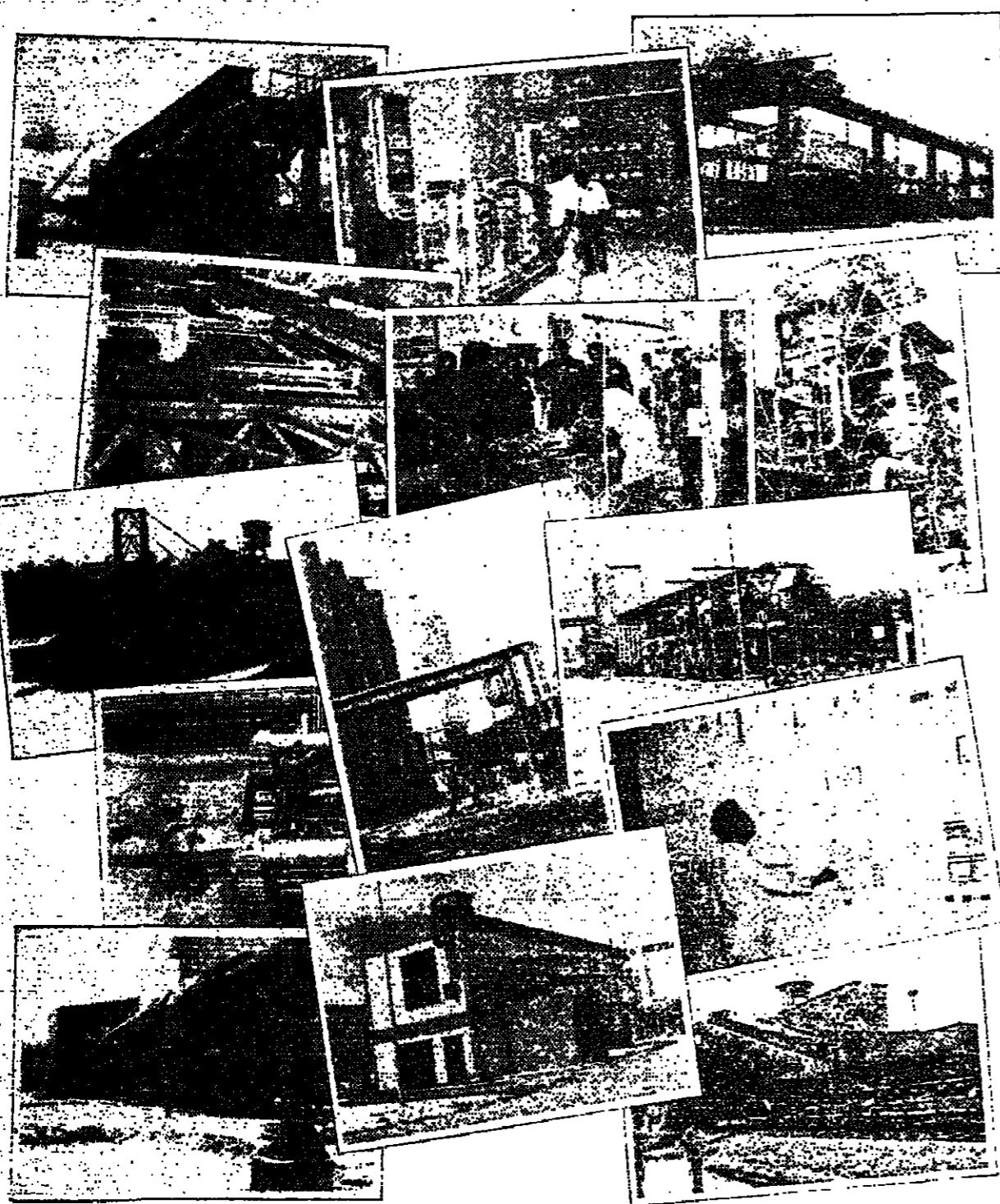
But Indian companies find it difficult to win major project contracts—although they are bidding for the Ajaojuta-Port Harcourt standard gauge railway line. Their price competitiveness depends partly on the ability to bring in their own labour force, which is not possible in Nigeria. And they lack extensive export credit facilities.

Changing direction of trade

NIGERIA'S TRADING relations are overwhelmingly directed towards the industrialised world, but India is playing an increasing role in the economy, exemplifying the gathering trend towards what is called economic and technical co-operation between developing countries.



Nigeria enters the Steel Age



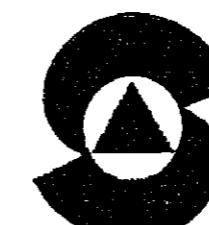
Steel will pour from Black Africa's first integrated steel plant this November at the direct reduction/electric arc furnace steel plant located at Ovian-Aladja near Warri in the oil and gas producing Delta area of Nigeria. With this development, Nigeria enters the "steel age" and takes the first major stride in creating a sound technological industrial base.

The initial plant capacity is 1,000,000 tons of liquid steel, one-third of which will be rolled and finished into various merchant products. The balance will be conveyed in the form of billets to three inland rolling mills for further processing.

This major industrial complex is being managed by young Nigerian engineers, scientists, business administrators and technologists who are making up for the country's lack of steel making experience and the handling of such vast and complex technological organisations with uncanny hardwork, dedication and determination to make Nigeria's premier steel plant succeed.

Amongst the over 6,000 employees in this modern plant are a few expatriate technical advisers adding support to the effort of the determined Nigerian steel-makers.

Nigeria is moving ahead—with determination, skill and steel. We are part of her forward march.



Delta Steel Company Limited,
Ovian-Aladja Warri,
P.M.B. 1220
Warri-Nigeria

We back Nigeria with steel.

Rewards are great, but so are the handicaps

CONDITIONS ON the Nigerian market for direct exporters are becoming more difficult. The continuing problems in achieving smooth ordering and payments overlie fundamental changes taking place in the economy that themselves pose obstacles to easy selling.

Yet the size of the market and the scale of official ambitions to harness neglected resources both mean that Nigeria will remain a prime export target.

Short-term problems relate to the way in which the Nigerian authorities respond to the downturn in oil revenues and the manner in which they apply protection to fledgling local industry.

"It is clear," said the Fourth National Development Plan, "that no economy can develop on the basis of perpetual dependence on foreign sources... A country that is seriously engaged in efforts to develop her economy cannot afford to dissipate its limited foreign exchange resources."

Nigeria has sought to come to terms with this at one level by import licensing and inspection allied to a system of foreign exchange approvals for remittances overseas.

All importers must submit to

Federal Government agencies and corporations, together with State governments, are increasingly procuring supplies on their own account rather than using the Crown Agents as a means of purchasing. The Nigeria National Supply Company has become more heavily engaged especially in the buying of foodstuffs.

But suppliers have noted that the scale of purchases in areas like pharmaceuticals has

dropped. Payments have become more erratic as financial conditions have tightened in recent months.

By law the official agencies have to give preference to goods made in Nigeria. With exceptions coming in 1982, the award of orders appears to have become linked with contributions to (ruling party) funds, making it necessary, as it has been delicately put, for potential suppliers "to ratify their tender."

The Central Bank set up copies of what is called Form M through a commercial bank. Only when the Central Bank has approved the Form M can an importer open up letters of credit or start to put in place the arrangements for payment in foreign currency. Where import contracts worth more than N100,000 are involved, registration at the Ministry of Commerce is necessary.

Form M clearance at the Central Bank has always been time-consuming, but by September it appeared to Lagos businessmen that the clearance procedures were being intentionally delayed. One noted that

in September he had only received clearance for the remittance of £400,000 instead of the \$2m he was in the habit of seeking each month.

Part of the delay is attributed to the wholesale staffing changes which took place last July in the foreign exchange department at the Central Bank. Such changes are made from time to time as an anti-corruption device.

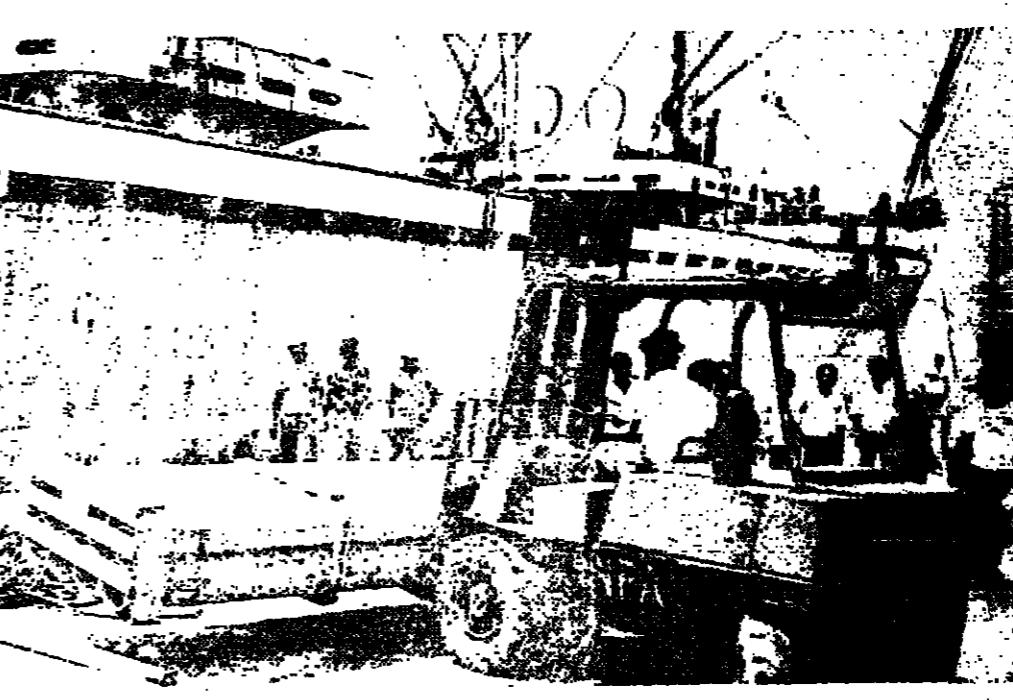
The complications inherent in this sort of system are compounded by the import licensing and inspection procedure. Where import licences are necessary they have to accompany the approved Form M when application is made to one of the authorised dealers for the remittance of foreign exchange.

Under the terms of the 1981 Finance Act, some imports are prohibited and others can only

be bought with an appropriate licence. Prohibitions include a variety of foodstuffs, some textile products and footwear.

Licences are needed for goods like spirits, paints, motorcycles, cosmetics, sewing machines and even empty beer bottles. But industrial raw materials and spare parts are generally free of licensing.

In any event, nearly all import consignments worth more than N10,000 are subject to inspection before they are shipped by the exporter. Under certain conditions, industrial raw materials are exempt with the agreement of the Ministry of Industries.



Water distribution is expected to remain a top priority. Here pipes are unloaded at Calabar

those with no trading experience or trading interests. In some cases these licences are being sold on to established importers, often at a 20 per cent premium and for sensitive products like rice at double their face value.

Inspection is undertaken by Societe Generale de Surveillance, which expects to receive at least 14 days notice of shipment. The object is to prevent abuses like over-invoicing. Only when SGS is satisfied on price and quality relative to the nature of the order will it give a Clean Report of Findings to allow the sale to be made for foreign currency.

A combination of all these factors—remittance problems, licence difficulties, inspection procedures—all add to the uncertainties about future import

policy has helped turn major traditional importing houses like UAC, Patterson Zochonis, John Holt, and J. L. Morrison, Son and Jones more and more towards local manufacture.

It is at this point that the longer term problems for direct exporters, especially those on a small scale, become evident.

The policy of local manufacturing is directly encouraged by the Nigerian Government and the further it extends the more inclined the major trading houses will be to buy materials and goods locally.

John Holt, later than some in switching emphasis to local manufacture, had found itself vulnerable to import competition. Now the bulk of its turnover comes from locally purchased goods and it is concentrating imports on bulk commodities.

J. L. Morrison, Son and Jones, the Guineas' associate, is doing the same—"changing the foundation of our company," said Mr A. K. Thawfeeq, the chairman, "from one relying very heavily on imports to one soundly based on local manufacturing."

It is part of a trend which at first sight diminishes the scope for direct sellers from the market. In the past, if a direct seller could engage one of the big trading houses as an agent, he had direct access to a wide distribution network.

Now the major trading houses are very discriminating in the business they take on and would probably be little inclined to take on business with a turnover of less than £250,000 a year, especially when the work would involve the marketing, as opposed to the selling, of a product with competition already in the market.

Where large sales can be made on the local market, the tendency is to encourage manufacture in Nigeria, an option which is generally unattractive for small companies because of cost.

Sellers in to the market are therefore being thrust more and more towards developing Nigerian distribution companies whose performance is varied. Significantly, the Export Credits Guarantee Department, in London has had its greatest difficulties in the Nigerian market with small importers.

Leaving aside questions about the financial probity of some Nigerian importers, the difficulty is that many of them have only local networks and cannot offer full facilities for the penetration of the national market.

Paul Cheeswright

NIGERIA'S IMPORTS

	Total (N million)	UK Exports (£ million)
1978	1979*	1980*
Food and live animals	1020.7	766.5 1091.0
Beverages and tobacco	70.7	49.8 67.3
Crude materials	108.4	112.1 135.2
Mineral fuels	174.6	206.8 241.5
Animal and vegetable oils and fats	73.3	52.3 77.3
Chemicals	647.9	540.3 734.0
Manufactured goods	1850.3	1524.1 2076.5
Machinery and transport equipment	3587.5	3791.5 4548.6
Miscellaneous manufactures	664.5	414.8 666.4
Transactions unclassified elsewhere	12.8	14.3 20.3
TOTAL	8211.7	7472.5 9585.1
* Provisional		
		1133.3 1382.2 1204.3

Sources: Federal Office of Statistics, Lagos, and UK Overseas Trade Statistics

Tough line by import scrutineer

THE Societe Generale de Surveillance (SGS) is an integral part of the Nigerian Government's system of import controls. The licensing system decides what the country should buy abroad, the Form M system at the Central Bank has given the Government for the first time some measure of what Nigeria spends in foreign currency and SGS sets to check that the country buys what it intends at reasonable prices.

That at least is the theory, but there is no means of establishing exactly how successful is the triple-pronged approach. SGS itself is a reticent Swiss group, acting for Nigeria as it acts for Zaire and some East African countries.

But its main value for Nigeria is that it is a deterrent to those seeking to

make over-priced sales into the Nigerian market or to make fraudulent sales. Lagos businessmen claim it has had some success.

"Before the days of SGS I knew an Asian importer who brought in 5,000 cases of machine parts. He got the foreign exchange in 1979 and 1980 through the deterrent effect at N1.2bn. This is the rough equivalent of one month's import bill. But against this has to be set the charges of SGS, calculated as a percentage of the value of the goods it inspects. These came to N38m in 1980 and N18m in 1979.

When the SGS inspection procedures, before shipment, were introduced in 1979, they caused confusion among importers and those selling to Nigeria, but the system has now bedded down and the sharp edge of SGS's unpopularity has been blunted. SGS is just something else the trading community lives with.

Although SGS prides itself on rapid and prompt inspection of goods once it knew

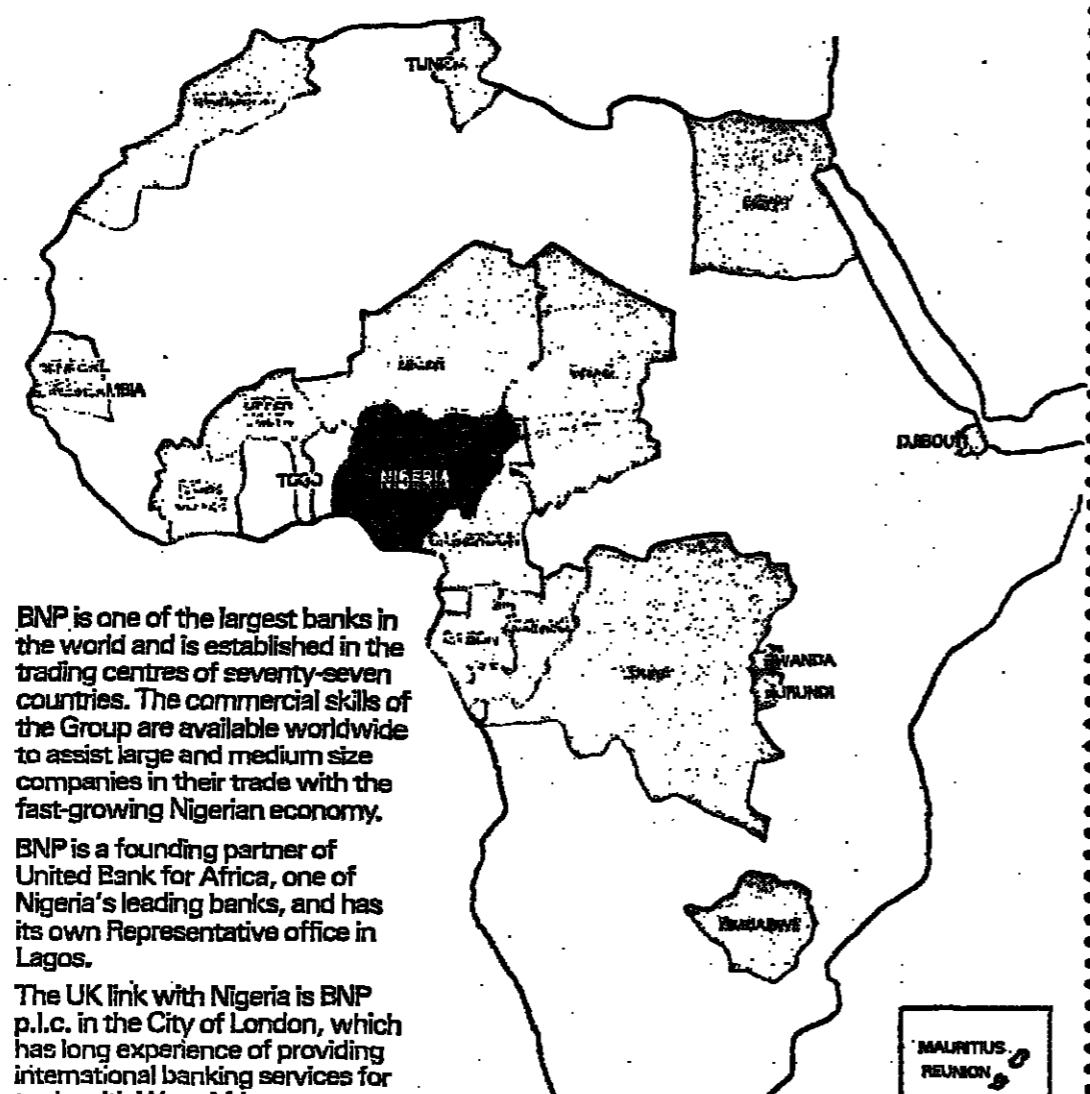
they are ready to be scrutinised, importers complain that SGS disrupts stock flow. "They say they will inspect cargo within a week—but it might be five days. It could be a direct instruction from the Government. But there's no pattern to the delays."

Because SGS draws a veil over its activities, it is difficult to assess either its accounting or its technical expertise. But the general impression is that it cuts out the worst abuses of Nigeria's insatiable desire for imports and can check that basic materials are not over-priced.

Its scrutiny of prices and quality may be less effective. It is thought, where the imported product has a high technological content and where there is a high amount of added value.

Paul Cheeswright

BNP in Africa



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Weir's role in making water work

THE SCOTTISH Weir Group has established itself in Nigeria, working on a top priority area of the economy, water distribution.

Weir, based in Glasgow, is Scotland's largest engineering group and has become increasingly export-conscious, shipping abroad up to 80 per cent of sales last year. With a turnover of about £80m the company reckons to be one of the three largest pump manufacturers outside the U.S.

Weir approaches Nigeria in two ways. One is through a permanent presence in Nigeria to service equipment already there and scout out new business. The service base in a major factor in winning contracts. The other approach is to look for major export contracts from Weir's Glasgow base such as this August's announcement of a £1.6m contract for pumps and equipment to be used for the water supply

scheme at Kaduna in Northern Nigeria.

The size of the contracts and the value of Weir's exports lead to a ready acceptance of efforts by the Nigerian authorities to scrutinise more closely the country's international trade.

Weir managers have studied the monitoring demands of the GS inspection authority and see it as a system to weed out the less serious traders.

Weir has had a business contact with Nigeria through its Scottish predecessor, the Harland company, for 30 or 40 years and its pumps are in use in many parts of the country.

But Weir has a special relationship with Kaduna where its trading company, UTC-Weir, is based.

Weir helped install the city's earlier water supply and its presence in the city was probably a major plus in winning the £1.6m contract from the Kaduna State Water Board

earlier this year.

The contract was awarded

against heavy competition from

France, India, West Germany

and Japan.

Under the first phase of major

improvements to the water

supply system, Weir is sup-

plying 16 pumps with valves,

pipe work and extensive electrical

equipment including pumping

station controls and switch

boards. The installation is to

transfer water from the Kaduna

River to a treatment plant and

then to reservoirs around the

city.

Ownership of the UTC-Weir

company is split with 20 per

cent of the shares held by

Swiss-based UTC, trading com-

pany, 20 per cent by Weir and

the remaining 60 per cent held

by private investors in Nigeria.

UTC-Weir has been instrumen-

tal in spreading the company's

influence in the north of the

country and now Weir is hoping

to improve export prospects further with new water projects in the south. The company is expected to report turnover of about £800,000 this year.

Although there is a fall in capital expenditure prior to elections in Nigeria, the company expects water distribution to remain a top priority in future. This will cover both water and sewage systems as well as irrigation works.

Because of the strategic nature of water supply, shares for equipment have been exempted from some of the import restrictions which have at times held up deliveries.

Weir contracts have included training provisions under which Nigerian Water Department engineers have been flown to Scotland for training on the installation and maintenance of equipment.

Mark Meredith

High risks result in stricter limits

NIGERIA'S free-wheeling business community, nurtured on a diet of importers, has attracted enterprises which do not observe the normal trading rules. As one supplier put it:

"Everything about Nigeria is big, but so are the problems." These problems have meant stricter limits on the insurance available to those selling into the market.

Although no figures are available over the past four years the Export Credits Guarantees Department (ECGD) has been paying more in claims than it has been receiving in premiums from its Nigerian insurance business. Nigeria is one of its riskiest markets. It covers about 60 per cent of direct UK exports of £1.2bn. The worldwide average is 32 per cent.

This mirrors the experience of exporters. In their urge to sell, they have not always been able to carry through the checks necessary to assure the probity of buyers and their ability to pay.

The situation has become sufficiently serious for the question to have been raised at governmental level. Nigerian delegations have been to London, concerned about the more restrictive attitude of the ECGD, and the department has sent officials to Lagos in turn.

Some of the difficulties are

caused usually by mismanagement, inefficiency and mistakes in budgeting rather than any lack of funds. Usually the money will come through, but there is no pattern to it.

However, the fact that the federal government is the paymaster of the states makes the ECGD reluctant to offer guarantees on orders from states, without the knowledge that the states themselves have received guarantees on payments from the government.

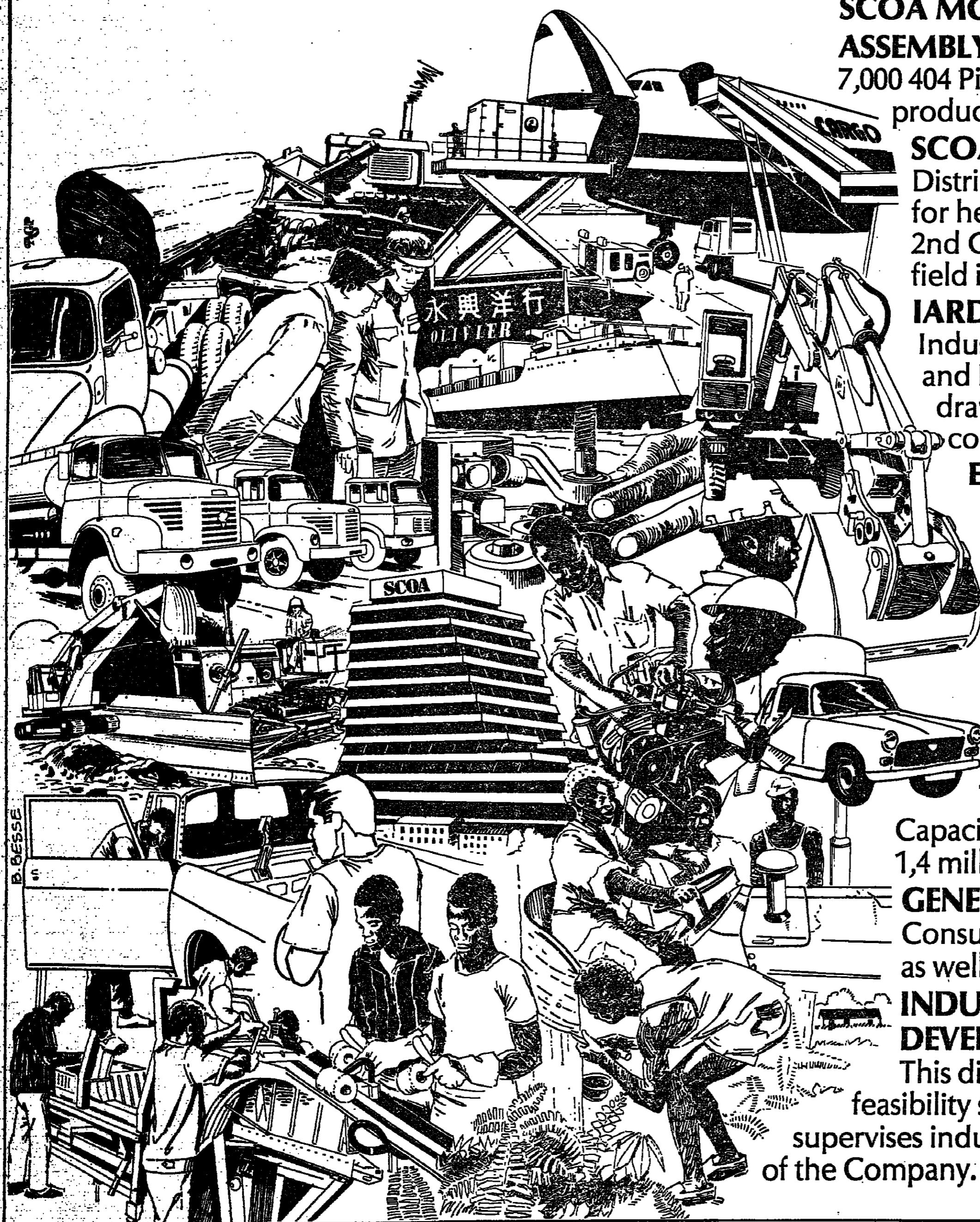
In the past, on both public and private sector deals, exporters have been able to make claims for defaults six months after the due date for payment and for transfer delays four months after the due date. But the ECGD has extended the waiting period for 13 months in both cases.

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ASSEMBLY PLANT:
7,000 404 Pick-Up Peugeot produces in 1980

SCOATRAC:
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EQUIP HOME:
Housing and collectivities equipment. Everything to live in a house and get a good way of life.

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TANAREWA:
Capacity of Processing:
1,4 million skins per year.

GENERAL GOODS:
Consumer goods imported as well as locally made.

INDUSTRIAL DEVELOPMENT:
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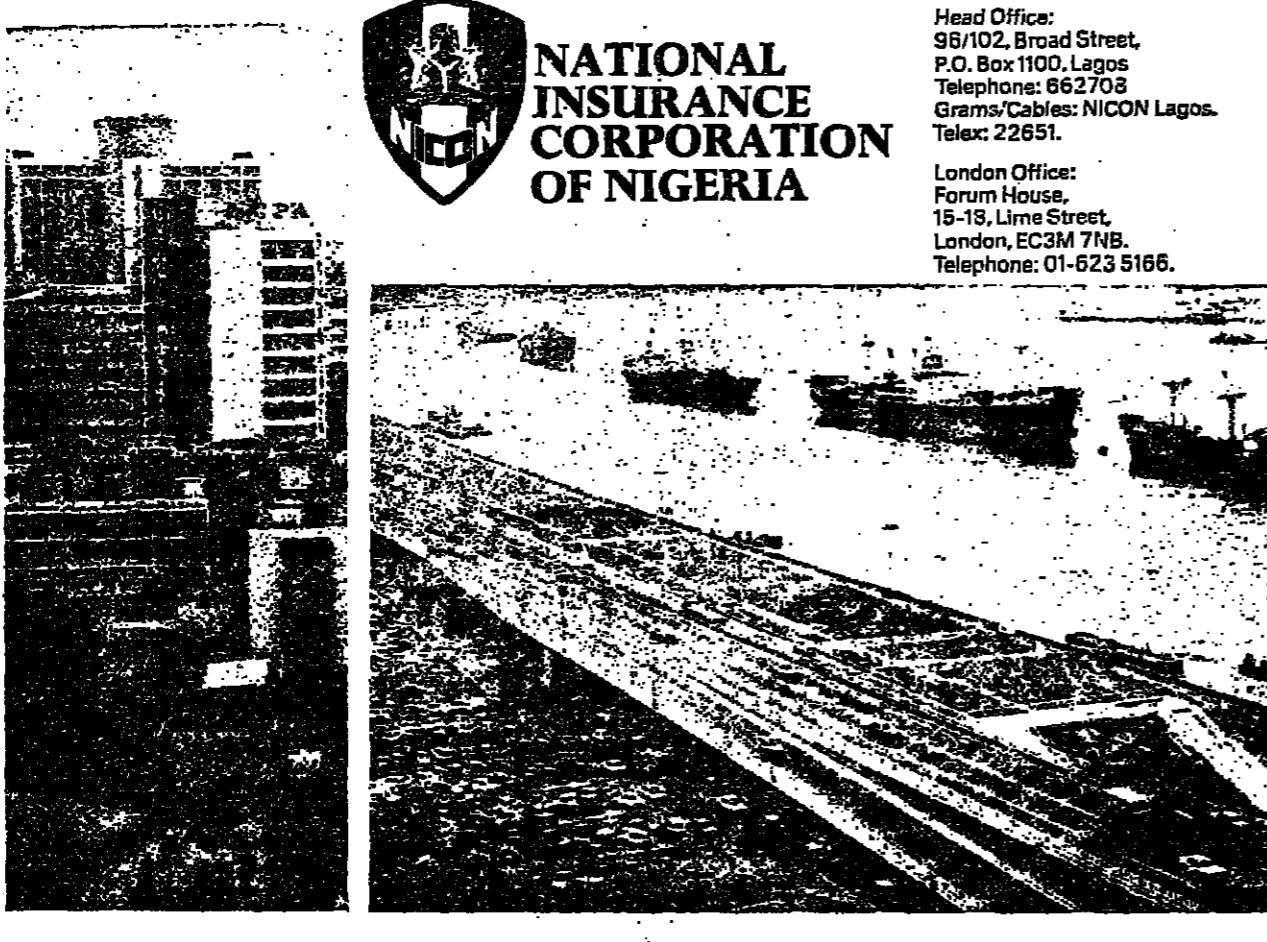
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TRADE

Shippers find little cheer except in the long-term

THE SHUDDER in the Nigerian economy has made the shipping conferences group, adding interest in the freight rates war which is endemic among British and continental lines. The boom days of the late 1970s have vanished into memory.

In most years there is a build-up in demand during the late summer for shipments to Nigeria by Christmas. But this year there was little evidence of the normal acceleration in activity.

"In the halcyon days, there was so much cargo—you could pack your cargoes to carry. You could turn up your nose at bulk cargoes like sugar, salt, and toxic chemicals. Now you take whatever you can get," said one executive.

European exporters, by contrast, are in the position to pick and choose. Not only can they obtain services from lines in the two conferences, the UK-West Africa Lines Joint Service (UKWAL) and the Continental West Africa Conference (COWAC), and those who operate outside, but they can also select between the conferences.

UKWAL's middle rate is roughly £50 a freight tonne, with variations around that mean according to special contracts, the nature of the goods covered and the length of relationship between the shipper and the line. But non-conference lines usually endeavour to keep their rates at around a 10 per cent discount to UKWAL.

The seven members of UKWAL are also members of COWAC and there is a sharp differential between the British and continental rates. A container costing £1,400 to £1,500 to ship from the UK could cost only £800-£1,000 to ship from Rotterdam, thus opening up advantages in transhipment to Europe.

Ultimately, the choice is one of convenience, but the balance of advantage between choosing to ship within or outside the conference network involves more fundamental decisions. The issues revolve around the classic argument about shipping conferences.

The argument in favour of conferences is that they offer scheduled services which will be maintained even during recessions.

CONTINENTAL WEST AFRICA CONFERENCE

	LINE	BASE
Woermann	Hamburg	Hamburg
Nigerian National Shipping	Lagos	Lagos
Black Star	Accra	Accra
Hoegh	Oslo	Oslo
Elder Dempster	Liverpool	Liverpool
Palm	Paris	Paris
Guinea Gulf	London	London
Compagnie de Navigation Denis Freres	Liverpool	Liverpool
Societe Navale de l'Ouest	Paris	Paris
Nedlloyd	Rotterdam	Rotterdam
Socete Ivoirienne de Transports Maritimes	Ahldian	Ahldian
Scandinavian West Africa	Gothenburg	Gothenburg
East Asiatic	Copenhagen	Copenhagen
Polish Ocean	Gdynia	Gdynia
Estonian Shipping	Tallin	Tallin
Vet Deutschrat/Seereederel	Rostock	Rostock
CME	Antwerp	Antwerp
Compagnie Belgeoise de Navigation Maritime	Cotonou	Cotonou
Compagnie Maritime Zairoise	Douala	Douala
Cameroun Shipping	Lome	Lome
Societe Togolaise de Navigation Maritime		

the British and continental rates. A container costing £1,400 to £1,500 to ship from the UK could cost only £800-£1,000 to ship from Rotterdam, thus opening up advantages in transhipment to Europe.

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But this has not stopped some erosion of UKWAL's position.

In the 1960s the lines became fearful if they lost 5 or 6 per cent of the trade. Now around 30 per cent of the 1.4m tonnes of freight shipped from the UK to Nigeria each year is carried by non-conference lines like EACO and by Phoenic of West Germany, Medafrika, the Italian company and DT Africa, the Danai line.

The shape of UKWAL is in any case changing, in reflection of what Nigeria's Fourth National Plan called the "increasing need for Nigeria to participate more in carrying national freight and imports". The Nigerian National Shipping Line is being provided with N50m (£49.5m) between now and 1985 for further expansion. During the Third Plan, the line acquired 19 vessels in a major buying programme.

Ultimately, the Nigerian line will take 40 per cent of the UKWAL trade compared with 33 per cent this year. But the British lines do not think this need means any diminution of their role. On the assumption that the economy will continue to grow and absorb a high level of imports, other members of UKWAL should be able to increase the tonnage they ship even though their proportionate share drops.

Looking into the long term, Nigerian economic development should mean an increased flow of goods out of Nigeria. This should help to stabilise rates which at present are calculated on the basis that on a 42-day round trip, a vessel has to travel back nearly empty.

Paul Cheeseright

CONFERENCE SHIPPING SERVICES NORTH EUROPE - NIGERIA

MAIN PORTS FOR DESPATCH

UK	Continent:	Bremen
London	Hamburg	
Liverpool	Bremerhaven	
Middlesbrough	Amsterdam	
Grangemouth	Zeebrugge	

PORTS FOR DISCHARGE

Lagos (Tin Can Island, Apapa) Port Harcourt

Calabar Wari

UK/WEST AFRICA LINES JOINT SERVICE

Line	Base	Share of trade
Elder Dempster	Liverpool	35.3
Palm	London	15
Guinea Gulf	Liverpool	4
Black Star	Accra	8
Nigerian National Shipping	Lagos	32
Hoegh	Oslo	6.5
Compagnie Maritime Zairoise	Kinshasa	1

Where patience proves a virtue

ADRIAN WHITE sweated out three months in an upcountry hotel before he secured the first big water treatment contract for his Biwater Shallowater group in Nigeria. Since then, the 39-year-old chairman of Biwater has personally nursed the Nigerian market along until it now accounts for 20 per cent of turnover for his fast-growing business.

He first went to Nigeria in 1975 with a trade mission and stayed on when he discovered that the then Benue-Plateau state government offered interesting prospects. The contract was agreed in June 1978, signed in November 1978 and he then settled down to wait for the 20 per cent down payment before the work could begin.

"One of the things Nigeria has taught me is patience," he said. "The contract will come along in its own good time, but it is not going to fit into anyone's time schedule." But even once that contract was secured it ran into trouble when in April 1978 the Benue-Plateau state was split into three and none of the new state governments wished to accept responsibility.

The bureaucratic confusion which resulted meant that work almost came to a halt and the 10-month contract oversaw by nearly 10 months. The delay was initially used against Biwater in later contracts but the company has since managed to work its way gradually back into the market, refusing to be put off by the initial difficulties.

It is now well enough established to have won an £82m contract last year with the Niger state government for the supply of 55 water towers and the construction of a dam and two conventional waterworks. The contract will supply 50 towns and villages with pipe-borne water—one of the Government's priorities in improving conditions in the rural areas.

Mr White believes that persistency helped to win the contract, but his group had the advantage of being able to supply the equipment and install it.

Work in Nigeria has helped the company to expand rapidly from a turnover of over £12m in 1977 to £24m last year. At the same time, trading profits last year were £2.1m, up 42 per cent on the previous year.

Mark Webster

Craving for computers

MR DAVID BENSON, managing director of ICL's Nigerian subsidiary, owns a grey parrot which is known to pipe up with trenchant comments on the company's performance. While company shareholders may have had fair cause to agree with the bird in the past year, they can take some heart in the healthy progress of the Nigerian group.

ICL Nigeria, 60 per cent owned by ICL, doubled its turnover in the past two years to £5m and expects to show pre-tax margins of about 20 per cent this year. As the Nigerian computer industry is still in its infancy—total sales this year are estimated at about £20m—ICL's turnover should continue to climb athletically for the next three to five years at least.

The company has been in Nigeria under various names since 1948, but it was handed its first big break by IBM. In 1978, ICL's arch rival left Nigeria following the indigenisation decree which would have forced it to take in a Nigerian partner. "You take IBM away from the computer scene and it's Christmas," says Mr Benson. From 1948 to 1978, ICL had installed 17 computer systems. Since then the figure has jumped to 40. Mr Benson estimates there are now some 150 mainframe computers in Nigeria, the bulk of which were provided by IBM.

"There is no doubt that there is a crying need for data processing here," says Mr Benson.

In the past year, Nigerian government officials have made inquiries about computerising

the information which is required of some 2m government employees under the Code of Conduct Act. Police officials in Lagos have been considering the purchase of a computer for Nigerian criminal records. A national identity card scheme may well be administered by a data processing system, which would mean a nation-wide spread of computer centres.

In its recent annual report, the Central Bank complains bitterly about the lack of data available for its analysis of the economy. "The data situation has in fact continued to deteriorate," it states. The bank calls on the federal and state governments to recognise this.

As a "serious national problem calling for immediate attention. Considering the central bank's crucial role in government, this could mean a bonanza for computer companies operating in Nigeria.

On top of these public sector possibilities, the business community is also proving more receptive to the use of computers. This interest is largely thanks to the development of the mini-computer which is particularly suited to the demands of operating in Nigeria.

"Companies here are increas-

ingly wary of a big, expensive computer installation which requires many skilled technicians to operate and maintain," says Mr Benson. He explains that a mini-system, with the proper software, is easier to maintain because of the trend towards solid-state technology.

The many restrictions and problems associated with imports compel companies in Nigeria to keep several months of stocks on hand. Stock control, as a result, is a prime arena for the mini-computer. Further, these units can be fairly well insulated against the vagaries of operating in Nigeria, such as high humidity, electricity failures, and security problems.

At the moment, gross margins for the industry are healthy 60 per cent. "This year we are shipping a lot, so our costs are well covered. Predictions for next year, however, are very difficult to make," says Mr Benson. The importation of computer equipment is subject to Government licence. As a result, ICL could well find its rate of shipment slowing in the coming months as the Government seeks to conserve the outflow of foreign exchange.

"This is a very insecure place in which to do business," says Mr Benson. On the other hand, he says, he enjoys the job tremendously. "I don't know where I have as many challenges. It's a place you really grow in. Most of the decisions I make here are big ones. It wasn't like that in Sheffield."

Carla Rapoport



A grab dredger starts to cut a canal in the Niger delta. New canals aid agriculture and improve communications in the region, particularly during the dry season when even canoes must often be carried past unusable waterways.

Investment door is open

THE DOOR to foreign investment in Nigeria is open. But there are traps on both sides of the entrance: bureaucrats with regulations which test the patience, costs which demand a liberal budget, business conditions which resemble the red-in-tooth-and-claw capitalism of the 19th-century U.S. and a lack of facilities which 20th-century Europeans take for granted.

Yet there are two overwhelming reasons adduced by businessmen for taking the risks. First the market of 85m people is too large, too prosperous in potential, to ignore—"you can't afford not to be in; if you don't come somebody else will," one typical attitude. Second is the only way to secure a long term presence in the market is by direct investment—import policy is too fickle to rely on direct selling.

From the Government's point of view industrialisation is the "sine qua non in national efforts to achieve the degree of self-reliance and confidence without which a nation can neither have the stability necessary for social

peace at home nor muster the responsibility and means required for meaningful involvement in international affairs."

The reality behind this, perhaps surprisingly, is that foreign investment inducements have not proved particularly generous when compared with other developing countries and that a combination of poor infrastructure, high cost and low productivity labour has had a powerful effect in barring investment.

That said, there are significant profits to be made in industries which mesh in with the thrust of Nigerian development. The Government has recently announced plans for a major expansion of commercial vehicle capacity. Thus, for example, there are opportunities for component manufacturers.

Outside this sector, the priority areas for investment are:

- Industries based on agriculture and food processing
- Building materials from roofing to bathroom taps
- Household goods, ranging

from cupboards to cutlery. Chemicals and pharmaceuticals (for the latter there are some contract manufacturing facilities available in the major trading houses)

- Scientific instruments and educational equipment
- Telecommunications equipment

● Electrical and electronic manufacturing which goes beyond the assembly of imported components.

The Nigerian Government is prepared to offer protection to companies setting up in these areas, though the value of such undertakings is limited by the difficulty it has in controlling what has become a highly organised smuggling industry.

Although the Government encourages local industry to buy materials locally, one of the major attractions for foreign companies in establishing Nigerian joint ventures is that extra outlets become available for other group products.

Thus it is possible for groups with a substantial spread of

interests to make their profit on the goods sold into Nigeria as components and raw material for local assembly and manufacture rather than to rely on their share of dividends from the Nigerian operation.

The cost of such components and materials, the work of the SGS notwithstanding, may be geared as much to the costs of the Nigerian operation as to the costs of manufacture outside the country. In other words, companies have often sought compensation outside Nigeria for their costs inside.

Such accounting procedures take place against the background of official policy that more and more business should pass into Nigerian ownership and management. There is a schedule of activities reserved for Nigerians which includes some basic industries like baking and singlet manufacture and embraces parts of the distribution network and services such as dry-cleaning and travel agencies.

Foreign investment comes into play for intermediate industries like construction, food processing, leather footwear and paper conversion where Nigerians must hold at least 60 per cent of the equity in a business.

The compulsory Nigerian holding slips to 40 per cent in more advanced industries like fertilisers, engine production, shipbuilding, non-ferrous metals and communications equipment.

Under present conditions it usually takes between six and eight months to organise the formalities of company registration. The legal costs are likely to be between N5,000 and N10,000, Lagos lawyers say.

Setting up a company involves negotiations with several ministries. The Ministry of Internal Affairs will decide whether a business may be established. The Chief Immigration Officer will have to approve the employment of expatriates. The Ministry of Commerce has to provide a certificate of registration for a company.

Beyond all this there are two crucial steps. A foreign company will need Approved Status if it wishes to import capital. Without Approved Status it will have great difficulty in remitting dividends overseas. This is settled at the Ministry of Finance.

In the first six months of operation, despite teething problems, the new company had a turnover of N500,000 and expects to expand this next year—always provided there is no halt to the development at Abuja, the new federal capital, and at Ajaojota, the new steel works, where vast amounts of roofing material will be needed.

By April 1981, Robertson Nigeria was ready to start work at Enugu, but even by

then the legal formalities had not been completed. In fact, Robertson Nigeria is still waiting for a certificate from the National Enterprise Promotion Board, which will specify that it is in the correct schedule of activity for new investment.

The company has been granted Approved User Status, so that it can take advantage of preferential tariff rates on the import of raw materials—a concession of signal importance to the group's UK operation which with new coil coating line wanted additional outlets. Robertson Nigeria is bringing in coated steel and forming it for the local market.

At the financial and corporate level, it took up to six months simply to establish the company and a year to win permission from the Ministry of Finance to raise a loan in Nigeria and to import foreign capital. Once it had settled this basic financing, construction of the factory at Enugu could start.

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One company's success

THREE of the world's tallest buildings have on them cladding and roofing material from E.H. Robertson, the U.S. group that claims to be "the largest multinational corporation in the world which manufactures and erects lightweight building products."

With this pedigree, a bigger stake in one of the world's fastest-growing economies—Nigeria—was identified therefore by the group's executives as an important objective.

Robertson had been selling in Nigeria for 20 years before, in 1977, it decided to set up a local manufacturing unit which would be organised from London, the centre of its international operations. At that time, import licences were becoming more difficult to obtain; there was a fear a ban could be put in place.

By the end of that year, Robertson had found Nigerian partners who were prepared to put up capital but were not interested in the day-to-day running of the company, so Robertson kept management control. Operating in a priority development sector, Robertson was able to win

acceptance for a 40 per cent Nigerian shareholding.

From early 1978, the company, which was to become Robertson Nigeria, started pressing ahead on two fronts. On the plant level, architects were brought in and then at the end of the year the construction plans for the Robertson plant at Enugu in the south east went out to tender.

The plant should have been completed by mid-1980, but when the local contractors went bankrupt, Robertson

took over the job itself and finished work early this year.

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The company has been granted Approved User Status, so that it can take advantage of preferential tariff rates on the import of raw materials—a concession of signal

BANKING

The smaller indigenous banks are finding it hard to penetrate the market despite a 37% growth in lending, reports Carla Rapoport

Big three still dominate

IN THE centre of Lagos, you can still find fruit merchants who will wrap your roast banana in Barclays Bank of Nigeria stationery. The name Barclays is no more in Nigeria. It has been replaced by Union Bank, in which Barclays has a 20 per cent stake. But those foreign banks which have stuck it out in Nigeria, albeit with a reduced shareholding, have been well rewarded for their trouble. Despite strict regulations on lending and tightening government controls, foreign banks are reaping excellent returns as their Nigerian associates expand rapidly.

Private sector by the 20 commercial banks surged 37 per cent last year to 6.4bn naira (about £5.6bn) or 88 per cent of total credit to this sector, according to a recent central bank report. In an effort to stem this heady growth, the government has restricted total credit expansion in 1981 to a 30 per cent increase. In September most banks were complaining that they had already hit their ceilings. Because assets to capital must remain at a 10:1 ratio, the main commercial banks have also had to begin offering new redeemable preference shares.

First Bank, 40 per cent owned by Standard Chartered, was first in the queue two months ago with an offering of N25,000m in N redeemable preference shares at 9 per cent, which would strengthen its equity base by 41 per cent. The issue was well received and United Bank for Africa (40 per cent-owned by Banque Nationale in Paris) followed with a similar offering. There seems to be little doubt that Union Bank, the last of the big three commercial banks in Nigeria, will follow when the market is ready for more.

Bankers do not expect the new issues to cause an appreciable dilution in return on shareholders' funds, which last year averaged 25 per cent for the larger banks. In the short-term, bankers say, the present economic slow-down is causing a squeeze on liquidity and some increase in short-term lending rates, but they expect a pick-up by mid-1982 and a continuing healthy profit performance.

Profits, however, are almost exclusively the province of those banks with foreign participation. Ironically, considering the palaver over indigenisation of the foreign banks, they have emerged stronger from the experience at truly Nigerian institutions, backed by the federal government stamp. For most of the indigenous banks—largely state-owned—it has remained a struggle.

In fact, domination of the banking sector by the big three

has diminished only slightly since indigenisation in 1976. In 1973, United Bank of Africa, Barclays and Standard Chartered handled 67 per cent of total assets, 70 per cent of total deposits and 50 per cent of total loans and advances. Last year the figures were about 60 per cent, 55 per cent and 60 per cent respectively.

Mr R. O. Adewusi, deputy managing director of the National Bank of Nigeria, the oldest indigenous bank in the country, said the bias against local banks was strong among the largest companies, as well as among Nigerians.

Those big banks managed the economics of West Africa. They've got all the big accounts and there is little chance of changing that. "As for the small, Nigerian companies, he said the banking crisis of the 1950s (in which 19 out of 26 banks failed, all of them indigenous) remained fresh in Nigerians' minds.

But National Bank is profitable, and continues to grow Mr Adewusi said. Its less successful brethren would learn from their mistakes. "We also had large provisions for bad debts for many years. It takes a while to get it right."

Bankers explain that the tribal culture in Nigeria works against the indigenous banks.

COMMERCIAL BANKS' PROFITABILITY

	Return on average shareholders' funds (%)	Total loans and advances (million)
First Bank (1) (annualised)	23.9	19.1 1,074
United Bank for Africa (2)	22.7	26.4 1,213
Union Bank (3)	20.7	27.9 864
International Bank for West Africa (4)	11.5	37.6 379
Bank of the North*	10.4	29.1 405
Savannah Bank (5)	3.2	17.4 214
National Bank*	2.7	21.0 245
Societe Generale	2.3 (annualised)	62.6 230
Nigeria-Arab Bank (6)	2.1	22.5 31
Allied Bank (7)	1.5	27.0 32
New Nigeria Bank*	1.2	16.2 91
Pan African Bank	0.17	2.5 105
Co-operative Bank*	—	— 185
African Continental Bank*	—	— 403
Co-operative Bank of East Nigeria*	—	— 59
Wema Bank*	—	— 54
Mercantile*	—	— 71

(1) Standard Chartered, 40%; (2) Banque National de Paris, 40%; (3) Barclays, 20%; (4) Banque Internationale pour l'Afrique Occidentale, 40%; (5) Bank of America, 40%; (6) Arab Bank, 40%; (7) Allied Bank of India, 40%. *Wholly-owned indigenous banks.

Source: 1980 annual reports

cent of the bank's portfolio. He said the bank did not make money on these loans because of the personnel and paperwork costs.

"If they default, it's not worth the lawyer's fee to sue," he said, particularly as overheads had increased by 40 per cent last year.

Capital market surging ahead

IF BANKERS have to pay for business most aggressively, this is cheap money for a company moving into manufacturing," says Mr David White, a manager at Icon Merchant Bank, in which Baring Brothers of the UK and Morgan Guaranty of the U.S. each has a 20 per cent stake.

Mr Richard Cumberland, a deputy manager of Chase Merchant Bank, displayed a clutch of medium-term credit documents for companies like Rabiu Bottling and CFAO Nigeria, saying: "There's been a considerable increase in borrowing right across the board in the past two years with a lot more money trying to find remunerative homes."

He added: "There is sufficient foreign exchange so a company can come here, open a letter of credit, pay cash for its equipment, ge. financing between 10 per cent and 11 per cent, and incur no currency risk." About 65 per cent of merchant banks' liabilities are held in short-term deposits which earn 5 per cent interest; longer-term deposits (one year) yield 6.5 per cent. As a result, the merchant banks enjoy a

CONTINUED ON NEXT PAGE

Competition in the jungle is fierce

IF YOU are doing business with Bank of America, the chances are good that an office is not too far away from where you sit at the moment. Unless you happen to be in Rivers State, Nigeria, where you will have to charter a boat.

Bank of America's Nigerian affiliate, Savannah Bank, has three branches deep in the river delta swamps of eastern Nigeria and, all are inaccessible by road. In Sagbama, the Savannah Bank is one of eight brick buildings in a village of mud huts and palm frond roofs. Sagbama has no pipe-borne water, no general electricity, no telephones, no cars, but it has a bank.

Mr Tamuno Sera Benigo, the only banker in Sagbama, leads a quiet life. In the two years since he started the Savannah Bank branch in the village, he has granted two loans and opened 165 cheque accounts.

The Sagbama branch wasn't Savannah Bank's idea. Like all 20 commercial banks operating in Nigeria, Savannah is under orders from Nigeria's central bank to build rural branches throughout the country. The locations are up to the central bank.

Mention the rural banking scheme to a banker in Lagos and he will put his head in his hands. "We lose N100,000 a year on each one," one banker said. "And that is not counting the N50,000 start-up costs." Another banker said: "We have 27 rural branches and we lose money on all 27. I don't expect some of them to make a profit for ten years. Make that 20 years."

The purpose of the rural banking scheme, however, is laudable. The central bank intends that the investment of more funds in the rural areas should give more business opportunities to rural dwellers and check the flow of people to the cities.

In the two years since the central bank launched the scheme, 192 rural branches have opened. They account for 25 per cent of the total branch system and to June had collected only 1.6m naira (nearly £100m) in deposits and lent N22.3m, or 0.4 per cent of all commercial banks' loans in Nigeria.

The walk from riverside to the Savannah bank takes a few minutes. Sagbama, which has a population of about 4,000, has no sewerage system, no tarred

Carla Rapoport



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HEAD OFFICE

Nigerian Bank for Commerce and Industry, Tower Fernandez, 1-9 Berkley Street.
P.O. Box 4424, LAGOS.

Tel: 632670, 632675, 632676, 632677, 632687.

BRANCH OFFICES

1. The Representative, NBCI Central Bank Building PMB 3252 Kano Kano State
2. The Representative, NBCI 22 Sapele Road PMB 5949 Port Harcourt Rivers State Tel: 084-224247
3. The Representative, NBCI 35 S. Piran's Avenue Jos Plateau State Tel: 073-53861
4. The Representative, NBCI 63 Sapele Road PMB 1134 Benin City Bendel State Tel: 052-243461
5. The Representative, NBCI Central Bank Building 3 Kirikasam Road PMB 1547 Maiduguri Borno State
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12. The Representative, NBCI 8 Birnin Kebbi Road Sokoto Sokoto State

BANKING

It's a quiet life on the stock exchange floor

A STOCK EXCHANGE equipped with pink and yellow chalks and one large blackboard with 12 desks in front can't help but provoke a smile from those who have visited Wall Street or the London Stock Exchange. But activity on Nigeria's tiny exchange is steadily growing and its business with a market value of 4.7bn naira (about \$4bn), is by no means a joke.

The military government ceded the exchange from the country's freewheeling economy by pegging the prices of listed stocks which came to the market with the indemnification decree at artificially low levels. Since that time, shareholders have remained reluctant to sell, because yields are usually as high as 10 per cent against savings deposit rates of no better than 7 per cent.

Stock exchange officials do not want to see bidders on their trading floor. They envisage a slow development based on the credibility of the companies traded and the loan track in which it deals. They want the exchange to remain independent of the razing economic storms.

"If we can do this pain-

lessly, it's better for the country," said Mr Hayford Allie, director general of the exchange. "We don't need roller coasters in here. We've got enough outside."

In 1980, seven securities came to the market, including four government loan stocks worth N300m and three equity issues valued at N2.4m. In the secondary market, however, volume jumped by more than 7m transactions compared to 3.2m in 1979. The value of these deals was telescoped by government securities, but the activity has prompted some price movements upwards and in turn has given a hedge to price earnings ratios.

These ratios, which had been as long as 2, were now mostly in a range of 4 to 5. Mr Allie said and they continued to improve. A check on the price lists in May and again in October shows that the banks are strong performers, followed by construction companies. Union Bank shares, for example, gained 14 kobo in the period to K216. But the exchange isn't entirely free of influences: poor profit performances by manufac-

turing groups, hit by smuggling and import troubles, meant that 17 of the 49 manufacturing shares were trading below par (K50) in October compared to 11 below par in May.

Turnover compared with the number of shares outstanding has started to rise and is now 10 per cent. Of the total market N4.7bn, however, more than N4bn is in government loan stocks and this is where the major action takes place.

Of the 159 stocks listed, 51 are federal government loan stocks, one is a state bond, 14 are industrial loan stock (one more than a year ago) and the rest are equities. The equities break down into 49 manufacturing, six financial, 28 in the commercial sector and ten service listings.

"It's true that most people see the market as a 'savings million,'" Mr Allie said. "People are worried that if they sell, how will they make up their portfolio?"

"We are trying to educate Nigerians not to look at dividends, but to go for capital gains," he said. But he admitted that the gambling instinct was not strong in Nigeria.

This has been one of the many reasons the exchange has been unable to hire wholly owned Nigerian companies to the exchange. So far only a handful is listed and none has come forward this year. The new equities in 1980 were companies with foreign holdings.

Prof George Nwankwo, executive director of the central bank, maintains that Nigerian companies are reluctant to go public because of a "mutual distrust among them to form into bigger companies and their refusal to share or dilute ownership and control."

It may be some time before the chalk gives way to flashing electronic numbers. On the last week in September, when stock markets around the world were going haywire, Nigeria's tradine volume hit an all-time high of 319,832 units traded. The excitement peaked when two lots of more than 100,000 units were offered midweek.

"Somebody must be in dire need of money," a broker was reported to have exclaimed. For the moment, there still seems little better reason to sell.

Carla Rapoport

Room for everyone in insurance

INSURANCE, LIKE most markets in Nigeria, is bustling. Gross premium income has surged from N123 (about £100m) in 1975 to N485m this year. Although there has been some slowdown with the recent tumble in oil prices, there seems little doubt that premium income could reach N1b by the mid-1980s.

"We are expanding faster than we have manpower to fill," says Mr Dick Ritter of American International Insurance, which is 40 per cent owned by AIG, the American group. With more

than 70 insurance companies operating in Nigeria, most of them with premium income of less than N3m, the growth is mainly being achieved by the bigger groups. For the smaller ones, the scramble to stay afloat in many cases is their main occupation.

The impetus for growth on the part of the small companies is partly dampened by lack of competition. Despite its rapid expansion, there is still more insurance business than places to put it.

As a result, a fair proportion

of large-scale insurance underwriting is still done offshore. Insurance rates are thus in line with overseas rates. Unlike their UK and U.S. counterparts, which have to cut fees to generate volume, the larger companies operating in Nigeria are able to sustain reasonable profits on their underwriting activities.

Law Union and Rock Insurance, which is 40 per cent owned by the Royal Group of the UK for example, reported N747,000 in underwriting profit for 1980 against N433,000 for the year before.

"Companies are becoming more reinsurance conscious," says an official at Nigerian Reinsurance. The collapse of a few large companies recently and some big firms have given added impetus to groups looking to protect themselves from high risks.

Another area of potential growth is life insurance, in which only 3 per cent of all Nigerians have invested. Pension fund management and liability insurance are already taking off.

The new growth in capital markets has helped to solve the large companies' problem of trying to find remunerative homes for their money. Most of the larger companies said they would be subscribing to First Bank's recent N25m preference share offering and most invest in the stock market as heavily as possible, given the high yields.

Fraud remains a major problem and in many cases executives say they are often forced "to give a pen" to someone in a rural area whom they feel slightly less than confident about. "I've had employees dip into company funds and at home I would have cried fraud," said an official with a company with British participation. "But the money at first always goes back later on and I have to keep quiet because some of these people in fact, are very good."

The Government's prediction of a major agglomeration of small insurance companies after the Insurance Decree of 1976 has not happened. The smallest groups went out of business (those in non-life business are required to have at least N300,000 in share capital and N500,000 for life) and the rest remained small and independent or substantially larger, with participation from foreign companies. As a result, the market remains fragmented.

Those foreign companies which were obliged to reduce their holdings after the indiscipline decree in 1976 have said their personnel problems have been tough but the overall effects have not been dramatic.

Several overseas insurance companies are apparently considering a move to Nigeria. Such news won't ruffle many feathers among insurance executives already in place. Most agree there is plenty of room for everybody.

Carla Rapoport

Accountants in squabble

THE ACCOUNTANCY profession in Nigeria is in a lather. In the first week of September the House of Representatives passed a bill which, if passed by the Senate and approved by the president, would effectively reduce the amount of training necessary to work as an accountant in the country.

Searing editorials and front-page stories have appeared in the nation's newspapers and to many Nigerians, the issue has broader implications than those for just the accountancy profession.

The bill, if it passes into law, would recognise a rival to the Institute of Chartered Accountants of Nigeria (ICAN). This group, the Association of National Accountants of Nigeria (ANAN), proposes to shorten the three-year traineeship which ICAN requires before becoming a qualified accountant. Further, it would accept auditors within the Government or the chief

accountant of any company, irrespective of accountancy qualification, as full members of the association. They would then be free to practise their profession with accounting firms or set up their own accounting ant.

ICAN immediately blasted off letters and gave interviews saying the bill would legalise mediocrity and badly damage the reputation of the accountancy profession by lowering its standards.

ANAN responded by charging ICAN with fear of competition and said the association had not worked vigorously enough to make accountancy courses available to more Nigerians. The proposed post-graduate courses, it was claimed, would train more accountants more evenly throughout the country.

Those outside the profession see ANAN as perhaps the first of many possible attempts to spread the opportunities of

Nigeria's fast-growing business sector among the young people.

For Nigeria, however, the dilemma is an acute one. Accountancy firms complain they have trouble finding good candidates for the traineeship programmes they operate.

Further, with a developing profession like so many in Nigeria, it is difficult to inculcate top-quality standards in all employees quickly enough.

Businessmen complain bitterly that the team of accountants who arrange to audit their books are often well-dressed but not well-trained. "I really have to have it all done beforehand and then say what they should do," says the staff accountant for an American company in the oil field operating in Nigeria.

At the moment ICAN has 2,500 members, of which 1,000 are practising accountants in accountancy firms.

Carla Rapoport

Capital markets surge

CONTINUED FROM PREVIOUS PAGE

healthy spread and are not lumbered with the costly, labour-intensive retail operations of rural imperatives. These factors, on top of hefty non-credit earnings, mean that merchant banks' growth in profitability is extremely strong (see chart).

Hill Samuel, the UK merchant bank, sold its share in Nigeria's oldest merchant bank, Nigerian Acceptances, to avoid a showdown over its South African activities. Continental Illinois of the US bought the stake and has much to be pleased with. According to a bank official, profits this year will be 75 per cent up on the previous year and return on average shareholders' funds will be 37 per cent.

Non-credit activities play a strong role in these booming profit lines; the doubling of profits last year included an increase in non-credit income of N3.1m to N8.5m. Thanks to

these strengths, merchant banks' total assets and liabilities doubled in the last two years to N1bn at the end of 1980.

Another development in the money market has been the further shrinking of the proportion of short-term assets, mainly treasury bills, and the expansion of medium-term paper, mainly treasury certificates. New treasury bills were issued only to replace maturing bills.

Total money market assets outstanding went up by 84 per cent from 1978 to 1980, reaching N5.4bn at the end of last year. According to central bank figures, the increase was due to the growth in treasury certificates, certificates of deposits and the tiny but growing commercial paper market.

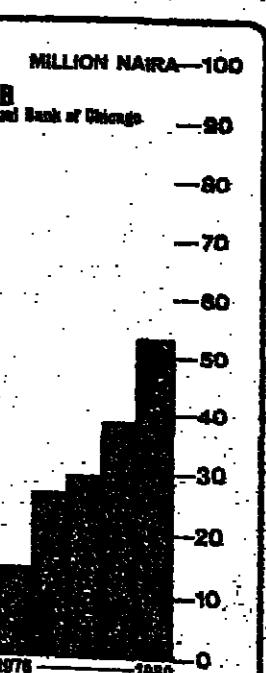
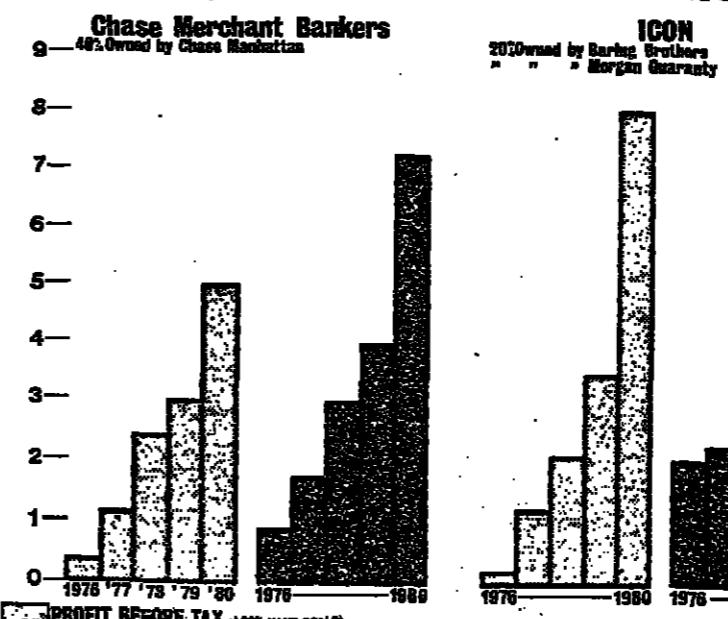
In 1980, treasury bills accounted for 39.4 per cent of the total, down from 45 per cent in 1978, while certificates jumped 56 per cent last year.

While only a handful of companies has tapped the commercial paper market, the total value of paper outstanding at the end of last year doubled to N48m from year-end 1979. The growth has again been largely taken up by the commercial banks which hold 92 per cent of the total. Certificates of deposit outstanding climbed to N126m in 1980, in contrast to a decrease a year earlier.

Other avenues for credit include the Nigerian Industrial Development Bank (NIDB), the Nigerian Agricultural and Cooperative Bank and the Nigerian Bank for Commerce and Industry. Accused of "armchair" financing, these banks have not grown as quickly as their private-sector counterparts, but they continue to make progress and offer financing packages, often in exchange for equity.

Carla Rapoport

PROFITS FOR MERCHANT BANKERS



JP/1 in 1/1

INDUSTRY

NIGERIA XXIX

Although most companies are philosophical about their fluctuating fortunes, there is some unease, Mark Webster reports.

Industrialists claim Government fails to keep promises

INDUSTRY has had unusually mixed fortunes during the past two years. Those manufacturers with effective protection against cheaper imports and smuggled goods have continued to show a healthy profit. Others, such as textiles, footwear, cigarettes and tyres, have been laying off workers and cutting production as a surge in legal and illegal imports has threatened their markets.

Metal Box Nigeria declared a pre-tax profit of 10.2m Naira (about £3.5m) on a turnover of N35.5m in the 12 months ending March 31—its most successful year. At the same time Dunlop showed a trading loss of N2.6m for the first six months of this year as it was hit by increased imports, higher production costs and power cuts.

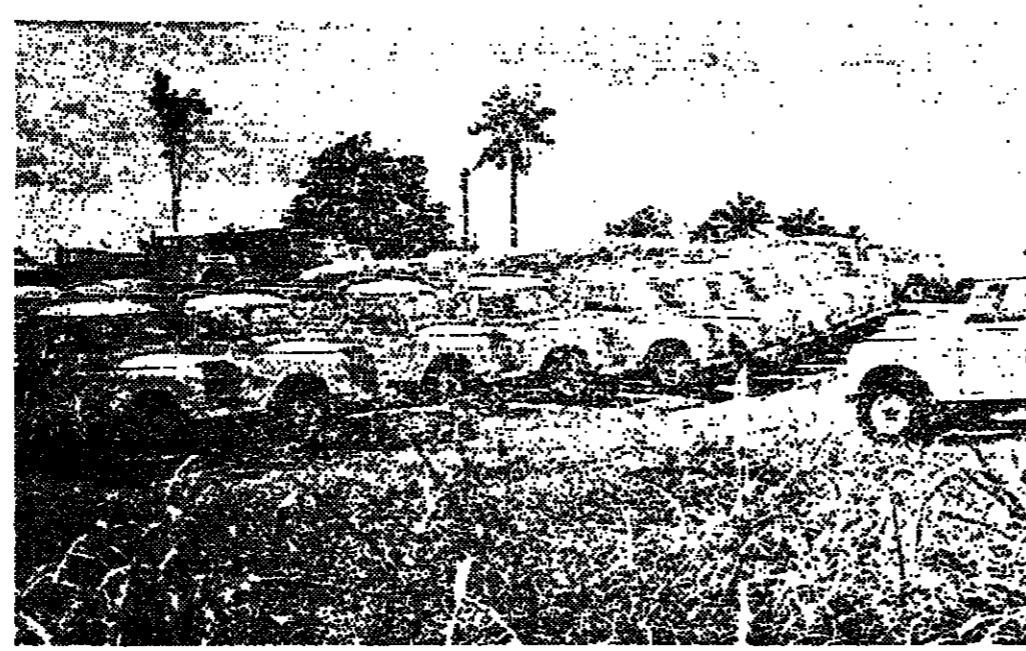
Most companies remain philosophical about the rapid changes in fortunes of the manufacturing sector and look at their profitability over a scale of several years. But there is unease about the lack of action by the present Government since it came to power in October 1979. "They're big on promises but they don't deliver the goods," one industrialist said.

Waning

The Manufacturers Association of Nigeria, which groups about 500 enterprises, stated in its annual report that 1980 "opened with a lot of optimism brought about by the declared intentions of the new civilian Government in its first budget. But this optimism started waning as the year progressed due to the conflicting statements coming from various Government agencies... at times it appeared that the administrative tail was wagging the political dog."

This view is shared almost everywhere in industry. The policy statement by the Ministry of Industries, which is detailed in an accompanying article, was warmly greeted by manufacturers who expected the present administration to be sympathetic to their demands. But since then, legislative delays have added to familiar problems—power cuts, water shortages, bureaucratic hassles and high overheads.

Despite the difficulties, the improvement in oil fortunes



Land-Rovers straight off the production line at BL's plant at Ibadan

materials

The result is that Nigerian industry today shows serious distortions in its profile. About 75 per cent of all raw materials for industry were imported in 1980. There is little or no sign of intermediate components industries or capital goods manufacturing developing. The private sector re-invests in those areas it already finds profitable and the public sector is only slowly developing primary industries such as steel.

The Guidelines to the Fourth National Development Plan 1981-85 project annual growth in the manufacturing sector at 15 per cent with a heavy investment programme by the federal and state governments. But in the past, some of the worst performers in terms of growth have been the very industries which the Government said it wanted to encourage. Domestic resource-based industries such as food processing and textiles have fared worse than most in past years.

INDEX OF MANUFACTURING PRODUCTION (1972=100)

Products	Weight*	Percentage change	
		1979†	1980‡
Vegetable oil	6.2	16.3	12.5 -23.3
Sugar	2.6	116.2	122.2 5.2
Confectionery	4.5	119.4	210.6 76.5
Soft drinks	5.6	433.5	486.3 12.2
Bear (including stout)	28.2	310.8	364.3 17.2
Cigarettes	20.3	117.3	116.8 -0.4
Cotton textiles	24.4	184.2	196.2 6.5
Other textiles	4.5	1297.1	1412.9 8.9
Footwear	1.6	128.8	127.9 -0.7
Paints and allied products	1.8	274.6	316.0 15.1
Soap and detergents	12.6	325.5	340.3 4.5
Refined petroleum products	4.8	150.6	182.3 23.7
Other petroleum products	17.0	93.1	119.9 28.8
Pharmaceutical	1.8	227.2	238.9 5.1
Rubber	1.1	112.6	112.8 1.1
Cement	6.0	161.9	162.0 0.1
Tin metal	1.4	40.9	40.0 -2.2
Roofing sheets	3.5	218.6	250.0 14.4
Vehicle assembly	0.7	1138.9	1363.9 19.3
Radio, changers, TV—assembly	1.3	187.4	240.8 28.5
TOTAL	15.2	237.5	262.6 11.0

* Derived from 1972 value added. † Revised. ‡ Central Bank estimates.

Metal Box is considering installing back-up generators for its stand-by power equipment to protect sensitive machinery from sudden power cuts and surges.

Imbalances

But isolated examples of high profitability and growth in manufacturing cannot mask the grave imbalances which have occurred in the development of the industrial sector. Dr Uchidigbo Okonkwo, head of research at the Nigerian Industrial Development Bank, said:

"The overall growth of the industrial sector has been impressive but it is the composition of that growth which is worrisome."

The pace of industrialisation in the 1950s and 1960s was rapid. Starting from a small base, manufacturing grew at 22 per cent a year—three times as fast as gross domestic product. But there was a heavy concentration on light industries producing consumer goods which had little or no link with the rest of the economy, and were heavily dependent on foreign expertise, technology and raw

material exercise have been obliged to re-invest heavily because of the restrictions on remittances. But there has been little fresh investment.

The overwhelming importance of the oil industry means that manufacturing accounts for only 5.2 per cent to gross domestic product, according to the latest series of national accounts. This compares with an average of 25 per cent for other middle income countries.

One of the reasons for this poor performance is that investment has been attracted away from industry into more profitable sectors such as trading. Foreign companies with minority holdings in Nigerian concerns believe that unless the Government's actions can match its intentions, industrial growth will continue to be erratic and unbalanced.

fertilisers.

Although the development plan states: "The overall objective of government policy... will be to encourage the maximum growth of investment and output so as to ensure a full realisation of the country's industrial potential in the shortest possible time," manufacturers believe that unless the Government's actions can match its intentions, industrial growth will continue to be erratic and unbalanced.

NNPC IS PIONEERING THE DIVERSE TECHNOLOGIES NIGERIA NEEDS FOR THE YEARS AHEAD

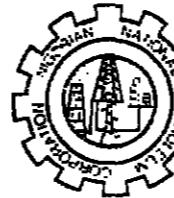
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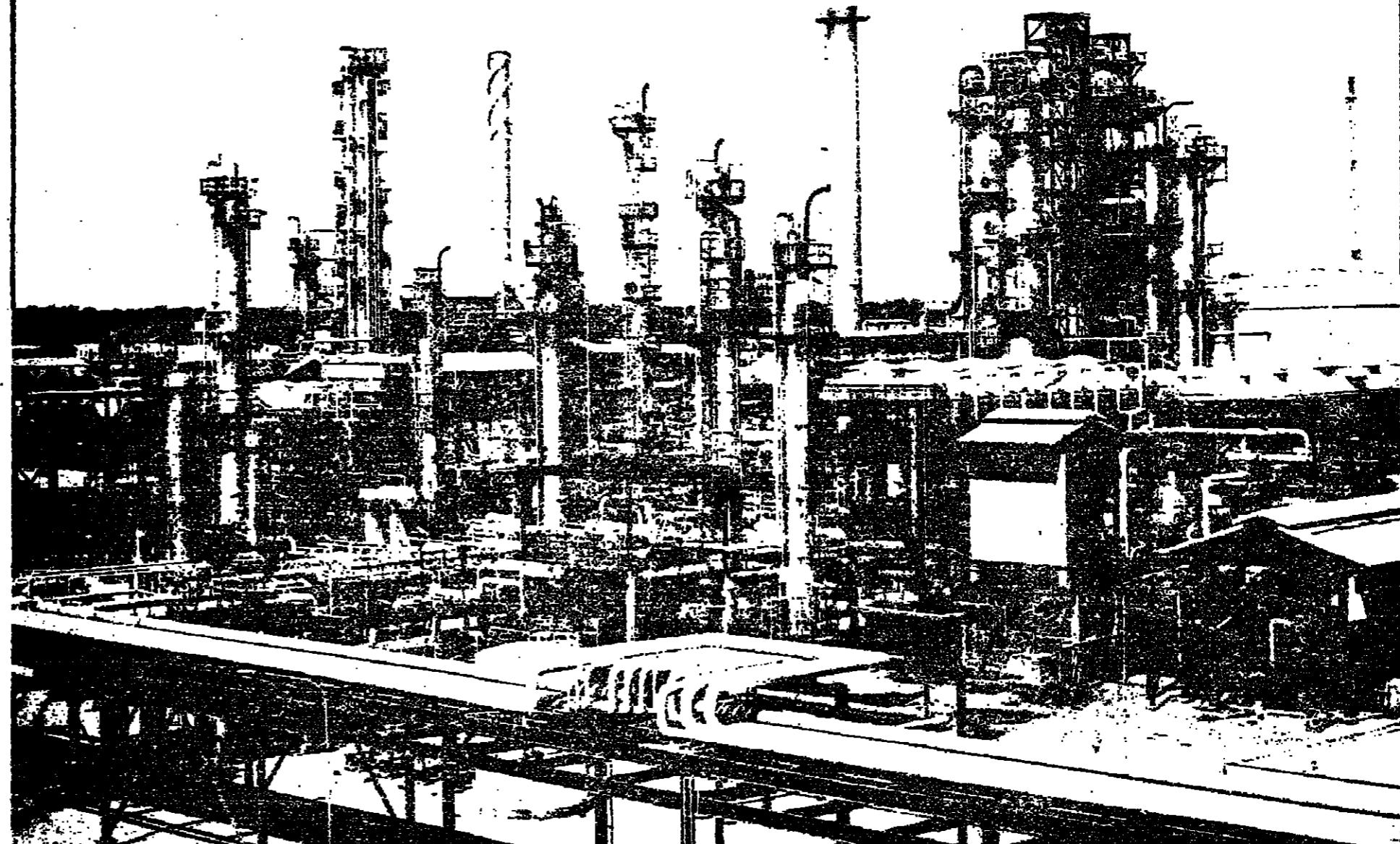
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Mark Webster

Fine ideas but little action

MALLAM Adamu Ciroma, the Minister of Industries, published the Government's strategy for industrial development to encourage investment. But since then little has been done to put the ideas into practice, businessmen complain.

In his 1981 budget address, President Shehu Shagari said he would use fiscal measures "as a means of achieving industrial development based on an increasing use of local raw materials, industrial dispersal and as a means of encouraging exports of manufactured goods."

To encourage industries to set up away from the main urban areas, he promised a sliding scale of import duties on raw materials, and to encourage exports, there would be a refund of duty paid for any imported raw materials used for export goods. The overall aim, he said, "is to encourage actual manufacturing rather than mere assembling."

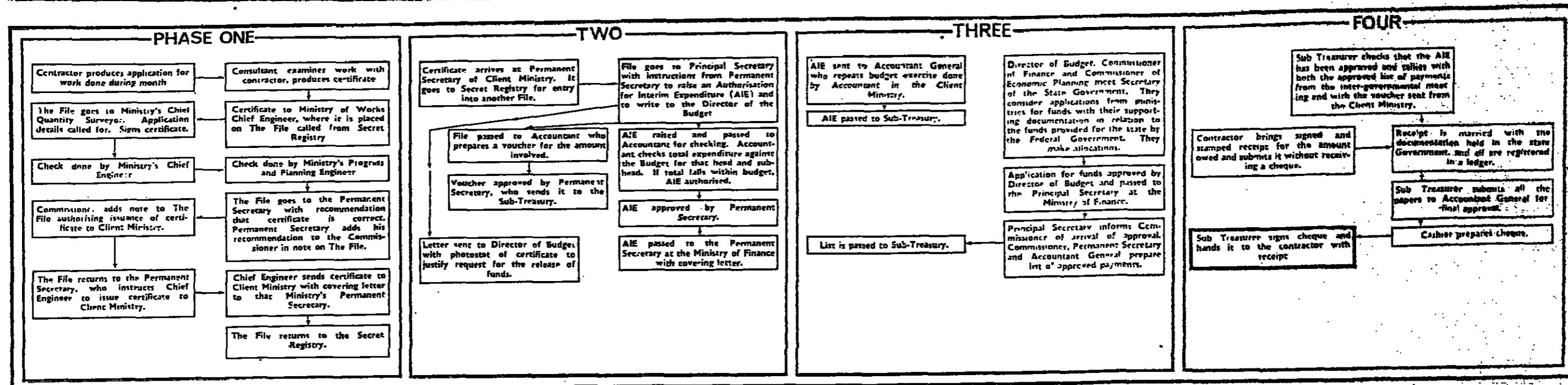
Industrialists say the measures are insufficient to persuade new investors to set up shop in the hinterland. They also point out that with the Finance Bill for the 1981 budget still awaiting approval by the National Assembly, the few measures the Government has taken have still not become law.

Urgent need

Yet in his policy statement, Mr Ciroma promised: "An urgent need is now felt... for a comprehensive review of our industrial objectives and policy and a reorientation of our industrialisation strategy to bring it in line with our new set of objectives."

The Minister said: "There has been an unfortunate complacency and undue satisfaction with the mere physical establishment of industries, regardless of the source of raw materials and other inputs, and without any noticeable efforts to increase local value-added."

He set the principal objectives of the Government as maximising local value-added—using local raw materials, encouraging agro-based industries, developing backward and forward linkages, increasing training



Charting the course of delay

CONSTRUCTION companies winning contracts from the state governments face at the best of times problems in extracting progress payments from unwieldy bureaucracies. These problems are likely to increase over the next few months as the flow of funds to the states from the Federal Government slows down.

Some states with development programmes costing more than the reduced flow of funds from the Federal Government can cover their own debts, leading, for example, Taylor Woodrow to stop work on a road contract in Niger.

Complication

But the very complication of the bureaucracy works in favour of delayed payments, especially when the contract is not with a Ministry of Works but with another ministry, so that an additional bureaucracy is brought into play. This would be the case when the Ministry of Education signs a contract for, say, a new college and then assigns the Ministry of Works to represent it.

The procedures work in the

fashion of the accompanying flow sheet. The movement of a file from one office to another, always taken by messenger, the ability for the process to be held up at any point in a series of about moves, means that the extraction of one payment may take, and usually does, a minimum of six weeks.

The process involves, after the submission of the initial demand, a fanning out among various ministries, consideration at the high echelons of the state government, checking and double-checking and an eventual pulling together of all the pieces of paper without any indication of discrepancy before the contractor receives a cheque.

But the catch for the contractor is that a monthly application for payment cannot start its bureaucratic run until the original Ministry of Works file is back in the Secret Registry. Practically, this means that a backlog starts building up every three months, when two applications might start running through together.

Paul Cheeseright

Moves to cut cost of government building

THE PRESENT administration is trying hard to cut what it considers the excessively high cost of government construction contracts. After the publication of a report earlier this year on the subject, it has already made the first steps towards streamlining the system for awarding federal contracts and tightening costs.

One of the first acts of the civilian administration was to set up a ministerial committee to look into contract prices. The resulting report highlights some of the factors which have pushed the cost of government contracts in Nigeria to twice the level in Kenya and 130 per cent higher than Algeria, another oil-rich developing country.

The committee found that the explosive growth of contracts which followed the tripling of oil prices in 1973-74 was not matched by an increase in the capacity to execute them. As a result, Nigeria has paid extremely dearly for much of the building work which has been done. After reviewing the entire industry, the committee made the following main recommendations:

- Contracts should be awarded on an "open tender" basis.
- The time lag between evaluating and awarding tenders should be greatly reduced.
- Ministry officials should follow a project through, even after a contract has been awarded, and not leave it to the consultant to monitor.
- A National Construction Development Council should be set up to encourage the development of indigenous contractors as a counter-weight to expatriate firms.
- Highway projects of more than 100 kilometres should be split into sections of between 50 km and 60 km.
- Personnel in construction companies should be rapidly indigenised to cut costs and speed the transfer of technology

Works to monitor the basic price of raw materials in the construction industry, compare contract rates and collate any other information likely to be useful to the Tenders Board when agreeing a contract price.

● All ministries which do a lot of construction work should set up their own consultancy and design organisation.

● Ministries should alert services such as posts and electricity about new building as long as possible before work begins.

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● A National Construction Development Council should be set up to encourage the development of indigenous contractors as a counter-weight to expatriate firms.

● Highway projects of more than 100 kilometres should be split into sections of between 50 km and 60 km.

● Personnel in construction companies should be rapidly indigenised to cut costs and speed the transfer of technology

into Nigerian hands.

● Import of building materials should be relaxed and local building material capacity expanded.

● Commercial and merchant banks should be urged to play a more active role in granting loans to indigenous contractors.

● Mobilisation fees for new contracts should continue to be paid, provided they are tied to a performance bond, are not more than 15 per cent of the contract sum and are not paid in a foreign currency.

The committee stated that "because of the rapid increase in the volume of construction activity in recent years without a corresponding increase in capacity, there has been a tendency to invite tenders without sufficient preparation." It adds: "Even for a single contractor mobilised within the same area and during the same time period, there is evidence of wide ranges of prices for the same items in the bill of quantities for different projects."

There have also been problems because of the long time lag between tendering and awarding the contracts.

For most contracts in recent years, there has been a lag of between 12 and 18 months from the time of tender to the award of the contract. This state of affairs makes planning difficult for the contractors who... allow for such a contingency by an unanticipated increase in their unit rates."

The committee's report also admits that there have sometimes been long delays in payment for work "when funds are not immediately available. Sometimes certificates have remained unpaid for more than six months, leading to a liquidity crisis for the contractors concerned." This uncertainty is built into the contractors' costs, the committee says.

The report accuses the expatriate companies which dominate the construction industry in Nigeria (although they all have 60 per cent Nigerian participation) of achieving a monopoly in one area of the country and suggests this may lead to collusion over contracts.

The report says, the solution is to encourage "strong and virile indigenous building and civil engineering contractors."

The report points out that the shortage of some building

materials adds to the cost. Nigeria produces only 5 per cent of total demand of sanitary ware and ceramic tiles, for instance, and in other cases the quality of the material produced is much lower than imported goods. The only way to force prices down would be to liberalise imports, if says.

The government has already set up a cost monitoring unit and it hopes to implement some of the other measures recommended in the report within the near future, especially those designed to favour the growth of a domestic construction industry.

"Report of the Ministerial Committee on the causes of the excessively high cost of government contracts in Nigeria," Federal government press, Apapa.

Mark Webster

A daunting dream of Abuja

officially to support £300m of credits for Abuja indicated belated British determination to contest this dominance. And the offer was adroitly timed.

Although the Nigerian Government is determined to press ahead with Abuja despite the downturn in oil revenues and is assumed to have enough cash to meet existing commitments, it is now accepted that it will seek credits to finance new contracts.

There have been signs that the oil problem is causing pressure payments to contractors to be delayed. Two signatures are needed on the cheques. The first is placed when the payment authorisation has wound its way through the bureaucracy. The second goes on when it is established there are funds in the bank to meet the cheque. That second signature is sometimes being more tardily applied.

For the present, however, contractors are probably less worried about that than they are about the security situation and the fear that the disorder more commonly associated with Lagos is spreading to Abuja.

A gang robbery which led to the murder of a German man and an assault on a German woman has led to all the expatriate camps and offices being placed under armed police guard. It was an incident which, individual considerations aside, the Nigerian Government could ill afford.

While competition for Abuja contracts may be intense, the Nigerian Government still remains dependent on expatriate skills and techniques to bring its Abuja dream to life. Concern about personal safety could diminish the commercial attractions of selling those skills.

Paul Cheeseright

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INDUSTRY

NIGERIA XXXI

Steel industry undergoes a difficult birth

ON TWO sites, hundreds of miles apart, Nigeria's steel industry is being born. In a remote part of Kwara state, on the banks of the River Niger, the foundations are being laid for the Ajakouta blast furnace. Away in Bendel state, near the bustling oil town of Warri, the finishing touches are being put to the direct reduction plant of Alajia.

The establishment of Nigeria's iron and steel industry is proving one of the most costly and hotly-contested aspects of its industrial development programme. The plans have been criticised for being too expensive, for establishing both direct reduction and blast furnace techniques at the same time, for inadequate integration with locally available raw materials and, in the case of Ajakouta, for long delays in getting the project under way.

The Steel Development Authority in the Office of the President answers the critics by saying that a steel industry is an essential prerequisite for future industrial development. President Shehu Shagari, on a visit to the Ajakouta site, called steel "an indispensable tool for economic self-reliance" and the Fourth National Development Plan guidelines state: "The extension of manufacturing activities... largely rests on the realisation of the steel projects."

Although the former military government committed the country to the two steel complexes, as well as three rolling mills in other parts of the country, President Shagari has stated his "unshakable belief" in the project. During his tour of Ajakouta he said: "I shall spare no effort during my tenure of office in superintending the speedy execution of this important national project... it is a matter of concern to me and my Administration that 20 years since the idea was conceived, no substantial headway has been made."

The less troublesome of the two projects has been the N1bn direct reduction plant being built by a German-Austrian consortium near Warri. The plant should be commissioned on schedule by the end of 1982 and dry-runs on the equipment are now taking place. It will have capacity to produce 960,000 tonnes of steel a year, of which 330,000 tonnes will be made into finished products on site and the remainder will be transferred by barge, rail and road as billets to the rolling mills.

The site was chosen because of the plentiful natural gas supplies nearby, the availability of water for the complex and the port facilities. All the iron ore for the Alajia complex will have to be imported for the foreseeable



Nigeria Railways' workshops in Lagos: steel development will call for a big increase in rail capacity—and provide demand for new rolling stock

able future because the iron ore from Nigeria's own Itakpe mine is not of high enough quality. The bulk of the ore will come from Guinea-Conakry (1m tonnes a year) with the remainder coming from Liberia and Brazil.

The Indian consultants working on the plant, Metallurgical and Engineering Consultants (MECON), had advised the military government to expand the direct reduction plant to a capacity of 2.5m tonnes a year in preference to the Ajakouta blast furnace. Although the government decided to press ahead with both projects, the Alajia plant could still be expanded considerably in the future if funds are available. The foundations have been laid to accommodate any expansion.

There has been a great deal more delay over the giant Ajakouta complex being built by the Russian Tiaipromexport company. The first feasibility study was produced in 1958 and the site was chosen in 1974, but the contract was only signed with the Russians in 1979. There was then confusion over whether the contract included the civil engineering works and further delays when the Russians produced none of the plans in English.

The Government awarded N800m worth of civil engineering contracts last year for the foundations with the bulk of the work going to Julius Berger, Fougner and Dumez. Wimpey has won a small contract for building the training school. Work is now going ahead fast on the foundations, the infrastructure and the port, according to the Nigerians, and 300

Russians are already in Nigeria, to be followed by a further 5,700 when the major works get under way.

The Russian plant was described by one Western expert as "good solid stuff" and the specifications demanded for the foundations have shown that the Russians intend building a very substantial structure. But the Nigerians reject any suggestion that they are being sold outdated technology and stress that the blast furnace method was chosen because it could use the poor quality iron ore deposits at Itakpe and the country's own coal—although that will have to be supplemented with imported coking coal of higher grade.

In May this year, Mecon were brought in as consultants along with the Indian based Pan-African Consultancy to smooth over the friction which had been causing concern over the project. But even with their help, it is unlikely that Ajakouta can keep to its schedule of using imported steel billets in the rolling mill by 1983 and having the first blast furnace functioning by 1985.

When it does start producing, few people now doubt that it will be turning out some of the world's most expensive steel. The total cost of the project including infrastructure is likely to exceed N5bn and its initial production will only be 1.3m tonnes a year although it can then be expanded to 2.6m and eventually to 5.2m if it proves economically attractive.

Cross River state has also announced that it will be building its own rolling mill in Eket local government area at a cost of N32m. If the funds can be raised, the mill will be built with help from the Italian company Danelli and Buttrini and part of the finance is from Italian banks. But the project does not apparently have Federal Government backing for a loan.

Mark Webster

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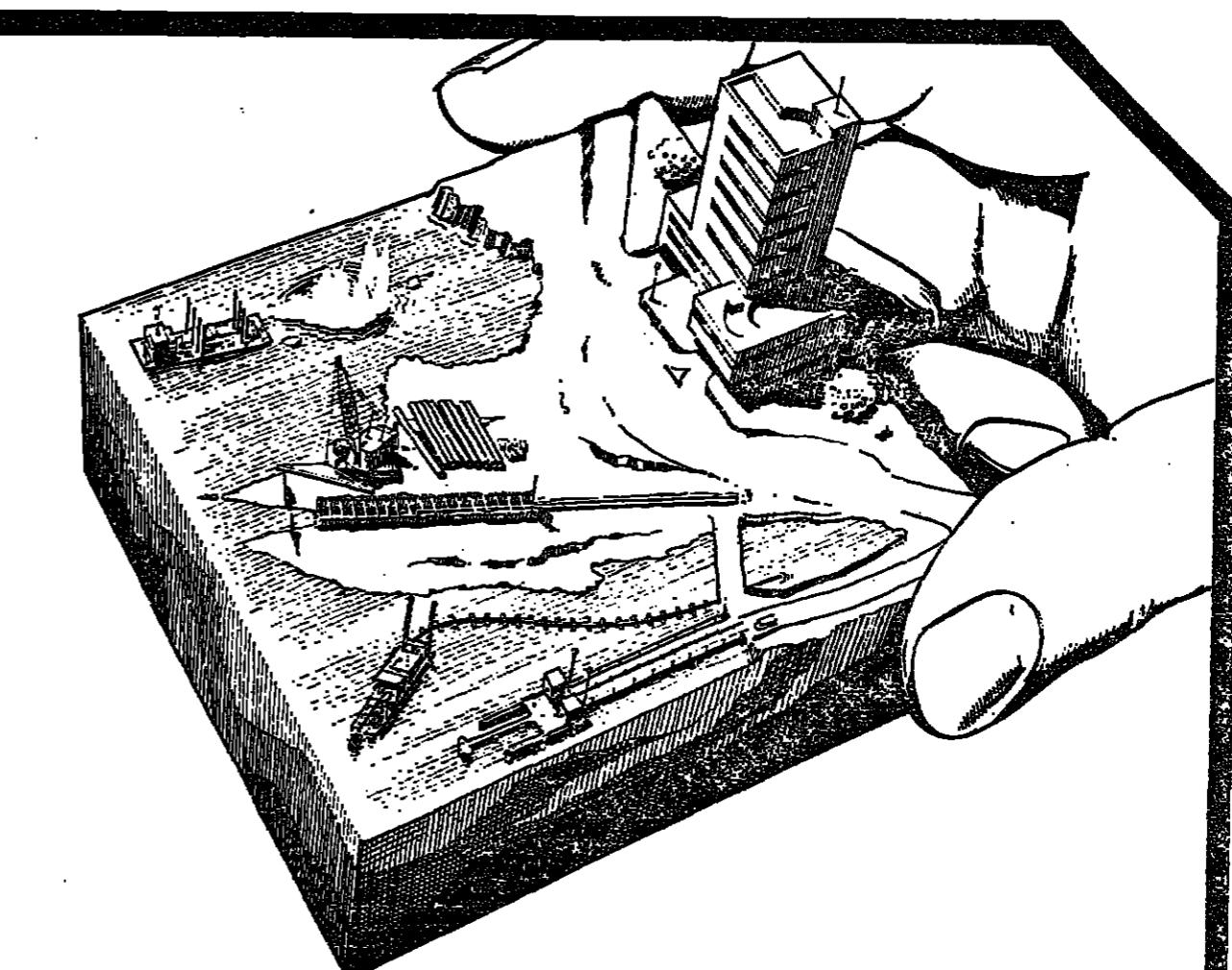
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Brewers press to meet demand

THE NIGERIAN brewing industry is running to try to catch up with fast-growing demand. There is at least one brewery in 14 of the 19 states and newcomers are setting up while established companies are expanding as rapidly as they can. Although brewing faces problems similar to the rest of Nigerian industry—power cuts, water shortages and poor communications—it has a bright future.

Since 1970, domestic beer production has increased from just over 1m hectolitres a year to 7.8m hectolitres in mid-1981. The industry plans a N600m investment programme over the next three years which will take installed capacity to 9.5m hectolitres, nearly closing the gap between production and demand.

Investment in the brewing industry was helped considerably by the Federal Government's decision to ban beer imports in 1977 and—unlike many other industries it has not been hit by the wave of smuggling. Only 2 to 3 per cent of total beer consumption is accounted for by smuggling, largely because of the low return on such a bulk item but also because there is real brand loyalty among Nigerians for local beers.

But while brewers have been able to cope with infrastructural shortcomings by installing stand-by generators and digging boreholes for their water, they have been affected by the erratic price increases which the Government has allowed. The two biggest breweries—Nigerian Breweries and Guinness—have had mixed fortunes during the past five years as profit margins have been squeezed by rising overheads and the Government's reluctance to increase factory gate prices regularly.

Nonetheless, they are in a far more fortunate position than many other industrial concerns in Nigeria. Nigerian Breweries is the biggest in the field with 26 per cent of the beer market for its Star and Guilder brands. It is 60 per cent Nigerian while the main foreign shareholders are UAC's International arm, CWA Holdings and the Heineken brewing

company, which also provides the technical expertise.

Mr Trevor Davies, managing director of Nigerian Breweries, said the company showed pre-tax profits of N40m on a turnover of N174m last year and was anticipating "steady growth" for the future. It is building Nigeria's biggest brewery with a capacity of 1.1m hectolitres a year at Ibadan at a cost of N70m. Nigerian Breweries has also launched Nigeria's first bottled beer, Green Sands, this year.

Guinness is the second biggest beer producer and Guinness UK is the largest foreign shareholder. The company is investing N85m on an extension of its Ikeja brewery for Harp lager and over the next 10 years plans to build another brewery in the East and one in the North. In 1980, Guinness declared pre-tax profits of N21m on a turnover of just under N152m. Although figures are not yet published turnover for 1980-81 is expected to be up to N180m.

While profitability is good, the breweries have little grounds for complaint. But they make out a strong case for giving smaller but more regular increases in the factory gate price. They have had to wait as long as two and a half years between price increases which has undermined their efforts at long-term investment.

The breweries also remind government regulators that they have their fair share of additional costs because of local problems. Thus in the Guinness 1980 annual report, Alhaji S.O. Obadanosi, the outgoing chairman, commented: "The brewery was flooded with increasing severity and increasing frequency throughout the long rainy season. We regret that there is no sign of any move by the authorities to improve drainage in the area."

Despite the problems, the growth of the brewing industry has attracted a number of the big names into the market. Kronenbourg has an interest in two new breweries and Skol in another. Whitbread has an interest in one new brewery and its Mackeson stout is being produced by West African breweries. But the demand is apparently non-existent for British style darker beers.

The high revenue potential has also made brewing a popular target for government both at the state and federal level.

The states have invested heavily in brewing and six of them now have their own breweries. At the federal level, excise duty on beer is a major source of non-oil revenue.

The excise duty on beer provided the Federal Government with N90m in revenue for 1980 and the 1981 budget estimates revenues of N125m. The brewers play a major role as tax collector. Given their efficiency as a low cost tax gatherer it is almost certain that the excise duty will be increased in the next budget. However, since the last increase in excise duty had no discernible impact on the retail price—mainly because the traders' margins were already so high—there is little fear that an increase in excise duty will affect consumption.

Mark Webster

Distribution the way to quick riches

THE UNTAXED profits of the distributors of beer are roughly three times the taxed profits of the brewers, according to one industry expert.

All the big brewers are deluged with letters from the humble market manny to some of the best-known names in the land asking if they, or their wives, can become distributors for their brand: it is one of the quickest ways to get rich.

On a rough estimate, a bottle of beer leaves the brewery at an official price of just over 56 kobo. The big brewers will deliver the beer to the distributors' premises free of charge. Officially, the distributor is allowed a margin of more than four kobo a bottle, which takes the price to the retailer to around 60 kobo a bottle, and distributors sign a contract with the brewers that they will not charge more.

In fact, it is generally

assumed that the distributor sells his case of 12 bottles at N10 to N12. On the basis that he takes 500 to 1,000 cases a week and his only overhead is his warehouse, the appeal of being a distributor is obvious. But it makes a nonsense of the officially published retail selling price of 68 kobo a bottle.

However, the little retailer with his five or 10 cases a week is not complaining because he can put beer on his shelves at anything from N120 to N150 a bottle, depending on his location and the brand for sale. Star, Guilder and Harp all command a premium throughout the country.

The big brewers have taken care to spread their products nationwide in anticipation of the market opening up throughout Nigeria. But even though Nigerian Breweries, for instance, is prepared to take its beer to distant Maiduguri at no extra

cost to the distributor, funny things happen once the beer has been delivered.

The widespread shortage of

beer and the loyalty to certain brands means that small traders will travel hundreds of miles to bring the beer back to where the market will pay for it. One trader drove from Kaduna in the north to Onitsha market in the east to buy a popular brand which, according to the brewer, should not have been there in the first place.

The brewers cannot go into distribution themselves, even if they wanted to, because trading has to be 100 per cent Nigerian owned under the terms of the indigenisation acts. "Free supply is the only way to bring prices down to more reasonable levels," said one brewer.

"And that's what everyone in the industry wants"—except, of course, the traders.

Mark Webster

AGRICULTURE

NIGERIA XXXIII

Agriculture's revival a top priority

EARLIER THIS year Prof Emmanuel Edozien, special adviser to President Shagari on economic affairs, cited some impressive statistics to illustrate government commitment to "revitalising the agricultural sector."

In 1978-79, only 8 per cent of government's capital programme was earmarked for the sector, rising to 7.2 per cent in 1979-80. It rose substantially to 11.3 per cent in 1980, and in the 1981 budget, 1.62bn naira (about £1.3bn) — 12.7 per cent of the capital programme — was allocated.

There is no doubt that rehabilitation of agriculture, which provides a living for 70 per cent of Nigeria's population, is the priority for a government determined to revive export crops and reduce food imports running at more than N1bn a year.

Two programmes in the past — Operation Feed the Nation, and the National Accelerated Food Production Programme — made little impact, and in April, 1980, President Shagari launched yet another attempt: the "green revolution," a carefully researched appraisal, drawn up with the help of World Bank experts of the shortcomings in the sector and proposals for rehabilitation.

The statistics cited by Prof Edozien are certainly an illustration of government commitment, but the underlying practical problems are considerable. Eighteen months later it is too early to assess the success of the "green revolution" or the impact of increasing spending in the sector. But the state of agriculture in 1980 illustrates the difficulties which remain to be overcome.

As the central bank report for the year notes, federal and state governments continued with their programme on irrigation, bush clearing and the supply of subsidised inputs to farmers. "However, despite these efforts the agricultural sector performed below expectation during the year."

Staple-crops production rose a mere 0.3 per cent while other crops (tree crops, vegetable oil, oil seeds and industrial crops) were up 1.8 per cent — the poor performance in part caused by bad weather and a high incidence of disease.

At 409,000 tonnes, the volume of commodity board purchases of some crops (cocoa, seed, palm kernels and rubber) was 23 per cent lower in 1980 than in 1979. Bonus guaranteed by the central bank under the agricultural credit guarantee scheme were nearly 15 per cent down in number and 8 per cent less in value than the preceding year.

The figures illustrate the

general poor record of credit in the sector. Commercial banks are required to set aside 8 per cent (raised from 6 per cent) of their total loans for agricultural projects. Such loans receive a 75 per cent guarantee under the scheme, but they remain unattractive to the banks, which are required to deposit the difference between loans in this category that they actually make and the 8 per cent target.

The problems of adequate security and the time-consuming process of evaluating projects make it an unprofitable venture. Many banks regard money held (without interest) at the central bank preferable to the effort and risk of fulfilling the quota.

The bank graphically illustrates some of the problems faced by the nine river basin authorities. Although they have made modest progress, their operations have been constrained by several problems relating to land acquisition, finance and manpower.

Problems of land relate to the perennial issues of acquisition and compensation which have been complicated by the land use decree (which attempts to regulate land tenure), the bank says.

"In addition, the flow of funds to the projects falls far below the requirements, mainly because of the large numbers of authorities involved and the spending fell below this. Unlike many African coun-

tries, the report points out that prices of agricultural products have not been kept artificially low. "The prices of most food grains and palm oil and groundnuts in fact rose steeply until about 1978," and in most cases they also rose relative to the cost of living index."

If these are some of the problems at an institutional level, the difficulties for small farmers, who dominate production and work on holdings of usually less than three hectares, are equally demanding.

One recent report listed seven obstacles to increased production:

- The drift of able-bodied men from the countryside to the towns which, together with the spread of primary education, has created a labour shortage in some areas;

- inadequate extension services;

- erratic supply of inputs such as fertilisers and pesticides;

- inappropriate research support;

- poor rural infrastructure, notably feeder or access roads;

- low level of investment in agriculture over the past decade;

- the relatively low priority accorded to agriculture by the Government in the implementation of programmes. In the Third National Development Plan, only 8 per cent of capital expenditure was set aside but spending fell below this.

Unlike many African countries, the report points out that prices of agricultural products have not been kept artificially low. "The prices of most food grains and palm oil and groundnuts in fact rose steeply until about 1978," and in most cases they also rose relative to the cost of living index."

Nevertheless, work on the land remained unattractive. The main reason must be the state of present technology employed in agriculture, under which farming remains an arduous and low productivity sector, imposing severe limits on extensive farming."

Use of animal draught power is very limited. The national average use of fertilisers is about 1.5kg compared to a recommended use of 18kg, and thus productivity and yields are low.

"A key element over the next few years is whether life on the land can be made more attractive," one official said.

"This means better social services to help stop the drift to towns, and making work on the land less arduous—providing better tools with mechanisation where possible, and raising production through greater use of fertiliser and better techniques."



Ploughing in Bendel State

Underpinning the Government's hopes to resolve these problems are the integrated agricultural development projects (ADP) and accelerated development area (ADA) programmes. Between them, they will cost N2.3bn over the development plan period, of which the federal Government will contribute a fifth and the balance will be met by the participating state Governments and from World Bank loans.

The ADPs are designed to bring services from water, fertiliser and tools to extension advice and better roads within each of smallholders. By 1980 there were seven ADPs in operation in Kaduna, Sokoto, Bauchi, Benue, Plateau, Niger

and Kwara states, serving more than 630,000 farming families, and studies are under way for similar programmes in other states.

But an ADP takes a long time to plan and implement, and the Government is anxious to speed up the pace of rural development. Hence an intermediate scheme has been introduced, the ADA, in which there is a basic package of feeder roads, supply centres and technical advice.

Officials in the agricultural sector argue that the first priority is to introduce feasible technology, which must be introduced to the farmers through well-trained extension workers. "But you need a good infrastructure," stresses a programme official.

"If there are poor roads, the extension workers have a problem getting to the farmers, who in turn have difficulty bringing in fertiliser or pesticide. And when they harvest their crops, it's hard to get them to market."

A senior Government official makes the same point about infrastructure investment, admitting that it will take two or three years before results really show. "You must remember that most farmers are conservative, and they take time to consider advice and new techniques," he said.

Michael Holman

Development Plan's ambitious projects

SELF-SUFFICIENCY in food in about five years is the main—and probably unrealistic—Government target for the agricultural sector under the development plan for 1981-85.

The plan itself acknowledges the enormity of the task. The current growth rate of overall food demand is 3.5 per cent a year, against an increase in annual production of 1 per cent, forcing the country to import about 2.6m tons of grain equivalent to make up the deficit. If the rates remained the same, the deficit would reach 5.5m tons by 1985.

If the gap is to be closed, crop production must grow at 6.5 per cent a year compared to the current growth rate of about 1 per cent. The plan sets a target rate of 4 per cent, and even this is acknowledged to be very ambitious in view of the constraints of manpower, finance, organisation and rural infrastructure."

About 12 per cent of the N5.2bn (nearly £700m) total plan expenditure will go into agriculture. President Shagari, introducing the plan, said the emphasis would be on "direct assistance to small farmers in

AGRICULTURAL EXPORTS (In millions, '000 tons)								
	1973	1974	1975	1976	1977	1978	1979	1980
Cocoa:								
Value	112.4	152.0	161.0	218.9	311.1	377.9	432.2	311.8
Volume	213.9	194.0	174.7	218.9	167.5	191.7	217.8	157.1
Palm kernels:								
Value	18.2	43.7	18.5	27.0	32.6	12.7	11.8	11.5
Volume	137.5	185.6	171.4	272.0	186.0	56.8	50.9	49.6
Rubber (natural):								
Value	19.4	33.2	15.2	14.4	11.1	12.6	13.0	11.8
Volume	49.4	61.3	60.9	34.0	27.7	30.9	34.2	31.0
Groundnuts:								
Value	45.5	6.8	—	0.2	—	—	—	—
Volume	198.7	39.3	—	1.6	—	—	—	—
Cocoa butter:								
Value	15.0	21.0	20.4	14.5	38.5	17.6	20.8	19.8
Volume	11.1	11.1	9.3	5.5	7.7	4.2	5.0	4.8

— Nil. * Provisional.

Source: Central Bank of Nigeria.

prices. More than 280 agro-service centres will provide seeds, fertiliser and pesticides. The government will subsidise the mechanical clearance of 250,000 hectares of farmland.

The state governments will carry out their own programme, which will include mechanical equipment hiring centres, agro-service centres and mechanical workshops. About 257,000 hectares will be cleared in nine selected states: Oyo state plans to cultivate 57,000 hectares mechanically; and in Borno state 13 farm service centres and 225 satellite farm centres are expected to put 750,000 hectares under cultivation.

● N100m is set aside for improved grain processing and storage facilities.

● Of the N972m set aside by the federal government, N470m will be spent on 3.13m tonnes of fertiliser which will be sold at subsidised rates. The state governments will contribute N375m for fertiliser purchases.

● The 11 river basin authorities are expected to spend N924m in 1981-85. This should create an irrigation potential of 1.4m hectares, and 1,500 boreholes will be drilled.

● The federal allocation on forestry is N97m. More than 100m seedlings will be raised for distribution to states in the arid zone. Timber, pulp and transmission poles will come from 42,000 hectares of plantations to be set up during the plan period.

● The Government will continue to subsidise fertilisers, pesticides, seeds and credit.

● The ratio of extension workers to farmers is put at 1:2,500 compared with 1:250 in Kenya. The aim is to reduce the Nigerian ratio to 1:800 by training extension workers in agricultural schools and on the job.

● The Federal Department of Co-operatives will help in forming new co-ops and a National Agricultural Co-operative Management Centre will provide training courses.

Apart from the ADPs, there are eight major programmes.

● A total federal government allocation of N3,000m is set aside for crop production. Projects include rice, groundnuts, and soya bean schemes, and the rehabilitation of tree crops, rubber and oil palm—as well as cocoa.

● The federal government will buy tractors worth N75m for resale to farmers at subsidised

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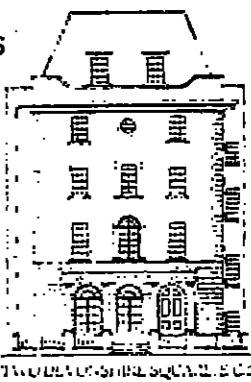
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AGRICULTURE

NIGERIA XXXIV

Trying to encourage a new emphasis on food output

ALHAJI IBRAHIM GUSAU, the Minister of Agriculture, reminded Nigerians on World Food Day last month that their annual import bill for wheat, rice, feed grain, vegetable oil, sugar and other foodstuffs exceeded 1bn naira (about £840m) a year — nearly 15 per cent of import spending.

He blamed lopsided planning by previous governments, grossly inadequate public and private investment in the sector and the drift of male workers to the towns, leaving behind an ageing farming population.

When President Shagari came to office, he made a revival in agriculture his government's priority. A team of Nigerian and World Bank experts were commissioned in January 1980 to come up with a strategy for recovery. Their report later that year, recommending wide policy and institutional reforms, was

launched as the "Green Revolution" and forms the basis of agricultural policy set out in the outline of the Fourth National Development Plan.

It covered all aspects of food production, including extension services, input deliveries and subsidies, marketing, storage and distribution. The principles of the Green Revolution are generally acknowledged as sound, but most experts believe that the overall target of 4 per cent agricultural growth a year over the quintennial and self-sufficiency in basic foods by 1985 is far too ambitious.

Prof Emmanuel Edozien, the president's special adviser on economic affairs, takes an optimistic view: "We believe that less and less food will be imported because of policies in the agricultural sector." He said.

"The efforts of the river

basin authorities in rice production, for example, should stem the large amount of foreign exchange committed to rice imports." They were running at N200m a year, but the year-end figure for 1981 could be higher when Christmas demand was taken into account, Prof Edozien said. "We have been importing too much food and this is one of the things we are determined to contain."

It will be difficult. The central bank report for 1980 put estimated production of staple food crops (root, tubers, cereals, pulses) at 15m tonnes last year, a mere 0.3 per cent up on 1979, and well under the population growth rate of more than 3 per cent.

Food suppliers believe that trade will boom. "The next two years will be golden years for food exporters because of the election in 1983. Government

will do its best to avoid shortages and contain prices," one embassy trade official said.

Government intervention can have dramatic results. At the end of last year a special consignment of 30,000 tonnes of flour brought the market price in Lagos down from \$50 to \$28 a 50 kilo bag. Rice reached N100 a bag at Christmas last year, forcing the government to act through a specially appointed presidential task force. The price fell to N75, and is now N42 a bag wholesale.

Political issues apart, there is another factor which influences demand. "Rapid urbanisation in Nigeria has changed the national consumption pattern. People are moving away from roots and tubers and eating more rice and bread," one supplier said.

For the U.S. in particular, a major export market has opened. Its agricultural exports have soared from \$39m in 1973 to a forecast \$500m in 1981. Trade officials believe that Nigeria could become a \$1bn market for its commodity exports by 1985.

There will also be a huge market for agricultural equipment, technology and services to back Nigeria's food development programme. It includes flour mills, feed mills, integrated livestock and poultry projects, storage and transportation facilities, and agricultural implements and machinery.

The Government has tried to boost investment by removing large-scale farming and agribusiness from Schedule II of the Nigerian Enterprises Act — a category which requires 80 per cent indigenous ownership — to Schedule II, which reduces this to 40 per cent.

"We expect a greater level of foreign investment in plantations as a result and there have been very encouraging inquiries from the U.S. and elsewhere," Prof Edozien said.

But the general assessment of most observers is that Nigeria will face heavy food imports over the Plan period despite the reformed agricultural policies. This can be seen by the following item-by-item breakdown forecast.

Wheat and flour: Imports are between 200,000 and 300,000 tonnes of flour a year for biscuit factories and to supplement local production from imported wheat. Although flour imports are likely to fall as domestic milling capacity increases from 1.6m tonnes this year to a targeted capacity of 2.5m tonnes by 1985, wheat imports will rise.

Imports last year were 1.3m tonnes and by 1985 are likely to reach 2.1m tonnes, according to trade officials. Domestic prospects are poor. Only 15,000 tonnes was grown in 1980 and new areas of Nigeria are suitable for the crop, and then only under irrigation. A further factor is the type of local wheat, which is a soft variety, whereas

the demand is for hard wheat used to make bread.

Rice: This increasingly popular staple has been a controversial subject and irregular supplies at wildly fluctuating prices have in large measure been the result of an erratic government policy, as the accompanying box illustrates.

In 1980, in response to a 350,000 tonne import limit imposed by the government, prices rose from \$55 to \$50 kilo bag in the first half of the year to between \$150 and \$185 from September as consumers realised it would be in short supply. Nigeria needs between 40,000 and 50,000 tonnes a month, hence traders were able to make fortunes.

Despite big projects such as the River State agreement with General Technology Incorporated of the U.S. for a rice farming and processing scheme, the general view is that imports will soar. One embassy forecast says that annual demand for imported rice will rise to between 300,000 tonnes and 1m tonnes by 1985, coming mainly from Thailand and the U.S.

Corn and feed grains: Corn production from the Middle Belt could grow substantially over the "Plan" period, and domestic production rose 3 per cent in 1980 to 1.7m tonnes. But this did not keep up with demand and imports from the U.S. rose from 30,000 tonnes in 1978 (limited by import restrictions) to 150,000 tons last year, and are likely to double this year.

Its main use is in animal

feed, and the corn is mixed with protein meal and pre-mixed concentrates imported from Europe. The poultry industry is a major user, and because poultry is an increasingly important source of protein, the Government is obliged to accept high corn imports.

At seven grammes a day, according to the Food and Agriculture Organisation, Nigeria's average protein intake is a head is three grammes below the African average. Two of these grammes come from poultry. As one paper points out, if Nigeria doubled its poultry protein consumption it would mean a chicken population of 60m layers and a yearly broiler production of 300m birds — four times the current commercial flock, which would need four times the current annual demand of between 450,000 and 500,000 tonnes of animal feed.

Assuming the Government continues to encourage poultry, one forecast puts corn imports at 730,000 tonnes and protein meal at 130,000 tonnes by 1985.

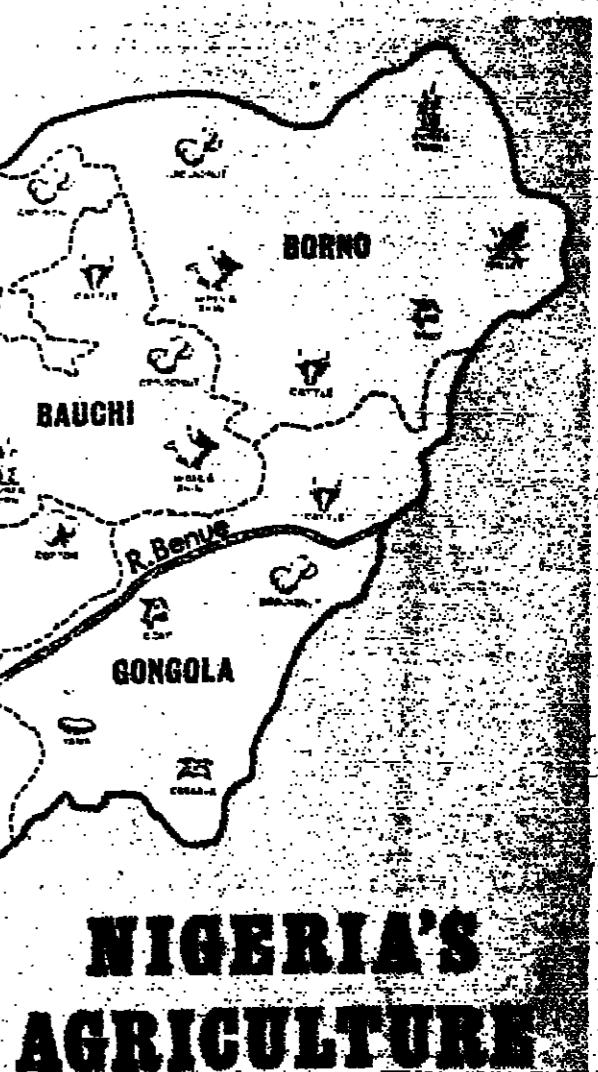
Vegetable oil: The story of vegetable oil is one of the tragedies of Nigerian agriculture. The Sahel drought, disease and government neglect saw groundnut exports shrink to nil.

The 1980 crop rose to 50,000 tonnes, but the bulk of the purchases of the Nigerian Groundnut Board were to provide 1981 seed.

Palm oil production has stagnated, while domestic demand for vegetable oils has increased, pushing imports up to a forecast 350,000 tonnes in 1981, mainly from Europe.

Sugar: Domestic raw sugar production in 1980 was 32,000 tonnes up 10 per cent on 1979, and 1981 output should exceed 40,000 tonnes. The theoretical capacity of existing and planned estates could rise to 290,000 tonnes by the mid-1980s but this will be well behind demand.

Michael Holman



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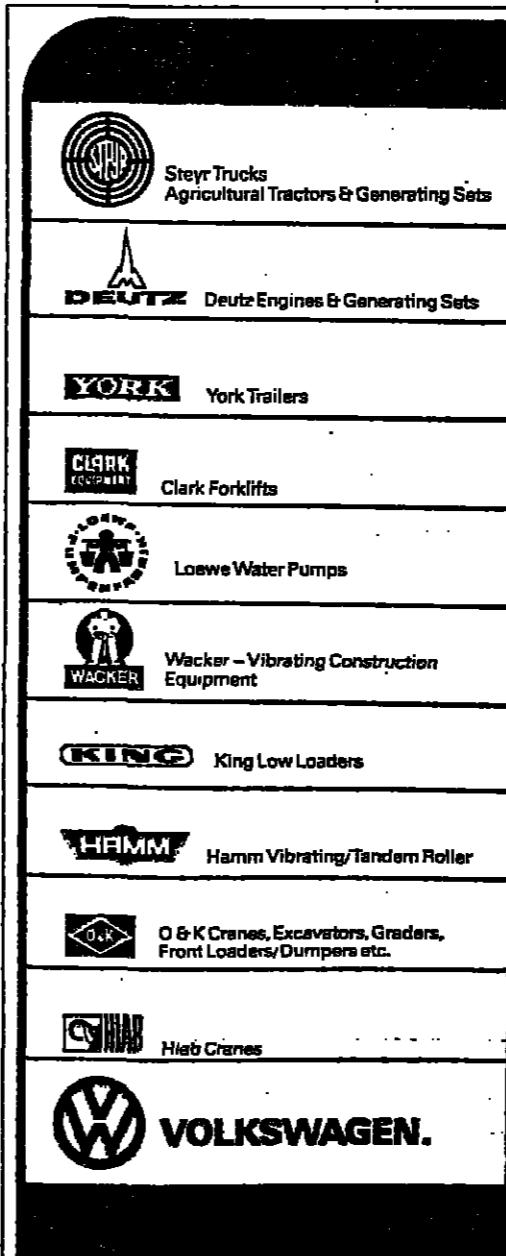
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ON PAPER the Government's plan to increase the role of private enterprise in the production and processing of export crops looks impressive. But in practice, as the example of rubber illustrates, there are serious problems to overcome.

Rubber was once a substantial export. But for the past three years exports have been almost stagnant at little over 30,000 tonnes. The Nigeria Rubber Board is embarking on a general rehabilitation programme covering all the rubber producing states — Bendel, Imo, Cross River, Ondo and Rivers — which will include the establishment of nurseries and supply of seedlings to farmers, along with improved extension services.

Under government policy a private company wishing to invest in the sector enjoys a number of benefits. The 1981-85 Development Plan points out that existing fiscal incentives will be maintained, such as income tax relief for pioneer enterprises and a duty-free importation of farm machinery.

Agricultural production and processing has been transferred from Schedule II to Schedule III of the Nigerian Enterprises Act, and foreigners can now own up to 80 per cent (40 per cent under Schedule II) of the equity.

It has been made clear to agro-based industries in Nigeria that they are expected to take advantage of these provisions as part of their contribution to agricultural development.

But as John Hammond, MD of Dunlop Nigeria points out, it is not straightforward. "One of the problems of investment in the agricultural sector is that Nigeria has chosen a foreign exchange rate policy more appropriate to an oil economy than an agricultural economy." What this means is that

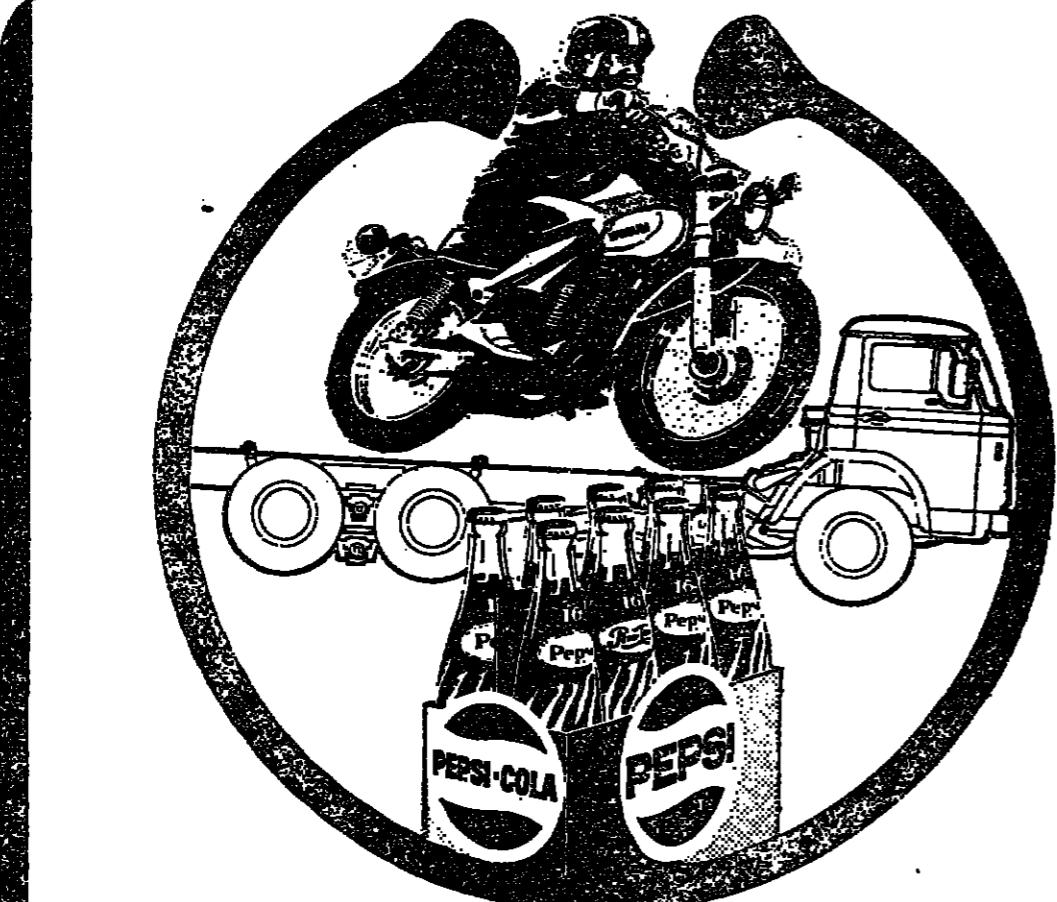
Dunlop highlights rubber problems

Michael Holman

Dunlop has concluded negotiations for the purchase of a rubber plantation in Nigeria. It once owned a plantation which was affected by the war and was sold in 1969 to the then Eastern Government. Costs can be cut, says Mr Hammond, by improved management, higher productivity and mixing the rubber trees with another crop. But under current international conditions it cannot be competitive and export prospects are poor.

Michael Holman

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WEST GERMANY

Helmut Schmidt's balancing act

By Jonathan Carr, Bonn Correspondent

CHANCELLOR HELMUT SCHMIDT'S period as West German Chancellor is probably entering its final phase. Herr Schmidt himself has made clear he would prefer not to stand for re-election in 1984, when he will have been Government leader for a decade. But there are good reasons why he may go before that, even though no clear successor is at present in sight.

This judgment is not made on the basis of Herr Schmidt's recent heart operation alone. The Chancellor, who will be 63 in December, is making as light of that as though he had simply been to the dentist to have a tooth out. But his task as Government leader has become steadily tougher over the last year, and there are no signs of a change for the better. Even a man in the very best of health would be greatly strained by the triple pressures on Herr Schmidt—from his unruly Social Democrat Party (SPD), from the Liberal-Free Democrat (FDP) partner in the coalition Government, and from abroad.

Herr Schmidt, despite all assurances to the contrary, is clearly not in the best of health, nor is he a man temperamentally inclined to ration his work load.

SPD's chance in general election

Last year he had heart trouble and ignored doctors' advice to take a long break—not least because he feared a prolonged absence would undermine the SPD's chances in the general election in October. He was almost certainly right about that. Without Herr Schmidt, the SPD would probably not be in Government now—and it is very much an open question whether it would stay in office long after his departure.

For a couple of months after the election, and especially during the often bitter coalition negotiations on a new Government programme, the Chancellor seemed worn out and only picked up when he had a holiday abroad at the turn of this August off at his lakeside home in north Germany. Returned to Bonn in September to guide budget talks which threatened to cause a coalition split—and

six weeks later was in hospital having heart pacemaker fitted after brief moments of lost consciousness.

Given this record, and his own feeling that a decade in office would be enough for him and the country, it would frankly be amazing if Herr Schmidt carried on to fight an election campaign in 1984, too. To do so would imply that he was staying on well into yet another legislative period, since he could hardly win only to step down shortly afterwards. That would amount almost to a dereliction of duty and, whatever his faults, Herr Schmidt can certainly not be accused of that.

Thus a decision not to carry on beyond 1984 implies that Herr Schmidt would hand over the reins earlier—at the latest mid-way through 1983, or in little more than 18 months' time. That would leave his successor a bit more than a year to establish himself before an autumn 1984 election.

Who would that successor be?

Some suggest the Finance Minister, Herr Hans Matthaeus, although his heart condition is also giving current cause for concern. Others name the Defence Minister, Herr Hans Asper, although his performance in his present job has not been distinguished. Still others mention the former Justice Minister, Herr Hans-Joachim Vogel, and the latest "dark horse," Herr Johannes Rau, the Prime Minister of North Rhine-Westphalia.

The large number of names simply serves to underline that there is no "crown prince." Nor is it clear that the FDP would stick to its alliance with the SPD once Herr Schmidt had gone. One senior member of the FDP said privately last week that if the Chancellor had to go for health or other personal reasons, then "of course" the Liberals would extend further co-operation to his successor.

That pledge is no doubt sincerely meant but it is doubtful whether it could be realised in practice or that, if it was, that the new coalition would hold for long. Herr Schmidt has long been performing the political conjuring trick of reconciling the apparently irreconcilable within the coalition. Even so, the FDP has been flirting more with the opposition Christians-Democrats (CDU) this year



To write books and
get up rather late in
the morning

than at any time since the SPD-FDP alliance was founded in 1969.

Herr Schmidt's departure would thus imply, on balance, that West Germany would move towards a government of the centre-right after well over a decade of rule by the centre-left. That could hardly be interpreted by most people as a sign of political instability—although naturally there are some Social Democrats who feel it would be a catastrophe, in particular for Bonn's relations with Eastern Europe and the Soviet Union.

None of this means Herr Schmidt is bound to be a "lame duck" Chancellor during his remaining period of power. Indeed, he is known to have two major aims—so far only partly fulfilled—and seems certain to redouble his efforts to achieve them in the time left to him, no matter what his doctors may say.

The first is to steer the country safely through the period of serious tension in East-West relations caused, above all, by the large and growing Soviet preponderance in intermediate range nuclear missiles (those which can hit all Europe from Soviet territory but not reach the United States). That means ensuring as far as humanly possible that the negotiations will result in the so-called "zero option" in which the West will have to deploy no new missiles because the Russians scrap all theirs.

This outcome is privately recognised in the Bonn Government to be virtually impossible (though, of course, theoretically desirable). In practical terms the most positive outcome likely from the negotiations would be partial deployment of new U.S. missiles, with a large reduction in Soviet weaponry. For the Germans this would mean a readiness to accept some Pershing-2 missiles from the end of 1983, while stressing

that deployment of cruise missiles would only follow much later, and perhaps not at all if the arms control momentum were maintained.

Herr Schmidt feels he has done more than most to give an impetus to restoring that balance: he underlined publicly the growing Soviet intermediate range threat as long ago as 1971, and since then has badgered both superpowers towards the conference table.

The Chancellor has already told a high Soviet visitor he feels "deceived and betrayed" by Moscow's continued missile build-up, which he interprets as a clear violation of a pledge made to Bonn in 1978. And he is not likely to mince his words when he meets the Soviet President, Mr Leonid Brezhnev, on November 23 and 24—one week before Washington and Moscow hold their first round of missile limitation negotiations.

But exerting pressure on the superpowers is only one part of Herr Schmidt's task—and not necessarily the harder one. At home he not only has to win confirmation of the Nato decision to effect necessary change more quickly than other systems do.

The other is to maintain social security system which will ease hardship and maintain social peace while the change occurs.

Much of the increased friction in the coalition and in the country at large can be traced to disagreement about where the line between these two strategies should be drawn in an extended period of low economic growth.

Easily be blown off course

The word common to both these broad aims is "balance"—in domestic economic and in foreign military strategies. It almost goes without saying that whatever Herr Schmidt's efforts he could easily be blown off course. In his darker moments, the Chancellor sees the western world plunging into a serious depression from which the trade-dependent Federal Republic obviously could not isolate itself. And a Soviet intervention in Poland's only one of the possible developments which would undermine East-West arms control negotiations. The West Germans can warn and cajole—but they cannot control.

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If

Yarrow dives £1.6m: payout held

DESPITE MOVING back into the profit in the second six months the severe recession in engineering together with the restrictions on local authority spending and cuts in defence expenditure have seriously affected the trading performance of Yarrow and Company.

For the year to June 30, 1981 taxable profits slumped from £1.65m to £53m on turnover lower at £17.21m, compared with £18.48m. Midyear taxable losses were £16.04m (£50.000 profit). However, after a tax credit this time of £55.000, against a charge of £721.000, the net balance for the 12 months emerged £18.000 down at £611.000.

The directors say that strenuous efforts have been made to adapt to the exceptional trading conditions. This has entailed the closing down of Yarrow Engineering (Glasgow) and the division of activities at the Canterbury division of Control Systems. The actions have resulted in 250 employees being declared redundant.

Sir Eric Yarrow, the chairman, says the slimming down and the reorganisation which has taken place throughout the group, whose interests include maritime and engineering consultancy, engineering and ticket systems, will make the companies more competitive.

He says they are now better placed to take advantage of a recovery in trading conditions.

Improved trading results are expected for the current year and this, coupled with new products and a strong balance sheet, gives the directors confidence for the future, the chairman adds.

The final dividend is maintained at 5.65p for a same-again total of 8.15p net per 50p share. Trading loss for the year rose

from £397.000 to £1.35m. The pre-tax profit included investment income and interest higher at £1.26m (£1.14m) and a profit from the sales of investments which totalled £458.000 (£260.000). Group central costs, however, advanced from £169.000 to £191.000. Last year's figures included retrospective interest on compensation stock of £216.000.

At the attributable level profits came through at £612.000 (£4.1m) after a credit for exchange differences of £30.000 (£1.000), creating a minimum of £4.000 (£3.000 debit) and extraordinary debits of £44.000 (£1.000 credit).

The extraordinary item comprised deferred tax provision on compensation gain no longer required of £418.000 (nil) and net after-tax costs for closures and redundancies which amounted to £62.000 (£93.000). The figure also included loss on sales of fixed assets. Last time there was a capital gain of £4.3m less a £1.03m provision for deferred tax.

As already indicated, the directors have been examining the possibility of returning to shareholders a portion of the compensation monies and a satisfactory method of carrying out such a repayment has been identified. However, in view of the uncertain economic situation and the absence of any positive indication of the likely outcome of the legal proceedings at Strasbourg, no decision with regard to repayment will be made this year but the matter will be reviewed again during 1982.

Comment

That Yarrow has achieved a token pre-tax profit for the year and maintained its dividend is entirely due to its status as a holder of gilt-edged stock, re-

ceived from the Government after nationalisation. The portfolio had to be reshuffled this year when part of the compensation stock matured, adding a book-profit of £458.000 to investment income of £1.35m. That was just enough to balance the loss from Yarrow's trading operations. Roughly half of the loss was predictably incurred in heavy engineering before that activity was wound up. But Control Systems, which makes transactions-processing equipment (ticket machines) has run into more trouble than ever since. Since YARD, the marine engineering consultant, has remained reasonably profitable, Control Systems must have lost something in the region of £1m before tax. Control is to be persevered with, in expectation of renewed ordering from the public sector. Meanwhile, Yarrow shareholders must hope that the rationalisation of Control's production will mitigate losses. The shares rose 15p to 235, a reaction which may owe something to the board's non-committal indication that a satisfactory way of repaying capital has been identified.

In general the stock market's performance yesterday, Lex looks at the trend of U.S. interest rates, the Government Broker's supply of the long tap and the healthy response to the Cable and Wireless flotation. The column also examines Clyde Petroleum's \$60m purchase of what is effectively a tax shelter in the North Sea through the acquisitions of City Investing. Lex, finally, picks up the story of Associated Communications Corporation with the dawn raid by Mr Holmes A'Court for a further substantial stake in the group's non-voting stock. Elsewhere, Hanson Trust has extended its offer for Beree, the battery maker, despite the higher terms now being pitched by Thomas Tilling.

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Shareholders have already been advised that an application has been submitted to the European Commission of Human Rights regarding the inadequate compensation received for Yarrow (Shipbuilders). The

commission has requested the Government to submit observations on both the admissibility and merits of the company's case. The directors consider this to be an encouraging step forward but say it is too early to give any prediction of the likely outcome of the litigation now in process.

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Brent Walker higher for first six months

TAXABLE PROFITS of Brent Walker, the leisure group, improved to £216,178 for the 28 weeks to July 12, 1981, which compares with £128,604 for the same period last year after deducting £11,213 for directors' compensation.

The directors say the results were achieved against a background of recession and high interest rates. However, to reduce borrowings the group made loan repayments during the half year of some £2m and consequential savings in interest will be seen in the second six months.

Turnover for the 28 weeks rose from £4,65m to £5,38m and the pre-tax surplus included rents received of £5,387 (£93,450) and net after interest of £222,874 (£39,422).

Tax took £12,413 (£57,000) and after extraordinary credits of £1m (£35,292), comprising in the main a realised profit from the sale of the group's interest in Camera Effects, the attributable balance emerged at £1.1m, against £96,896.

Stated earnings per share before extraordinary credits were 1.48p (0.88p) but the net interim dividend is being maintained at 0.85p per 5p share—for 1980 a total of 1.75p was paid

BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are usually held at the group's headquarters or at the company's head office. Official indications are not available as to whether dividends are interim or final and the subdivisions shown below are based mainly on last year's timetable.

Interims—British Property Trust, Clement Clarke, Continental and Industrial Trust, Ellis and Goldstein, Great Portland Estates, Hartwells, Reed International, Roberts Adair, Scotex, Somesley, Tocino and Tocino Group, Tocer Koninklijke and Millbourne.

Finales—Mertonair, Moven, Singapore Ports Rubber Estates.

FUTURE DATES

Associated British Foods	Nov 11
British-Borneo Pet. Syndicate	Nov 5
Foster (John)	Nov 23
French Kier	Nov 26
Hunting (UK)	Nov 26
Imperial Marshall & Campbell	Nov 9
United Electronic	Nov 18
Whitbread Investments	Nov 17
Finals	
Brown (C. H.)	Nov 9
Manganese Bronze	Nov 4
Morland	Nov 12
Northern American Trust	Nov 19
Speedwell Gear Case	Nov 6

from taxable profits of £280,337 (£930,000).

The directors point out that the general state of the country's economy has effectively increased the intensity of competition for the leisure industry. However, the group was able to improve the operational efficiency of its trading activities and is more than holding its own, with the sporting banqueting and leisure activities performing well and the new banqueting suite at the country club more than exceeding expectations.

The group is also maintaining its development into areas which the directors feel will show the best return on its capital. It is well placed to take advantage of the overcapacity in the industry throughout the world.

First half advance by Sidac

DESPITE A fall in sales from £29,22m to £28,92m, pre-tax profits of British Sidac advanced from £465,000 to £628,000 in the first half of 1981.

In the last full year this maker of transparent cellulose film, which is a subsidiary of UCB (Investments), turned in a profit of £222,000.

Its prospects the directors say trading conditions remain difficult due to continuing increases in prices of raw materials and energy, which it is not proving possible to recover in selling prices, owing to the overcapacity in the industry throughout the world.

Seven per cent of F. Austin rights taken up

The recent one-for-24 rights issue of 500,000 11.75 per cent partly convertible redeemable preference shares 1994 of £1 each at par has been taken up as to 34,923 shares (6.98 per cent).

The balance, amounting to 465,077 shares, has been taken up by Industrial and Commercial Finance Corporation (ICFC) under the terms of the underwriting agreement. This balance includes the allotment of 200,573 shares to certain directors and their families who had agreed to renounce their entitlement in favour of ICFC.

Priest Marians £36,553 in the red

IN THE year to April 30 1981 giftware importer Priest Marians Holdings slumped from taxable profits of £38,343 to losses of £38,553, on turnover £322,237 down at £373,515.

At the half-year stage the company was already in the red with pre-tax losses of £10,600 (£22,900 profits) and turnover was well down at £266,000 (£497,000).

The year's single dividend, ever, is being maintained at 5.74p however, is being maintained at 5.74p net per £1 share. Losses per share are stated at 19.68p (19.9p earnings).

Tax took £340 (£2,888).

Little change at Solex (UK)

Slightly lower losses of £40,000 against £474,000 are reported by Solex (UK) carburetor manufacturer, for the six months to June 30, 1981. Turnover over was also lower at £5.17m compared with £7.26m.

The pre-tax figure was struck after depreciation of £180,000 (£176,000), an exceptional credit of £30,000 (£561,000 debit) and income from trade investments, £210,000 (£201,000). There was no tax, against a £38,000 credit last time, leaving the attributable loss at £450,000 (£238,000).

There was a loss per 50p share of 7.6p (4.1p).

The exceptional items represent the profit on the sale of trade and quoted investments of £172,000, less re-organisation and redundancy payments of £142,000. The sale of investments were shown as extraordinary items in the figures for the six months to June 30, 1980 with figures adjusted accordingly.

The ultimate holding company of Solex (UK) is Matra SA (France) through Solex Ltd.



PORTFOLIO MANAGEMENT



American Express

© American Express International Banking Corporation

Oceana Cons. moves ahead to £114,561

Attributable profits of investment trust Oceana Consolidated Company rose from £100,564 to £114,561 in the year to March 31, 1981. Gross income was £36,337 higher at £202,520.

The dividend for the 12 months is set at 1.5p (1p) net per 25p share while earnings per share are given as 5.61p (4.88p).

At the interim stage the company was already ahead with net profits of £20,318 (£24,303).

58 winding up orders

Compulsory winding up orders have been made against 58 companies by Mr Justice Vinelott in the High Court.

They were: Milford Haven Protein Co., Foxdown (Formerly Cortina), Windows, Halric Designs, Merry Brothers, and Barns Contractors.

Containerwheel, Crimpstar Fabrics, Kenyard, Sutton Strathie (Boat Hire), Reefbeck and J. D. Ross.

Clickdean Distribution, Green Road Self Build, Caddowell, Brian's Coaches and Mini-Buses, Camfield Construction Co., and Chemring.

Fulbute Investments, H. Oliver and Sons Clothing Manufacturing Company, Lucypark, Rota Spedition and Funding International, Histon Matslock, and Bettis Odds (Turf Accountants).

Hunt Chemical up in third quarter

Pre-tax income from continuing operations at Phillip A. Hunt Chemical Corporation, the US manufacturer of specialty chemicals in which Turner and Newall has a 62.5 per cent stake, amounted to \$2.06m in the third quarter of 1981, compared with \$1.71m for the same period in 1980. Income before tax for the year to date totalled \$5.05m against \$1.62m.

Sales by the New Jersey based company were \$82.2m, (£78.2m), of which \$27.5m (£25.5m) arose

in the third quarter. Operating profit for the year to date was \$5.36m (£5.45m) of which \$1.8m (£1.8m) came in the third quarter.

With losses on discontinued operations and on unrealised foreign exchange conversions of \$1.68m (£0.13m) for the nine months total net income amounted to \$2.72m (£4.31m).

Although sales to the photographic industry have increased more than 10 per cent over the third quarter of 1980 and sales

of the organic chemicals division have also risen sharply, sales to the electronics industry and of electrostatic toners have remained relatively flat.

Sales and profits of Hunt's European operations have been reduced by the strength of the dollar, but if the recent strengthening of European currencies against the dollar continues the fourth quarter may be free from the negative impact of currency translation, the directors state.

This announcement appears as a matter of record only.

October 1981



BANCO NACIONAL DO DESENVOLVIMENTO ECONÔMICO

Rio de Janeiro, Brazil

US\$ 100,000,000

Medium Term Loan

Arranged by

ARAB BANKING CORPORATION (ABC)
CHASE MERCHANT BANKING GROUP

COMMERZBANK
Aktiengesellschaft

CROCKER NATIONAL BANK

THE INDUSTRIAL BANK OF JAPAN, LIMITED

THE LONG-TERM CREDIT BANK OF JAPAN, LIMITED

Agent:

COMMERZBANK
Aktiengesellschaft

Developing as planned.

In 1978, after some 50 years as a successful residential developer, Crouch Group decided to extend its business into commercial and industrial property development.

Over the past three years the emphasis of Crouch's operations has been moving steadily in line with this policy.

Net assets at the year end were £7.07 million, or 17.7p per share, directly reflecting the increasing concentration on commercial property development and investment.

Crouch has a substantial development programme in the UK and is actively expanding its business in North America. A joint venture company in Florida formed to develop high-quality, leisure-oriented residential sites has already acquired a large site at Palm Beach, on very favourable terms. It will be developed in phases and will make a very considerable contribution to Group profits.

The Group is also developing a substantial time-sharing project in the UK at Branbridge Park, Sussex, and considering several similar schemes. A number of commercial and industrial projects in the UK should be completed in the near future.

For a fuller review of Crouch's developments and plans, please write for a copy of the 1981 Annual Report to the Secretary, Crouch Group Limited, Sutherland House, Surbiton Crescent, Kingston-upon-Thames, Surrey KT1 2JU.

Crouch Group Limited
Developing from strong foundations

FRANCIS

INDUSTRIES LIMITED

Unaudited Accounts for half-year to
27th June 1981 and comparative figures

	Half Year to 27th June 1981	Half Year to 28th June 1980	Year to 31st Dec. 1980
Group Sales	14,675,662	16,643,455	29,711,000
Profit before Taxation and Extraordinary Items	852,300	821,900	1,601,175
Estimated Corporation Tax	127,800	168,900	199,599
Profit after Taxation and before Extraordinary Items	724,500	653,400	1,602,576
Extraordinary Items (net of tax)	40,000	(47,000)	(24,187)
Profit after Extraordinary Items	764,500	606,400	1,578,389
Preference Dividend	3,850	3,850	7,700
Ordinary Dividend (Note 1)	222,340	194,548	528,058
Ordinary Dividend per Share	2.0p	1.75p	4.75p
Equivalent Gross Dividend per Share	2.86p	2.50p	6.75p
Earnings per Share (Note 2)	6.5p	5.8p	14.4p

NOTES:
1. The Board has decided to pay an interim dividend of 2.0p per share. The dividend will be paid on 10th January 1982 to Ordinary Shareholders who are on the Register at the close of business on 31st November 1981.
2. The calculation of earnings per Ordinary Share is based on earnings of £720,950 during the half-year (1980 11,088,884).

Chairman's Review

Although recessionary trading conditions have reduced our sales in the period by 12% compared with the equivalent six months of 1980, we have succeeded in improving our profit margins to the degree that the pre-tax profit shows a small increase over last year. This improvement was the result of constant attention to the quality of our business and determined efforts to reduce our costs still further.

Since our accounts for 1980 were published we have made four small acquisitions in the Group, one from French-owned Duhamel Packaging Limited, a Scottish company, for £230,000. This business usefully extends our metal packaging interests, particularly in respect of food containers, and we expect it to make a good contribution to profits when we achieve the opportunities it presents. Next we acquired for £150,000 Steloro Limited, a plastic injection moulding supplying packaging products for a wide range of industrial uses. We have also acquired for £140,000, Adles Limited which has developed a unique process for depositing reflective coatings on plastic containers. This is an important step up in our involvement in the automotive industry in the U.K. and Continental Europe. A further £260,000 was allocated last month for the purchase of Agrovox Limited, the exclusive distributor in the U.K. of telephone answering machines supplied by Compu of West Germany, a company jointly owned by Bayer Chemicals and Carl Zeiss. These four acquisitions will make only a small net contribution to profits this year. However, they all provide us with a number of opportunities to widen our product range and we are very optimistic about their long term potential.

We remain poised to exploit any increase in demand in the U.K. and we are putting a great deal of effort into searching for new product opportunities overseas. As foreshadowed at our AGM, the interim ordinary dividend is 2.0p per share, down from 2.75p to 2p per share and we still expect to recommend at least a maintained final dividend.

I am pleased to announce that Mr David Burnet has been elected a Director. Mr Burnet was formerly Chairman of Automotive Operations Europe for Chloride Group Limited and his advice and guidance to the Board will be particularly helpful in the future development of the Group.

D.M. (Sandy) Saunders, Chairman
Magson House, Luddendenfoot, Halifax
21st October 1981.



CAYZER,GARTMORE LIMITED

The British & Commonwealth Shipping Company Limited
announces

that the name of its subsidiary

ST. MARY AXE HOLDINGS LIMITED
has been changed to

CAYZER,GARTMORE LIMITED

2 St. Mary Axe, London EC3A 8BP
Tel. 01-283 3531. Telex 884095

New Issue
November 3 1981

EUROFIMA

Europäische Gesellschaft für die Finanzierung von Eisenbahnmaterial, Basel
Société européenne pour le financement de matériel ferroviaire, Bâle
Società europea per il finanziamento di materiale ferroviario, Basilea

DM 100,000,000
10 1/4% Deutsche Mark Bearer Bonds of 1981/1991

Offering Price: 100%
Interest: 10 1/4% p.a., payable annually on November 1
Repayment: on November 1, 1991 at par
Listing: Frankfurt am Main, Düsseldorf, Hamburg and München

Deutsche Bank
Aktiengesellschaft

Bank für Gemeinwirtschaft
Aktiengesellschaft

Bayerische Vereinsbank
Aktiengesellschaft

Bankhaus Gebrüder Böhm

Deutsche Girozentrale
— Deutsche Kommuinalbank —

Georg Hauck & Sohn Bankiers

Kommanditgesellschaft auf Aktien

Sal. Oppenheim Jr. & Cie.

Vereins- und Westbank
Aktiengesellschaft

Westdeutsche Landesbank
Girozentrale

Amro International
Limited

Kuwait Foreign Trading Contracting &
Investment Co. (S.A.K.)

This advertisement appears
as a matter of record only.

Companies and Markets

UK COMPANY NEWS

MINING NEWS

Peko-Wallsend makes big new ore find at Parkes

BY KENNETH MARSTON, MINING EDITOR

ANOTHER major discovery of porphyry copper mineralisation has been made by Australia's Peko-Wallsend at its exciting copper-gold prospect at Parkes in New South Wales. The new find, named Endeavour 37, was announced by the chairman, Mr George Lean, in Sydney yesterday.

He gave no precise estimates of the size of the new deposit but it is reported that he spoke of "a billion tonnes." This comes at a time when Parkes is already being regarded as having the potential of a major open-pit mining operation similar to that of Rio Tinto-Zinc's Bougainville

porphyry copper mineralisation has been so far carried out at the new area and Mr Lean said that much more work was needed before the eventual potential size of the deposit could be established. Copper grades appear to be very low, assay results ranging from 0.23 per cent to just over 1 per cent copper but they run in huge widths (thicknesses) of mineralisation ranging up to 84 metres.

Peko-Wallsend previously reported an estimated 252m tonnes of mineralisation at the largest three deposits of the seven known centres of copper and copper-gold ore in the Gootumblie field near Parkes.

Endeavour 37 is six kilometres from the nearest of these seven centres.

Mr Lean revealed that the Company has sent tender documents to 11 companies which it saw as potential partners in the development of the field. Whether such low grades would be payable at today's depressed copper prices is a moot point but at all events Parkes will require significant working on a massive scale with capital requirements to match.

Shares of Peko-Wallsend rose 25p to 350p in a generally poor market in Australian mining stocks in London yesterday.

Gold Fields: more Newmont at \$46 a share

LONDON'S Consolidated Gold Fields has edged a step nearer its eventual target of a stake of 26 per cent in Newmont Minerals of the U.S. with the purchase of a further 415,100 shares, bringing its holding to 4.3m shares or

16.3 per cent. The latest purchases, by Gold Fields' U.S. subsidiary Amax, is the average price paid of around \$46 a share, against an average of \$55 for a block last week and prices as high as \$64 last month.

Lower earnings at Rio Algom

CONSOLIDATED net earnings of the Rio Tinto-Zinc group's Canadian arm, Rio Algom, for the first nine months of this year have fallen to C\$31.1m (£22.9m), or C\$3.39 per share, from C\$50.7m in the same period of last year.

The downturn reflects that at 68.1 per cent-owned Lornex Mining copper-molybdenum division which has suffered from lower metal prices and higher costs. Rio Algom's uranium earnings are up this year but earnings from steel are lower in spite of reduced profit margins.

However, Rio Algom is maintaining its latest half-yearly dividend at 75 cents (C\$6p). RTZ has a 32.7 per cent beneficial interest in the Canadian company.

Benguet's good third quarter

A PICK-UP in earnings during the third quarter at Benguet Corporation, the major producer of gold and copper in the Philippines, is described by the president, Mr Jaime Ongpin, as "extraordinary" in view of the weakness of metal prices and the low value of the Philippine peso against the U.S. dollar.

Mr Ongpin ascribed the good performance to substantial gains from gold trading and a record output at Benguet's new Dizon mine which started up in the fourth quarter of 1979.

"We can say with some confidence that full year results for 1981 should be much better than originally expected and would, in fact, exceed the record set in 1980 were it not for unfavourable currency adjustments beyond our control," he added.

After having fallen in the first two quarters of this year net profits improved to US\$85.26m in the third quarter. This brings the nine-month total to \$22.8m, equal to 77 cents per share, compared with \$27.7m in the same period of last year when the total for the full 12 months was \$33.2m.

Round-up

Australia's North Broken Hill Holdings mining and investment

house reports an estimated net profit for the first quarter of its current financial year of only A\$199,000 (£12,500) compared with A\$2.48m in the same period of last year. Lower metal prices and higher costs have produced a loss on mining operations before a tax recoupment while investment income has dropped to A\$10,000 from A\$1.7m.

But NBH says that the latest quarter's net profit is an indication of the result for the full year. The latest results have been prepared on a conventional consolidated basis. Quarterly results of associated companies, it is stated, are not available to allow preparation of results on an equity consolidated basis. Investment income does not include the group's interests in undistributed net profits of associated companies.

* * *

British Petroleum's Australian subsidiary Setruss Holdings reports lower production during the September quarter from its interests in the Agnew nickel mine and the Mount Newman iron ore venture. Initial commercial production started at the 60 per cent-owned (NBH Holdings has the rest) Teutonic Bore copper-zinc-silver mine in Western Australia.

Northern now holds 6.9m ordinary shares in Avana (20.5 per cent).

Sir Julian Hodge, Mr H. W. Morris, Mr J. R. Taylor, Mr P. Thomson and Mr H. M. Gwyther have resigned as directors of Avana and its subsidiaries following the disposal of their beneficial holdings.

Dr John Randall has been appointed chairman. A member of the board of Northern Fonds will be joining the Avana Group board in due course.

Avana has acquired the whole of the issued share capital of Markus Coffee Company for £200,000 cash.

As at October 31 1980 Markus had net assets of £65,912.

The company sells roast and ground coffee from leasehold premises in Connaught Street, near Marble Arch, London.

It is the intention of Avana to develop the business in conjunction with that of its existing roast and ground coffee business, Costa Rica Coffee.

No final from Falcon

The major gold producer on

Zimbabwe, Falcon Mines, is not to pay a final dividend for the year to September 30 last following the already paid interim of 25 cents (19p). For the previous year dividends totalled 205 cents.

The decision to omit a final dividend is stated to arise from the fact that the year's profit has been fully utilised on capital projects, to the lower level of profitability, and to the need for

following the latest results, shares of Falcon Mines dropped 50p to 150p yesterday.

Reliance Knit. loses Japanese shoe contract

Northern Foods has exercised its option taken out in September to acquire 3,030 ordinary shares in Avana Group

at 25p from family companies controlled by Sir Julian Hodges and certain other directors of Avana.

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* * *

Reliance Knit. loses Japanese shoe contract

Reliance Knitwear, the UK garment manufacturer, has lost its franchise to sell Nike sport shoes in Britain. It had been distributing the Japanese shoes since 1978 and its contract was due to run until May 1982. The Japanese company intends to distribute the shoes in the UK

on behalf of the UK distributor.

The Nike contract was terminated on Sunday and as a result Reliance Sportswear a subsidiary of Reliance, will release more than 150,000 pairs of stocks and debtors. At the balance sheet date of April 30, 1981, total current assets of Reliance amounted to £6.5m.

Reliance Sportswear is a result of the Rights issue announced on the 1st September, 1981.

Hambros Bank Limited

EUROPEAN OPTIONS EXCHANGE

Series	Nov. Vol.	Nov. Last	Feb. Vol.	Feb. Last	May Vol.	May Last	Week
GOLD G	5429	5	16	1	25	1	
GOLD G	5420	2	6	1	18	1	
GOLD G	5425						

Companies and Markets

Burnett and Hallamshire acquisition

Burnett and Hallamshire, the coal, oil and property group, has bought the assets and trading title of Chartermoor Petroleum in a deal worth £64,000.

Chartermoor distributes fuels and lubricants in the South-east of England. The company's assets, which have a book value of £544,000, include a freehold waterfront site and wharf footage on the Thames.

B and H is to pay £500,000 in cash for the company and issue 14,449 new ordinary shares in B and H with a value of £14,400 based on a price of £10.25 per E and H share. In addition, a further £555,000 may become payable over a period of five years based on the company's trading performance.

The purchase has been made through B and H's subsidiary, UK Petroleum Products. The company said yesterday that the deal complements its purchase in February of Clift Oil, a Kent-based petroleum products company.

ABERDEEN LAND ISSUE AT 450P

Agreement has been reached for the issue of 252,922 new ordinary shares of Aberdeen Land Association shares to five mainly Scottish institutions, Scottish Western Trust, Scottish Northern Investment Trust and clients of Baillie Gifford, Martin Currie and Robert Fleming.

The issue price will be 450p, representing a premium over the market price as adjusted for the pending scrip issue of 18.3 per cent. The money raised — approximately £1.1m — will finance the company's current expansion programme and allow it to take advantage of opportunities "which seem likely to arise during the winter months."

The issue is conditional on shareholders' approval at an extraordinary meeting on November 19.

NORTH ATLANTIC SECURITIES CORP.

Shareholders of North Atlantic Securities Corporation unanimously agreed at the extraordinary meeting that North Atlantic should become a vehicle solely for overseas investments.

They also decided that shareholders be given the opportunity of reviewing the success of the new-investment policy by bringing forward an ordinary resolution at the annual meeting in respect of the year ending September 30 1981 which, if then passed by the shareholders, would require the directors to hold within three months an extraordinary meeting to consider either the liquidation or unification of North Atlantic.

SWINTON INSURANCE

Yorkshire insurance brokers, Chamberlain Robinson and Co, has merged the operations of its five retail branches at Leeds, Bradford, Keighley, Halifax and Shipley, with the Manchester-based Swinton Insurance Group. Swinton insurance now operates 70 retail insurance branches mostly in the north west of England and has an estimated annual premiums income of £32m.

BHG TO PURCHASE OUTRA BELTING

Barrow Merchant Group has announced it is to acquire the assets other than cash and trade debtors of Outra Belting and Rubber Company, the engineering distribution subsidiary of Goodyear Tyre and Rubber Company (Great Britain). The consideration will be based on values at October 31 1981 and is likely to be in the region of £300,000. This is to be satisfied to the extent of £100,000 by the allotment to the vendors of 285,715 new ordinary shares which Goodyear has agreed to retain for no less than three years and the balance in cash.

W. CANNING

Electron Distribution, a 75 per cent-owned subsidiary of W. Canning has sold its trading assets to Neohurst, a company in which the former managing director of Electron Distribution has an interest. The effect of the sale on the assets and profitability of Canning is negligible.

ROWLAND GAUNT

Following the offer for up to 65 per cent of Rowland Gaunt ordinary shares, Harris Allday Lea and Brooks on behalf of Queensway Securities has received acceptances for a total of 156,570 shares (32.29 per cent). The offer is now closed.

ASSOCIATES DEAL

J. Henry Schroder Wag and Co, which is advising Alexander Howden Group, sold 189,500 Alexander Howden ordinary shares at 142p on October 30, on behalf of discretionary clients.

GLOVER AND MAIN (cutting tools, casting and tool processing equipment and industrial supplies), Pre-tax loss £1,878 (£7,85m profit) for the year to March 31, 1981. Turnover £142.75m (£153.6m). Tax charge £10,000 (£10,000 charge). Extraordinary deficit £32,000 (£16,000); leaving attributable loss £2,420 (£3,76m profit). Emoluments of chairman exclusive of pension contributions £39,944 (£24,851). The group is wholly-owned subsidiary of Thorsen Holdings (Holdings) — Dennis for the 53 weeks to May 2, 1981 reported September 12. Shareholders' funds £3.77m (£2.44m); fixed assets £3.8m (£3.6m); current assets £10.35m (£11.37m); current liabilities £20.38m (£20.36m); net current assets £786,000 (£268,200 decrease). Meeting: Sheffield, November 25, noon.

TRAPFIRE PARTIES (industrial and commercial property development) — Dennis for the year to June 30, 1981, reported September 11. Shareholders' funds £20.3m (£20.34m). Net current assets £225,034 (£20,667). It is proposed that directors' fees be increased from £12,000 to £20,000 per

BIDS AND DEALS**A. Lee and BSC joint venture rationalisation**

Arthur Lee and Sons, the Sheffield-based steel wire and rope maker, has increased from 55 to 100 per cent its holding in Lee Bright Bars, the joint company which it set up with British Steel in 1973. It has acquired the outstanding 45 per cent holding from British Steel for £787,500.

At the same time, Lee has sold a 50 per cent stake in Alloy Steel Rods (ASR) to British Steel. ASR is also a joint venture between the two parties, set up in 1963. The sale, which leaves Lee with 20 per cent and British Steel with 80 per cent, is for a consideration of £500,000.

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Ocean Research and ORE remerger off

Ocean Research Equipment of the U.S. and ORE Limited, its former UK subsidiary, which was floated on the market last year under Rule 163(2)(T), have called off an attempt to remerge.

Ocean Research reduced its holding in ORE from 63 per cent to 40 per cent in September 1980. The flotation raised £203,000, part of which went to repay loans from the U.S. parent.

The net tangible assets of LBB and ASR at September 30 1980 were £5.36m and £1.2m respectively. Lee and British Steel said yesterday that their positions was "a further step in the rationalisation of the working relationship" between them.

LETRASET OFFER UNCONDITIONAL

Eselte announces that the offers to acquire LetraSet and will remain open.

Eselte now holds or has received acceptances in respect of the equivalent of 82.2 per cent of the total number of LetraSet ordinary shares. If sufficient acceptances are received, Eselte intends to acquire compulsorily any outstanding shares.

The merger is not being referred to the Monopolies Commission.

CAMBRIDGE INSTRUMENTS

The offers by Cambridge Instruments for all the ordinary and 5.425 per cent redeemable cumulative preference shares of CIC Investment Holdings have become unconditional. Accept-

H. Clarkson share placing

H. Clarkson Holdings, the parent company of H. Clarkson and Co., shipbrokers and shipowners, has become a Public Limited Company.

Simultaneously the majority of those shares not held by directors and employees of the company have been placed with Finance for Shipping and a number of other British institutional investors.

British Linen Bank and Cazenove and Co. arranged the placing of these shares.

Mr W. B. Kirkpatrick, a director of Finance for Shipping, has accepted an invitation to join the Clarkson Holdings board.

PROPERTY AND REVERSIONARY

Property and Reversionary Investment Corporation has agreed to acquire Melbourne House, Aldwych, which is a private company with a portfolio valued in March at over £15m. Irrevocable undertakings to accept have been received in respect of 15,373 ordinary shares in Melbourne

attributable to the ordinary shares in P and R will be broadly maintained. On full acceptance, a maximum of 5,462,024 new ordinary shares in P and R would be issued.

Under the terms of a separate cash offer, N. M. Rothschild has offered to acquire a maximum of 20 per cent of the new ordinary shares in P and R from Melbourne shareholders who accept the offers at 138p per share.

Net assets of Melbourne on June 24, 1981, were £13,114,000,

after adjustment for re-professionalisation of its portfolio. Profit before tax for 1980-81 was £273,000 approximately.

Conditions include approval of P and R's shareholders and an increase in capital being sanctioned.

FAGS/O'HIGGINS

An extraordinary meeting of the Antofagasta (Chile) and Banco Railway Company, has approved the purchase of a further 1,558,403 shares of 20 Chilean pesos each, in Banco O'Higgins by the Andes Trust, a wholly owned subsidiary of the railway company.

Following this purchase of 5,267,600 shares representing 10.13 per cent of the issued share capital, will have the largest holding in Banco O'Higgins of the companies connected with and controlled by Sr Andronico Lukis Abrao. The Lukis Group will then have a 64 per cent holding of the issued capital of Banco O'Higgins.

JACKSONS BOURNE

As part of the closedown of the Rossminster Group of Companies, the controversial financial consultancy group, Rossminster Holdings, has sold its subsidiary Avonwalk to Laurel Co. SA registered in Panama.

Avonwalk holds 311,719 shares (29.3 per cent) of Jacksons Bourne End, the fibre board and plastic moulding group.

The shares in Jacksons held by Rossminster Holdings amounting to 327,147 and representing 30.8 per cent of the equity have been sold to Megastar Investment Company Inc, also registered in Panama, which in turn has been acquired by Laurel Co. SA. Megastar Investment Company Inc already holds 5,000 shares.

Jacksons' shares were previously held by Mr I. E. Kornberg, who was chairman.

Marshall S Universal—ESAL (Commodities) has increased its holding by a further 75,000 shares. Its total holding is 871,250 shares.

Horveringham Group—Tarmac now holds 9,280,812 Horveringham shares (86.4 per cent).

British Dredging Co.—Colguy Holdings now owns 895,156 ordinary (16.03 per cent) registered in the name of Clydesdale Bank (London) Nominees, Colguy is part of Newarthill, which owns Sir Robert McAlpine.

Gold and Base Metal Mines—Jantar has recently bought from Colonel Kennedy and family interests 593,995 shares, equal to 9.64 per cent. This lifts Jantar's holding to 15.86 per cent.

RACQUET CLUB

Midland Bank Industrial Finance and Samuel Montagu have together subscribed £225,000 for a 25 per cent equity stake in the David Lloyd Slazenger Racquet Club (Willoughby) to assist in the financing of a new £2m indoor tennis complex in West London.

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Mercury Transatlantic Trust—Nassau, Bahamas, has reported a profit of £1,100,000 for the year ended August 28, 1981. Net assets £30,224 (£21.77m); net working capital of £22.89m (£22.88m); bank balances £1.96m (£1.98m); shareholdings' funds £48.82m (£52.74m); total net assets £83.1m (£78.74m). Company changed its name from Transatlantic Capital Trust in March 1981.

COMPANY NEWS IN BRIEF

Fitzwilson (Investment company) results for year to June 30, 1981 reported October 16. Shareholders' funds £23,840 (£17.61m); unsecured bank overdraft £480,000 (£34.18m); medium and long term debts £35.66m (£31.45m); current assets £54.98m (£56.13m); current liabilities £1.21m (£1.16m); decrease in working capital £1.08m (£37.22); increase in Auditors' fees had less of an adverse effect. Chairman and managing director, Mr J. C. Fitzwilson, re-appointed to the board.

Charterhall (Investment holding company) interim results for year to June 30, 1981 and prospects reported October 1. Shareholders' funds £5.37m (£2.33m); fixed assets £2.34m (£3.03m); net

INTERNATIONAL COMPANIES and FINANCE

TEMPORARY COURT ORDER OBTAINED

Marathon rejects \$3.4bn Mobil bid

BY OUR NEW YORK STAFF

MARATHON OIL, the 17th largest U.S. oil company, rejected vigorously yesterday the \$2.5bn offer for two-thirds of its shares by Mobil, the country's second largest oil concern.

It called the cash offer, the first step of a \$3bn merger of the two oil companies, "grossly inadequate, not in the best interests of the company or its shareholders." The company also said the \$85 a share offer for 40m Marathon shares was not only inade-

quate but raises major anti-trust and other public policy issues.

As a first move to attempt to block Mobil's bid, Marathon won yesterday from an Ohio federal court a temporary restraining order preventing Mobil from taking any further action to implement its offer for 40m Marathon shares. But Wall Street did not expect the decision to pose any serious obstacle to Mobil's bid, since at this stage at least, appears unlikely to face major objec-

tions from the U.S. anti-trust authorities.

Marathon, which negotiated a \$5bn credit line this summer to defend itself from possible takeover, is now expected to seek a White Knight to frustrate Mobil's hostile bid.

Marathon also said none of its directors or officers intend to tender any shares under the Mobil offer. But this is unlikely to have any material effect in that less than 1 per cent of Marathon stock is held by company insiders.

The largest single blocks of Marathon shares are held by Seden, a Texas oil driller which owns 6.7 per cent, and Bass Equity Enterprises, also of Texas which has also accumulated a large 5.1 per cent block.

Trading in Marathon shares continued to be suspended on the New York Stock Exchange yesterday morning with indications that it would open at between \$84 and \$90 a share compared with \$67.50 when it last traded on Friday.

Return match for investment advisers

BY PAUL BETTS IN NEW YORK

MOBIL'S \$3.4bn bid for control of Marathon Oil is providing a replay on Wall Street between the two investment banks which battled it out in this summer's megadollar takeover contest for Conoco.

It may also give Merrill Lynch White Weld Capital Markets Group, the investment banking arm of Merrill Lynch which advised Mobil in its unsuccessful attempt to acquire Conoco, the chance to get its own back on First Boston, which won the battle for Conoco for Du Pont and has built up a remarkable track record of successfully defending clients from hostile takeover bids.

Mobil in its statements so far has sought to put the message across on Wall Street that it has learnt from past mistakes in the Conoco fiasco. "They are trying to tell us that they've got their act together this time," one Wall Street banker said yesterday.

For Merrill Lynch the stakes are just as high as they are for Mobil. The large investment firm was badly shaken by its defeat this summer, especially since the Capital Markets Group is a relatively new division at Merrill Lynch.

In turn, there was some surprise on the Street that Mobil had again turned to Merrill Lynch for its latest effort to take over a U.S. oil company. But apparently there was little choice for Mobil in view of the fact that most alternatives are already booked up.

At the time of the Conoco battle, Mobil's first choice is understood to have been Salomon Brothers. But the investment firm was already representing Texaco, which put in a bid for Conoco, and hence faced a conflict of interest. Salomon Brothers is still understood to be advising Texaco, one of the oil companies which could enter the fray for Marathon.

At First Boston, the investment firm's merger and acquisition team led by Mr Bruce Wasserstein and Mr Joe Perella has already swung into action. First Boston is again having to devise a defensive strategy against Mobil which appears to have opted for a strategy structured much on the same lines as its unsuccessful bid for Conoco.

But Wall Street does not expect this time round Mobil to encounter major anti-trust hurdles, although yesterday's court move could delay the bid and give some breathing ground for Marathon and First Boston. Mobil's bid for Marathon is what the Street calls a traditional "two step" offer involving a cash tender for two-thirds of

Marathon shares at \$85 each to be followed by a merger involving probably an exchange of shares. Mobil, in the case of Conoco, had offered cash for 51 per cent of the oil company's shares to be followed later by an exchange of Mobil securities.

The key in this latest takeover battle will again be speed, and this time Mobil seems to have an edge in that it moved quickly and suddenly on Friday with its bid for Marathon.

Marathon and First Boston, as was expected, reacted by seeking to block temporarily the bid in the courts on anti-trust grounds. Indeed, they won such an order yesterday although it is far from clear whether this will have any significant effect on the Mobil bid.

First Boston used this play against McDermott in last year's takeover battle for Pullman by granting stock options to Wheelabrator-Frye, the White Knight. It used it again against Mobil in the battle for Conoco this summer by giving similar options to DuPont. And it used it again only last week in Allegheny International's successful bid for Sunbeam thwarting IC Industries' hostile bid.

Schul First Boston, as expected, came up with a suitable White Knight, the Wall Street firm could fall back on one of its most successful defensive strategies. This basically involves giving the friendly takeover candidate a major stock option to frustrate hostile bidders.

First Boston used this play

NORTH AMERICAN QUARTERLY RESULTS

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DOMtar

FRANK E. HALL

HARSCO

GULF STATES

HARSCO

The man most likely to succeed at VW

Carl Hahn has been named sole candidate to head Germany's largest car maker. Kevin Done reports



Dr Carl Hahn (left) and Herr Toni Schmücker

THE VOLKSWAGEN supervisory board is moving quickly to fill the vacuum that has opened alarmingly in the company's top management. Herr Toni Schmücker's formal decision to step down from the chairmanship on health grounds marks the end of an era for West Germany's biggest motor concern, which has been thrown into considerable disarray since June when Herr Schmücker suffered a heart attack.

With losses mounting in some major markets and its diversification policy under heavy attack, the company could not afford a long drawn-out battle for the succession. The supervisory board has cut short mounting speculation by coming up with an agreed candidate who already has an intimate knowledge of the group, Dr Carl Hahn.

At present the chief executive of Continental Gummi-Werke, West Germany's biggest tyre maker, Dr Hahn has twice before entertained ambitions of taking over the Volkswagen chairmanship. He has spent most of his business life at VW after joining the company in 1954 as head of export promotion. But by 1972 his route to the top appeared to have been blocked.

Dr Hahn was a protégé of Professor Heinrich Nordhoff, who automatically directed VW's affairs for 20 years until his death in 1968. At the beginning of 1959 Professor Nordhoff sent Dr Hahn to the U.S. to open up the American market for the company's world-beater, the Beetle. For nearly five years Dr Hahn made an outstanding success of his role as chief executive officer of VW of America, and was rewarded with a seat on the board of the parent company in 1964.

From this position, he was clearly a leading contender for the top job in Wolfsburg, but was thwarted first in 1968 by Herr Kurt Lotz, who was brought in from Brown Boveri, and then again in 1971 when Herr Rudolf Leiding was appointed chief executive.

As the board member with responsibility for sales Dr Hahn inevitably reaped much of the criticism himself as Volkswagen profits began to sag at the beginning of the 1970s. For too long the company had clung to its old success formula, the Beetle, and had failed to catch the changing trends in the world motor industry, which demanded a very different model range than VW had available at the beginning of the 1970s.

In the event, however, Dr Hahn left—as much as anything else because of personal disagreements, with Herr Leiding. His departure at the end of 1972, in fact, spared him the exposure to VW's worst years in 1974 and 1975, when the group ran up losses of nearly DM 1bn in just two years. In the midst of the slump Herr Leiding himself was unseated to be succeeded by Herr Schmücker.

Most importantly, Dr Hahn had established good relations with the workforce at VW, and these contracts have stood him in good stead during recent weeks as the Volkswagen supervisory board cast around for a new executive chairman.

The workforce and the trade unions probably play a more important role in decision making at VW than at any other major company in West Germany and lack of support from this quarter means an effective veto for any aspirant to the executive chairmanship. Workers' representatives or union officials have half the seats on the supervisory board.

The other powerful constituencies to which Dr Hahn had appealed are the Federal Government and the state of Lower Saxony, which each hold a 20 per cent stake in the

Twice during the 1970s, the company.

At Conti-Gummi Dr Hahn's record has not been without blemishes, but in today's tyre and rubber processing industry survival itself is a singular achievement. When he took the group over in 1973 it was already in losses and it was not until 1975 that he managed to bring it marginally into profit. A small dividend was paid in 1980—the first in eight years.

Dr Hahn's main failure has been his inability to push through a reorganisation of the German tyre and rubber sector.

Twice during the 1970s, the company's whole strategy for diversification.

second time in 1977-78 under Dr Hahn's chairmanship. Continental came within an ace of a merger with the Phoenix rubber group, but eventually founded on Phoenix's wish to remain independent.

Last year Conti-Gummi moved to take over Kleber, the majority-owned subsidiary of Michelin, but pulled back at the last moment when it realised how deeply Kleber had fallen into the red. Dr Hahn's one big success in the takeover direction was the acquisition of Uniroyal's European tire operations in 1979, which added around DM 800m sales to the Continental group's turnover. Conti last year had an after-tax profit of DM 26.8m on turnover of DM 3.12bn.

Under Herr Schmücker, Volkswagen achieved a soaring recovery from its miseries of the first half of the 1970s, boosting its dividend each year from 1976-79 as it rode the motor industry boom years. Having come up in the nick of time with a totally new model range led by the popular Golf, VW had pushed its vehicle sales by the end of 1979 to more than 2.5m worldwide.

In 1979, with the company sitting on a cash mountain of around DM 7bn, this team led VW off on the path of diversification into the electronics and electrical industry with the take-over of Triumph Adler. TA was supposed to provide VW with growth and profits to offset the strongly cyclical earnings of the motor industry. Instead, however, Triumph-Adler has plunged deeply into loss and one of Dr Hahn's first tasks at VW will be to re-assess the company's whole strategy for diversification.

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CREDIT SUISSE

October 1981

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Brostrom Shipping cuts losses at eight months

BY WESTERLY CHRISTNER IN STOCKHOLM

SWEDEN'S Brostrom Shipping acquired Seddon Atkinson in the UK and a 35 per cent holding in Enasa of Spain.

Harvester's plan to co-operate with Enasa and proposals for a new engine factory in Spain mean the U.S. company will become a direct competitor to DAF in the European truck market. This is an untenable situation for DAF, Mr Van Doorn said. Harvester's two supervisory Board members would have access to all DAF's plans.

For this year as a whole the company expects a pre-tax loss but hopes it will be lower than the SKr 70m registered in 1980. Group turnover last year reached just over SKr 2bn.

Settlement of a long standing U.S. anti-trust case against ACL, the container consortium trading across the North Atlantic in which Brostrom is part owner, through its Dutch operation, Incotrans, will cost ACL \$132m. It is known in European shipping circles that Brostrom has been trying to sell Incotrans for some time.

The Brostrom liner division returned satisfactory profits in the eight months, but the bulk and trade operation's earnings

SKr 7.4bn from SKr 4.9bn.

Nordstjernan is one of the three major companies belonging to Sweden's family-owned Axel Johnson trading and industrial group, whose combined turnover, including U.S. operations, exceeds SKr 20bn.

For this year as a whole Nordstjernan expects to maintain last year's earnings of SKr 270m on turnover of SKr 7.4bn.

Notice is hereby given pursuant to the Terms and Conditions of the Notes that for the six months from November 4, 1981 to May 4, 1982 the Notes will carry an interest rate of 16 1/2% per annum. On May 4, 1982 interest of US\$ 414.79 will be due per US\$ 5,000 Note against Coupon No. 1.

Agent Bank
London & Continental Bankers Limited

November 3, 1981

Oesterreichische Volksbanken-Aktiengesellschaft

US\$ 25,000,000

Floating Rate Subordinated Notes due 1989

Notice is hereby given pursuant to the Terms and Conditions of the Notes that for the six months from November 4, 1981 to May 4, 1982 the Notes will carry an interest rate of 16 1/2% per annum. On May 4, 1982 interest of US\$ 414.79 will be due per US\$ 5,000 Note against Coupon No. 1.

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Companies
and Markets

INTERNATIONAL COMPANIES and FINANCE

*This announcement appears as a matter of record only.***U.S.\$15,000,000****ARBED**

Société Anonyme

(Incorporated with limited liability in the Grand Duchy of Luxembourg)

Floating Rate Serial Notes 1988
Convertible into 16½% Serial Bonds 1988

Managed by

Al-Mal Group

Banque Générale du Luxembourg S.A.

Bayerische Vereinsbank International S.A.

The Gulf Bank K.S.C. Union de Banques Arabes et Françaises-U.B.A.F.
Bahrain Branch

October 1981

This announcement appears as a matter of record only.**Deutsche Aussenhandelsbank
Aktiengesellschaft****U.S.\$20,000,000**

Loan Facility

Managed by

Al-Mal Group

Libyan Arab Foreign Bank National Bank of Kuwait S.A.K.
Arab Bank Investment Company Limited

Provided by

Libyan Arab Foreign Bank National Bank of Kuwait S.A.K.
Arab Bank Limited-OBU-Bahrain Kuwaiti-French Bank
Banque Intercontinentale Arabe Arab Hellenic Bank
Al-Mal Group

Agent

Arab Bank Investment Company Limited

October 1981

This announcement appears as a matter of record only.**Government of Barbados****US\$30,000,000**

Medium Term Loan

Arranged by

ORION ROYAL BANK LIMITED

Provided by

Arab Banking Corporation (ABC)
The Bank of Nova Scotia
The Bank of Tokyo, Ltd.
Canadian Imperial Bank of Commerce
The Chase Manhattan Bank, N.A.
International Westminster Bank Limited
National Bank of North America
The Royal Bank of Canada (Barbados) Limited

Agent Bank

ORION ROYAL BANK LIMITED
Member of The Royal Bank of Canada Group

OECD PUTS INTEREST COST AT 10%

Fixed rate debt protects Third World

BY PETER MONTAGNON, EUROMARKETS CORRESPONDENT

DEVELOPING COUNTRIES will manage to hold the overall interest cost on their foreign debt down to about 10.2 per cent this year despite the much higher levels now being charged on world capital markets, according to a new study by the Organisation for Economic Co-operation and Development.

The study shows that they will pay interest on some \$45.5bn on disbursed debt at the start of the year of \$45.62bn. This is substantially more than the \$34.8bn paid on debt of \$39.3bn last year but this year's rates are still "hardly positive in real terms," the OECD says.

The bulk of the debt is at fixed rates of interest costing an average 6.3 per cent, it explains.

This offsets the effect of an increase in charges on floating rate debt to 15 per cent this year from 13.3 per cent last and only 12 per cent in 1979.

Rates on fixed rate finance are low because much of it is subsidised in the form of aid loans and export credits.

The study thus argues that most developing countries have been less exposed to the fluctuations of interest rates than some observers have previously suggested. Moreover many of them have large external assets which tend to be invested at short term and at floating rates of interest which tends to have a positive effect in reducing their net interest burden.

Overall, it says, the current debt of the Third World, expected to reach \$824bn in

1981, gives room neither for complacency nor for alarm. Much of the increase in recent years has been illusory as it simply reflects inflation.

"There is no general debt problem calling for general solutions. Actual debt servicing difficulties have remained exceptional, have affected only a few countries, and have been effectively dealt with on a case-by-case basis, in a multilateral framework," the OECD says.

But it warns that high interest rates and depressed world export markets may force many developing countries to implement strong adjustment policies from this year onwards in order to reduce their current account deficits.

Moreover the countries which

have large net floating rate debts also face the highest debt service burdens. It notes that the overall share of floating rate debt in Third World borrowing rose from 16 per cent in 1979 to 24 per cent in 1981.

Brazil and Mexico stand out in this respect, representing in 1981 the near totality of net floating rate Third World debt. For these countries debt service payments (including amortisations) are put at \$16bn and \$12.2bn respectively this year.

Argentina, South Korea, Morocco, the Philippines and the Ivory Coast also have significant net floating interest debt, but others such as India, Colombia, and Malaysia still have significant net floating rate assets.

Japan may have placed bonds with SAMA

By Richard C. Hansen in Tokyo

JAPAN'S Ministry of Finance is understood to have issued Y40bn worth of bonds directly to the Saudi Arabian Monetary Authority (SAMA) over the past two months. The Ministry yesterday refused to confirm or deny a report in a leading Tokyo financial daily that the bonds had been issued.

Such an issue of bonds to SAMA would mark the first occasion on which Japan has placed government bonds directly with a foreign purchaser. Hitherto, foreign central banks have purchased bonds through the Bank of Japan or through banks and securities houses after their flotation on Japan's domestic market.

The Government's apparent decision to start direct issues to SAMA reflects increasing official concern at the inability of the domestic capital market to absorb all of this year's bond issue. Including "conversion" bonds issued to finance maturing issues, the finance ministry originally planned to float Y13,300bn worth of bonds to cover revenue shortfalls during the 1981 fiscal year.

Difficulties in placing these bonds through a private underwriting syndicate of banks and securities houses prevented any public flotations during July and August. Public issues were resumed only in September, after the Government had agreed to raise the coupon rate on 10-year bonds by 0.4 per cent to 8.0 per cent.

The finance ministry believes that the worst of its problems in placing bonds through the syndicate are now over. However, an additional Y2,200bn of public flotations with the syndicate will be needed before the end of the fiscal year (March 31, 1982) if the issuing programme is to be adhered to. In the meantime the ministry's own Trust Fund Bureau has almost used up its quota for the fiscal year of Y3,500bn worth of bond purchases.

The problems of finding domestic buyers for the whole of the Government bond issue are not likely to end next year despite a Government plan to eliminate by 1984 issues of so called "current deficit covering" bonds. Deficit covering bonds at present constitute roughly half of the annual Government issue, with the remainder being accounted for by "construction" bonds.

Sharp well ahead at midway

BY YOKO SHIBATA IN TOKYO

SHARP CORPORATION, a leading Japanese manufacturer of electronic equipment, benefited from a boom in demand for office automation equipment and brisk sales of video tape recorders (VTRs) in the six months to September. Operating profits advanced by 29.6 per cent to Y18.51bn (\$7.8m). Net profits were Y9.54bn, up 18.9 per cent, and sales Y293.18bn, up 18.9 per cent.

Profits per share were Y14.10 compared with Y13.16, and the interim dividend is raised by 10.75 to Y4.5.

Sales of the industrial machinery sector (personal computers, copiers, medical equipment and semi-conductors) rose by 18.9 per cent and made the largest contribution to total turnover (33.7 per

cent). In particular, Japanese character word processors, personal computers, and LSI showed strong sales growth.

The company lifted monthly VTR production to 80,000 units from 50,000 units, and sales of electronic equipment, including VTRs and colour televisions advanced by 35.1 per cent to account for 25 per cent of the total. Audio equipment sales rose by 26.3 per cent to account for 18 per cent.

Exports jumped by 29.4 per cent to account for 58.2 per cent of the total, with brisk sales of office equipment and VTRs.

Sharp suffered an exchange loss of Y20bn in the period but this was covered by increased selling prices.

Expenses on the issue of a

Swiss Franc convertible debenture in July and for an (Euro) paper Depositary Receipt (EDR) share increase amounted to Y1.53bn but were covered by an increase of Y2.4bn in net financial revenue.

The company expects exchange losses of some Y8.2bn in the current half but, with good sales of VTRs and office automation equipment and brisk exports, full year operating profits are projected at Y38bn, up 30 per cent. Net profits are expected to reach Y26bn, up 23 per cent, on turnover of Y460bn, up 20 per cent.

The company plans to increase this year's capital outlays to Y50bn from the originally projected Y44bn for the further expansion of office automation equipment capacity.

Growth at Metcash since listing

BY JIM JONES IN JOHANNESBURG

METCASH, South Africa's and two thirds in the second. First-half turnover was R329.8m (\$34.2m), against last year's first-half figure of R253.1m and R54.7m for the full year.

The financial year-end has been changed from the last Saturday in February to the last Saturday in April. The current trading period will thus cover the 34 weeks to April 24.

• **OVENSTONE INVESTMENTS**, the South African holding company which has major interests in fishing and which has diversified into property and township development, increased its first-half pre-tax profit to R3.0m (\$3.1m) in

the six months ended August 31, from R2.25m in the corresponding period of 1980. Pre-tax profits for the year to February 28 were R5.08m. Turnover in the six months was R53.3m, against R27.9m in the first half of last year and R61.9m for last year as whole.

The profit increase was achieved despite a reduced contribution from the international fishing division. The decline in this area was more than offset by better results from the property division. Lower catches in South African and Namibian waters has led the group to move part of its operations to Chile.

Dakar, Banjul, Conakry, Freetown, Bonthe, Monrovia, Lower Buchanan, San Pedro, Abidjan, Takoradi, Tema, Lomé, Cotonou, Lagos/Apapa, Warri, Port Harcourt, Calabar, Malabo, Douala, Libreville/Owendo, Port Gentil, Pointe Noire, Boma, Matadi, Luanda. Return.

A\$100m loan
for Comalco

By Graeme Johnson in Sydney

COMALCO, THE Australian aluminium group has postponed a major rights issue to shareholders opting instead for a A\$100m (US\$113.63m) borrowing from CRA, the Australian mining subsidiary of Rio Tinto-Zinc Corporation of the UK, and Kaiser Aluminium and Chemical Corporation, its two major shareholders. Each company owns 45 per cent of Comalco and will charge it 15 per cent interest initially on the borrowing which they will advance equally.

The move, announced yesterday, could be the forerunner for similar raisings by other major companies which feel the share market will not support the weight of large rights issues. Comalco however, is in the unique position of having a shareholding structure which lends itself to this type of major fund raising.

Repayments will be paid in five equal annual instalments starting in November, 1987, but it is unlikely the loan will be held for that long. Comalco made it clear yesterday it still would prefer to raise the funds through share issues.

NOTICE OF PURCHASES
To the Holders of
Mo och Domsjö Aktiebolag
Mojo
9% Bonds Due 1986

NOTICE IS HEREBY GIVEN that pursuant to the provisions of the Bonds of the above described issue, an aggregate principal amount of \$1,200,000 was purchased in the market during the twelve month period ending October 14, 1981, and such Bonds have been surrendered to Morgan Guaranty Trust Company of New York, as Trustee. The principal amount remaining outstanding is \$26,600,000.

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CURRENCIES, MONEY and GOLD

Dollar eases

The dollar lost ground in currency markets yesterday following Friday's one percentage point cut in the U.S. discount rate to 13 per cent. Euro-dollar rates were correspondingly lower and the dollar came off after relatively thin trading.

Sterling improved against the dollar but was slightly against European currencies. Its index showed an overall improvement while UK domestic rates showed an easier tendency.

European currencies showed little change within the European Monetary System yesterday. Interest rates showed an easier trend overall while UK domestic rates showed an easier tendency.

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DOLLAR—Weaker member of the European Monetary System following the recent currency realignment and now trading close to its divergence limit which should help prevent earlier strains on the EMS if the D-Mark suddenly improves.

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European currencies showed little change within the European Monetary System yesterday. Interest rates showed an easier trend overall while UK domestic rates showed an easier tendency.

DOLLAR—Trade weighted index (Bank of England) fell to 107.8 from 108.8. The dollar's undervalue remained weak with Euro-dollar rates falling half a point in the past week.

The three-month rate eased to 151 per cent from 151 per cent and the six-month to 151 per cent. Against the D-mark the dollar eased to 12.2220 from DM 2.2320 and the Swiss franc to 1.8010 from SwFr 1.8010.

ITALIAN LIRA—Trading around the middle of the EMS after its recent devaluation. However economic fundamentals will leave the lira vulnerable to any sustained improvement in the D-Mark—the lira was mostly weaker at yesterday's fixing in Milan, losing ground against its EMS partners, sterling and the Swiss franc. However the dollar was weaker at 11.1875 from L1.1875 to L1.2005, reflecting lower U.S. interest rates.

Sterling rose to L2.2555 from L2.2135 and the Swiss franc was fixed at a record high of L653.75 from DM 4.7000 and SwFr 3.3730 from SwFr 3.4050. It was also down against the French franc at 1.5322 from 1.5322 and the French franc was higher at 1.2128 from 1.2115.

STERLING—Trade weighted index (Bank of England) rose to 88.9 from 88.7, having stood at 89.2 at noon and 88.3 in the morning. Against the dollar sterling opened at \$1.8575 but had eased to \$1.8750 by noon. During the afternoon it touched a low of \$1.8575, recovering later to close at \$1.8725-\$1.8735.

A rise of 1.3c. Against the D-mark it fell to DM 4.1650 from DM 4.1700 and SwFr 3.3730 from SwFr 3.4050. It was also down against the French franc at 1.5322 from 1.5322 and the French franc was higher at 1.2128 from 1.2115.

Changes are for ECU, therefore positive change denotes a weak currency. Adjustment calculated by Financial Times.

* Sterling/ECU rate for November 2 0.586160

** Sterling/ECU rate for November 2 0.586160

† Rate given for Argentina is the commercial rate. The financial rate for sterling is 17.193-17.213 and for the dollar 9.150-9.200. * Selling rate

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COMMODITIES AND AGRICULTURE

Buffer stock move lifts cocoa price

By OUR COMMODITIES STAFF

COCOA FUTURES moved up sharply yesterday afternoon after the International Cocoa Organisation's (ICCO) buffer stock manager resumed support buying operations, halted three weeks ago.

Prices had fallen early in the day but the news prompted an upsurge which lifted nearby values by as much as \$40 from the lows. By the close, the March position on the London futures market, which had earlier fallen to £1.153 a tonne and risen to £1.195, stood at £1.18650 a tonne up £18 on the day.

The rise started after the buffer stock manager announced he was a buyer of November-December delivery physical cocoa at \$2,160 a tonne. This price was regarded by dealers as too low to attract world-wide offers, but nevertheless gave the market a psychological boost and prompted speculation that the buffer stock manager had been able to negotiate acceptable credit terms to secure extra price support funds to add to the \$230m carried forward from the last agreement.

Awareness that this figure represented only about 90,000 tonnes of cocoa out of world stocks of over 500,000 tonnes, was largely responsible for the

failure of earlier attempts at support buying, which were abandoned on October 7 after prices had persisted on their downward path.

The buffer stock manager was given permission to investigate buying possibilities by the ICCO late last month at which time he was also given greater flexibility on the operation of his buying programme. Previously he had to announce his buying price a day in advance

and stick to it. Now he can set it on the day of purchases and change it at any time in accordance with market conditions.

The support buying is intended to lift the market to the "floor" level of 110 cents a pound set under the International Cocoa Agreement. With the ICCO indicator price remaining below 95 cents a pound, however, this prospect seems as far off as ever.

Sugar output forecast up

WASHINGTON—World sugar production in the 1981/82 season is estimated at 85.8m tonnes, up from an earlier forecast of between 80m and 94m tonnes and the 86.1m tonnes produced in the previous year.

Mr Dawson Ahalt, U.S. Deputy Assistant Agriculture Secretary for Economics said here yesterday.

vent a large increase in world stocks.

Output of sugar cane and beets in the U.S. in the 1981/82 season could rise about 7 per cent to 6.2m tons (raw value), but 1982 sugar prospects will depend on the level of world prices, which have dropped precipitously from the 1980 highs, he said.

In London, meanwhile, sugar brokers G. D. and F. Mar said International Sugar Agreement (ISA) export quotas and possibly the much-vaunted EEC stockpiling plan might prove sufficient to prevent further big price declines during 1981-82.

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Japan may resist new whaling curb

By RICHARD MOONEY

JAPAN is expected to lead a revolt by whaling nations against one of the main decisions taken at the International Whaling Commission (IWC) meeting in Brighton last July.

On Friday, the Japanese cabinet will discuss the Commission's ban on hunting minke whales with non-explosive harpoons, a method conservationists consider unnecessarily cruel. Minke, one of the smallest commercially hunted species, account for nearly 90 per cent of the total 1981-82 world whale quota of 13,500 head.

The likely outcome of the cabinet meeting is that Japan will formally object to the ban, thus relieving itself of any responsibility to obey it. It will probably be followed by other whaling nations, including the Soviet Union, Norway, Iceland and South Korea.

Minke because of the amount of meat they would destroy and because they would often have been right through the body before exploding.

Japan accepted the need for a better killing method for minke and has been working on a more finely triggered explosive harpoon. But there are problems in ensuring crew safety and so far no new weapon has been licensed by the Japanese Government. The Japanese whaling industry therefore wants more time before abandoning its current methods.

Conservationists are worried meanwhile that the whalers seem to be dragging their feet on this question. Friends of the Earth said the Japanese attitude was "not entirely unexpected." An objection would be a backward step and could foreshadow the effective end of the IWC, they added.

The Japanese and Russians kill minkes by a combination of the cold grenade and electrocution while the Norwegians and Icelanders use high powered rifles along with the cold grenade.

The explosive harpoons used in hunting larger species of whales are considered by the whalers to be unsuitable for

minke because of the amount of meat they would destroy and because they would often have been right through the body before exploding.

Japan accepted the need for a better killing method for minke and has been working on a more finely triggered explosive harpoon. But there are problems in ensuring crew safety and so far no new weapon has been licensed by the Japanese Government. The Japanese whaling industry therefore wants more time before abandoning its current methods.

Conservationists are worried meanwhile that the whalers seem to be dragging their feet on this question. Friends of the Earth said the Japanese attitude was "not entirely unexpected." An objection would be a backward step and could foreshadow the effective end of the IWC, they added.

The Japanese and Russians kill minkes by a combination of the cold grenade and electrocution while the Norwegians and Icelanders use high powered rifles along with the cold grenade.

The explosive harpoons used in hunting larger species of whales are considered by the whalers to be unsuitable for

Aluminium stocks rise

A SHARP rise in aluminium stocks in the London Metal Exchange warehouses was reported yesterday. Stocks at the end of last week stood at 119,500 tonnes, a record figure and a rise of 6,925 tonnes on the week.

The market showed little interest in aluminium yesterday and the LME cash price closed at \$600 a tonne, a fall of \$0.50

on the day.

Nickel was under pressure on the LME yesterday and fell £55 on the day's trading to close at £2,775 a tonne. Trading was quiet in other metals.

Stocks of copper fell by 725 tonnes in the LME warehouses last week to 106,500 tonnes. Tin stocks fell 465 tonnes to 15,800 tonnes; lead stocks rose 700 tonnes to 48,325 tonnes and zinc stocks rose 100 tonnes to 82,050 tonnes.

Nickel stocks fell 192 tonnes to 3,018 tonnes and silver stocks rose 760,000 ounces to 30,320,000 ounces.

India's food grains short of target

NICKEL**Inco trims its sails**

By ROY HODSON

INCO'S apparently contradictory actions during the last few days have served to focus world attention upon the scale of difficulties now existing in the nickel market.

Fears of a future shortage of cobalt, a critical defence and aerospace material, have given rise to pressure in the U.S. for a bigger federal stockpile, and private enterprise activity in the form of strategic metals investment schemes.

Amex has proposed to the Senate Banking Committee that the U.S. Government should pre-purchase cobalt for the national defence stockpile from Amex Nickel. The cobalt would be refined by a new process at the company's Louisiana refinery—the only nickel metal refinery in the U.S.

The financial reasoning behind the proposal is that funds from the pre-purchase programme would enable the refinery to be improved so that it can produce higher quality cobalt to meet the needs of the defence industry. The process could also be used to treat domestic cobalt raw materials that may be recovered from mines in Missouri.

Aluminium producer, has

third quarter. Clearly times have become unusually hard in the nickel business.

By retrenching in Guatemala and investment in Canada, Inco is, in fact, pursuing the classic business ploy of investing and pruning during hard times to be fit, vigorous and ready for the good times whenever they should appear.

The Canadian group is pruning loose from a foreign investment which it does not profitably before the middle of the 1980s. By doing so it will have more freedom to invest in Canada with cheap hydroelectric power facilities made available by state governments with federal support.

The Guatemalan nickel plant, which is to be closed early next year is a victim of two economic pressures. It is based upon the laterite (oxide) ore which needs large amounts of energy

to convert into metal. Second, the plant has been based upon oil and would require spending of some \$60m to convert to the cheaper energy source of coal.

In contrast, the new Canadian investment is to mine and process the increasingly rare sulphide nickel ore. The sulphides ores are virtually the prerogative of North America and Australia now; and even there, deposits are increasingly rare. The sulphides ores are the cheapest route to the production of nickel and easily undercut the laterite ores which are available in a number of the developing countries.

The nickel market will remain depressed as long as its big customer, the steel industry, remains in trouble. But within the nickel industry it is clear that the way back to profitability lies with the small number of producers like Inco who can mine the cheaply-produced sulphides ores.

Nickel demand in the non-Communist world this year is expected to fall short of 1.2bn lbs—a slight decrease upon last year. The immediate future revolves around a battle between the producers for slices of a smaller market. All that Inco is now doing appears to be directed towards retaining its traditional market dominance—albeit as a bigger fish in a smaller pool.

India's food grains short of target

By K. K. SHARMA IN NEW DELHI

INDIA'S food crisis, which has led to wheat imports from the U.S. for the first time in five years, has been aggravated by the 1980-81 production comes as a surprise, as the government had been claiming that the target had been achieved. It is now gaining consolation from the fact that production represents an increase over the previous year's output less than two years ago. Last quarter the company reported a shock loss of \$29.4m for the

target of 1.35m tonnes.

The announcement of the 1980-81 production comes as a surprise, as the government had been claiming that the target had been achieved. It is now gaining consolation from the fact that production represents an increase over the previous year's output less than two years ago. Last quarter the company reported a shock loss of \$29.4m for the

target of 1.35m tonnes.

This represents an 18.4 per cent increase over production in a drought year, but is by no means satisfactory in a normal year and raises questions about the success of the so-called "green revolution."

According to figures released by the agriculture ministry, rice

production in 1980-81 was 53.23m tonnes, 25.8 per cent more than the previous year's 42.93m tonnes. Similarly, wheat output in 1980-81 was 36.46m tonnes compared with 31.33m tonnes in the previous year.

Production of "coarse grains" like millet and barley was 29.61m tonnes as against 28.97m tonnes in 1979-80. Lentil output was 11.17m tonnes against 8.57m tonnes in 1979-80.

The ministry now says that the 1980-81 crop year saw "unfavourable weather conditions" during both the summer and winter seasons in north-eastern regions and states like Rajasthan, Andhra, Karnataka and Tamilnadu.

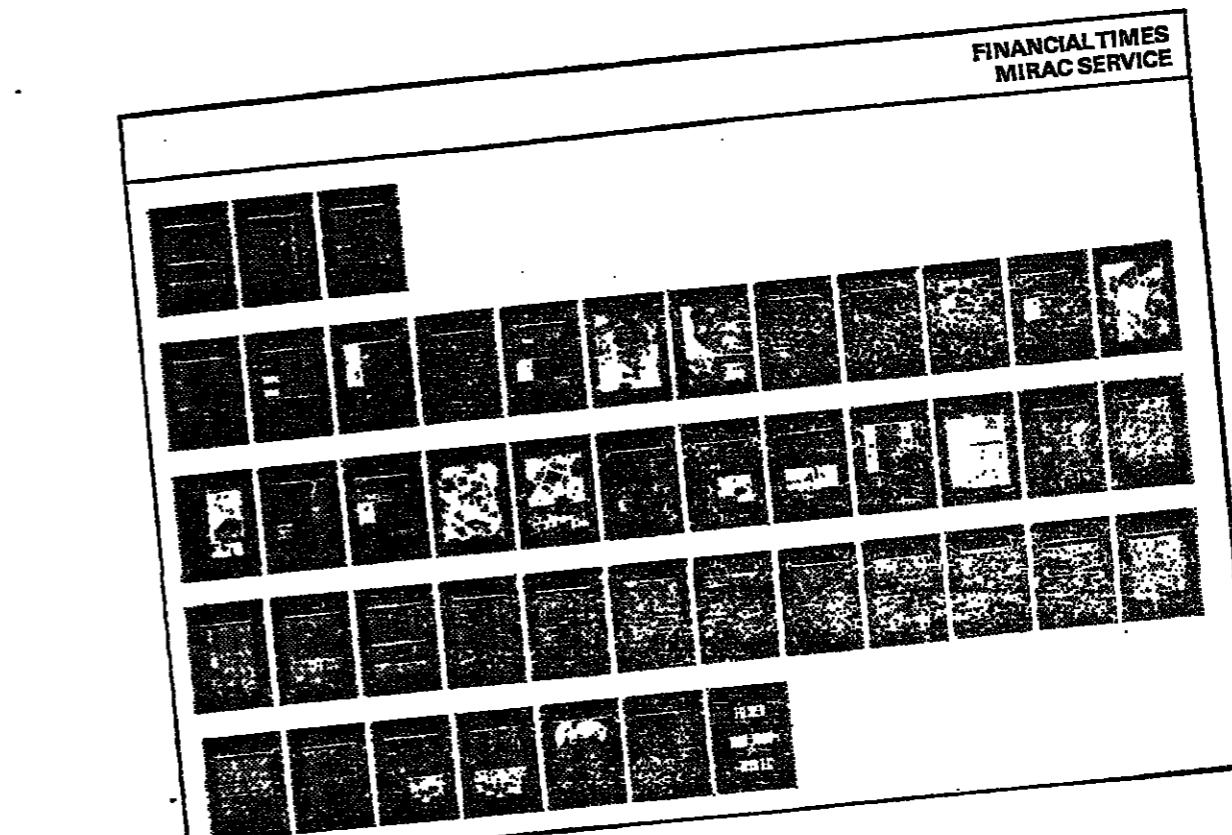
Thai tapioca exports cut

BANGKOK—Thai tapioca exports last month dropped to 260,940 tonnes from 615,036 tonnes the previous month and compared with 436,452 tonnes exported in October last year, statistics from the commerce ministry show.

Total tapioca exports during the first ten months of this year were 5.07m tonnes compared with 4.11m tonnes in the same period of last year.

Reuter

The Financial Times regrets that due to unforeseen circumstances London closing prices were not available for this edition.

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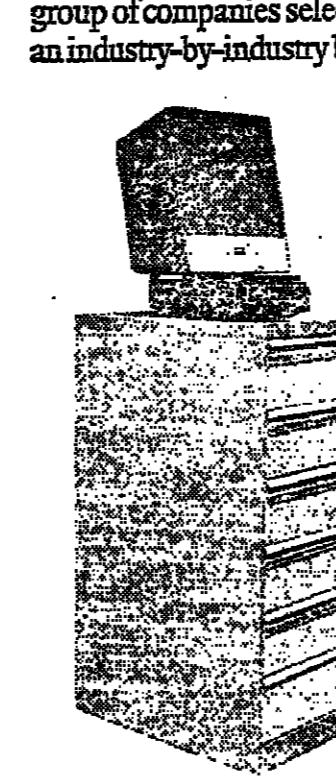
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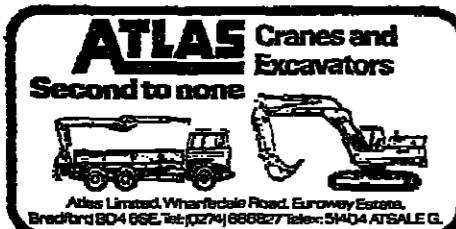
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FINANCIAL TIMES

Tuesday November 3 1981

Vent-Axia

The first name in unit
ventilation... look for the
name on the product.

Paris state ownership plan backed by jurists

By Terry Dodsworth in Paris

A REPORT by two senior French jurists has delivered a severe blow to the anti-nationalisation campaign by concluding that there is no serious basis for opposing the project on constitutional grounds.

The report will provide the French Government with welcome ammunition in the continuing parliamentary struggle to push through the controversial Bill to nationalise banks and a wide range of big industrial groups. It also gives the authorities a welcome psychological boost following the threats of the opposition to refer the matter to the Constitutional Council.

The jurists were appointed to look at the nationalisation issue by M Robert Badinter, the Justice Minister. The report argues that the project ought to pass through the Constitutional Council.

The first of the three most controversial issues concerns Article 17 of the constitution, which declares that property is an "inalienable and sacred right" of all citizens. According to the jurists, the importance of this article has been seriously undermined already by the developments of limits on property rights, such as taxation and control over building.

They also argue that nationalisation is advocated by the constitution itself.

The second main issue concerns the question of equality, mentioned in various constitutional declarations since the 1789 Revolution.

This article has been used to argue that there should be complete equality of treatment between French and overseas banks. But the jurists contend that there are substantial differences in the situation of the two groups.

• Paribas, the French bank due to be nationalised under the Government's plan, has taken an extra 2.5 per cent stake in its Hong Kong affiliate in a move designed to protect its international network from further disintegrations.

The acquisition, valued at about FFr 30m (£10m), follows confirmation last week that both Paribas Swiss and Belgian subsidiaries had slipped out of its control and would therefore escape full nationalisation.

• A high-ranking French official has visited Bern to present the French view on nationalisation and the Paribas case.

Weather

UK TODAY

CLOUDY in most places with rain and scattered showers. Rather warm, but becoming colder in the north and west later.

London, S. and E. England, Midlands and Central N. England

Cloudy with rain and drizzle, but some bright intervals. Warm. Max. 16C (61F).

Channel Islands, S. Wales, S.W. England

Mostly cloudy with rain. Warm. Max. 15C (59F).

Rest of England and Wales

Cloudy, outbreaks of rain. Becoming colder and brighter. Max. 14C (57F).

Scotland and N. Ireland

Cloudy with rain, heavy in places. Becoming colder in East. Max. 13C (55F).

Outlook: Cold and windy. Frequent showers in North and East.

WORLDWIDE

Yesterd		Today		Midday		Midnight	
		"C"	"F"			"C"	"F"
Austria	F 24	75	19	S 24	75	19	62
Algeria	F 24	75	19	S 24	75	19	62
Amsdm.	C 12	54	19	Luxor	S 28	82	62
Athens	S 32	75	21	Madrid	S 28	82	62
Bahrain	S 20	68	22	Malaga	S 22	72	62
Barca	S 25	77	22	Melilla	S 22	72	62
Beirut	F 25	77	22	Mata	S 22	72	62
Belfast	C 9	48	11	M'Charr	S 11	52	62
Belgrade	R 14	57	14	M'Charr	S 11	52	62
Berlin	R 14	57	14	M'Charr	S 11	52	62
Biarritz	F 17	63	17	Miami	F 24	75	62
Birming	F 11	52	14	Milan	S 14	57	62
Blackfr.	S 11	52	14	Moscou	S 17	62	62
Bonni	C 18	52	17	Moscou	S 17	62	62
Boulog.	C 14	57	17	Munich	F 17	62	62
Bristol	R 14	57	17	Nairobi	F 27	81	62
Brussels	R 17	63	20	Nantes	F 20	88	62
Budapest	R 17	63	20	Nassau	F 20	88	62
Cairo	F 28	79	28	Nicar.	C 10	50	52
Cardif	R 11	52	14	New York	F 9	42	62
Catania	S 23	73	23	Nice	F 17	62	62
Chieri	C 12	54	17	Nicosia	S 11	52	62
Cologne	R 14	57	17	Opoku	S 23	73	62
Cork	S 20	68	20	Ostia	S 11	52	62
Denver	C 12	54	17	Perth	C 17	62	62
Dublin	S 17	63	20	Prahan	C 22	72	62
Edinbgh.	R 10	50	17	Riykyk.	S 17	62	62
Efeso	R 14	57	17	Rome	F 19	62	62
Florence	C 13	55	17	Rio J'et	S 24	72	62
Funchal	S 22	73	22	Rome	F 19	62	62
Gibraltar	F 18	54	17	Salzbrg.	F 17	62	62
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